South Wiltshire Core Strategy

Adopted

7th February 2012
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Delivering strong, safe, resilient and prosperous communities in Wiltshire

A Core Strategy Focused on Delivering Managed Growth

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Foreword
The pace of change can be daunting but I am confident that by planning positively for the challenges we face, we can ensure that Wiltshire has an exciting and prosperous future.

Over the past three years, you were asked for your views on the kind of place you would like south Wiltshire to be in 20 years time. I am delighted that over 8,500 of you took the opportunity to comment on this vision showing how much you care for the area where you live. In this strategy we set out the steps necessary to make our shared vision of the future a reality.

Analysis of your responses identified a clear agreement that we should take positive measures to plan for the new housing, especially affordable homes, and jobs which are so important for our long term success. You also shared our view that future growth needs to be carefully planned, so that it does not erode the very characteristics of south Wiltshire that we all hold so dear. I am pleased that the issues of scale and location of strategic growth produced such a robust and healthy debate and feedback.

This document sets out planning policies designed to ensure that settlements remain viable, resilient and healthy over the next 20 years and indicates where managed growth will be encouraged. It is the first step towards producing a single planning strategy for the whole of the Wiltshire council area. Essentially the strategy is designed to be deliverable and to ensure we can deliver the actions we have to take for the future.

These are challenging times and Wiltshire Council believes that this Core Strategy will ensure that south Wiltshire will continue to be a thriving and vibrant area, where people can learn and develop their skills, enjoy a good quality of life and good health within a safe, clean neighbourhood. They can appreciate an environment which makes the most of natural landscapes and historic buildings and combined with exciting new buildings and facilities. An area where the economy is thriving and holds a consolidated place within the wider region, and where people, irrespective of their background, can realise their potential and enjoy their lives. Facing up to a changing world can be difficult, and in many ways it is easier to deny that change is happening.

However, change is inevitable and if we want thriving, prosperous and safe places to live, work and visit in the future, and we all need to work together to manage and shape that change. In this way the future will not be one of uncertainty and threat, but of opportunity and prosperity.

I believe that, having listened very carefully to our communities, we have now taken the tough decisions necessary to ensure that south Wiltshire not only has a proud history but also a vibrant future.

Councillor Jane Scott - Leader, Wiltshire Council.
Introduction - A strategy focused on delivering managed growth
1. Introduction - A strategy focused on delivering managed growth

1.0 The purpose of this Core Strategy

1.1 The Core Strategy (Strategy) is an important document, setting out a spatial strategy and planning policies for the next 20 years. It is a key part of the Local Development Framework ‘LDF’ for Wiltshire. Together with the South West Regional Spatial Strategy ‘RSS’, national planning policy and saved polices from the Salisbury District Local Plan, it will form the basis of planning decisions in the south of the County to 2026. Together this policy, with the exception of national planning policy, is known as the Development Plan.

1.2 The role of this Core Strategy - A Strategy based on delivering managed growth

1.3 This document sets out a spatial planning framework for the long-term development of south Wiltshire, ensuring that investment decisions are not made in isolation, but are properly co-ordinated, with a focus on promoting the principles of sustainable development. It has been prepared taking into account the views of all sections of the community and stakeholders, as well as maintaining consistency with national and regional guidance. The geographic area covered by south Wiltshire and this Core Strategy is identified in the map below.

Map 1: Placing south Wiltshire in context

1.4 In order to deal with issues that have been identified as being of local importance,
This Core Strategy also provides a spatial expression of the Community Strategies\(^1\) covering this area.

1.5 This document sets out a clear strategy for delivering growth in a managed way, which balances meeting local needs with the protection of the environment. In summary, this document comprises:
- an overall vision which sets out how the area and the places within it should develop;
- strategic objectives for the area focussing on the steps necessary to make the Vision a reality;
- a delivery strategy for achieving these objectives, which sets out how much development is intended to happen where, when, and by what means it will be delivered; and
- clear arrangements for managing and monitoring the delivery of the strategy.

1.6 While this Strategy is based on the delivery of managed growth, the outstanding quality of our environment is fully recognised and new policies are being proposed that will ensure the protection of our natural areas and built heritage.

1.7 **Taking a spatial approach and the identification and delivery of strategically important sites**

1.8 To convey this Strategy in a coherent manner, this document sets out the implications on an area basis and is designed around the established Community Areas of south Wiltshire.

1.9 A systematic appraisal of south Wiltshire has been undertaken to identify how the growth needed to provide people with a decent affordable home and good economic prospects can be accommodated without eroding the very character that makes the area so attractive to begin with. In accordance with PPS12 (Para, 4.38), this process has included the consideration of all reasonable alternatives (including urban extensions and new settlements).

1.10 This Strategy has been developed to be deliverable. To underpin its delivery much work has been carried out to try and prove the Strategy's achievability. Where it has not been possible to prove such, then the options have not been pursued.

1.11 **Relationship with other plans and strategies**

1.12 The RSS forms part of the development plan for Wiltshire and sets out the numbers of houses and jobs that should be provided for. These figures are identified using a review of evidence on the expected economic and population change, regional housing requirements, resources and infrastructure available, the role and function of places and sub-regional relationships between places. The Secretary of State’s Proposed Changes to the Draft RSS suggests a housing requirement of 12,400 homes for south Wiltshire for the period 2006-2026. This would require an average housing delivery of 620 dwellings per year. This broadly corresponds with the level of need that has also been identified at a local level. The Core Strategy must be in conformity with the RSS.

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\(^1\)“Making A Difference Together - Community Strategy for Salisbury and south Wiltshire” and “A Sustainable Community Strategy for Wiltshire - Working together to create stronger and more sustainable communities” 2007-2016"
1.13 This Strategy aligns with and is in conformity with other plans and strategies that operate in the area. The Strategy has been designed to be complementary and add a local spatial dimension to other policies and not simply repeat them. The relationship will be made explicit at relevant points throughout the document. Key documents include:

- National planning policy
- Regional Spatial Strategy
- Sustainable Community Strategy
- Community produced strategies such as community and parish plans.
- Salisbury Vision
- Heritage strategies such as Conservation Area Appraisals and the Stonehenge World Heritage Site Management Planning Policy Guidance
- Forward work programmes of essential infrastructure providers, to align delivery, such as the review of the Salisbury Transport Plan
- Plans and strategies of key consultees such as Wessex Water's Water Resource Management Plan.
- Emerging Wiltshire Core Strategy

1.14 As described in Paragraph 4.10 of PPS12, every effort has been made to ensure that the outcomes of critically linked studies carried out by other agencies provide information in a timely manner to help underpin delivery of this plan. Examples include the successful dovetailing of the Water Resources Management Plan regulated by Offwat and English Heritage's Historic Landscape Character Assessment.

1.15 An evidence based approach

1.16 All parts of this Strategy are based on the collation and analysis of evidence. This means using sound research and analysis to identify the challenges faced by the area and not basing the Strategy on supposition or anecdotal evidence. It also means ensuring that the desired outcomes to address the challenges can realistically be delivered and are not based on wishful thinking. This evidence has been gathered from a wide variety of sources, including commissioned surveys. This Strategy is based on analysis of over 1500 separate pieces of evidence, including international, national and local studies and reports.

1.17 Throughout this document, there are explicit references to the particular parts of the evidence base, which justify the choices made and also explain why alternative options were not pursued. A series of Topic Papers and addenda have been produced, which collate the evidence in a comprehensive manner. Topic Papers have been updated, or new Papers introduced where necessary as new evidence became available. Appendix G sets out a schedule of Topic Papers all of which are available on the Council's website.

1.18 All conclusions reached in this document are founded on analysis of the evidence, which is available for scrutiny. Wherever relevant this document includes footnotes, which refer to the pertinent sources of the information. All of the evidence can be found by following the simple link from the Wiltshire Council website at www.wiltshire.gov.uk.

1.19 Developing the Strategy

1.20 This Strategy is the most appropriate to meet the needs of south Wiltshire. Reasonable alternatives have been considered throughout its production. The consideration of alternatives and why they have not been pursued is clearly

See 'Studies and Surveys' section of the evidence base on the website at www.wiltshire.gov.uk
1.21 This Strategy aims to deliver a better quality of life through sustainable development. A Sustainability Appraisal ("SA"), incorporating Sustainable Environmental Assessment ("SEA") requirements has been undertaken iteratively at all stages of preparation and has been a key driver in the evolution of this Strategy. In simply terms, this entails evaluating all potential options against a range of criteria, which will score them in relation to how sustainable they are. A Habitat Regulations Assessment (‘HRA’) has also been undertaken both have helped shape this Strategy significantly.

1.22 Local communities and those with an interest in the area have had a meaningful opportunity to help shape the Strategy. However, there is a tension within the community about seeking to achieve the levels of new housing and jobs needed to secure the future prosperity of the area without over developing and eroding the very character that makes the area so attractive in the first place. It is a key role of this Strategy to reconcile the pressures in a manner that as far as possible mediates local concerns. The Strategy has been based on a proportionate and considered response to the diverse range of views expressed. The following table sets out some examples of options considered during the production process and the reasons why they do not form part of this Strategy.

<table>
<thead>
<tr>
<th>Option considered</th>
<th>Reason why not pursued</th>
<th>Further information</th>
</tr>
</thead>
<tbody>
<tr>
<td>New Settlement to the east of the district to match new housing to planned employment growth at Porton Down</td>
<td>Impact on nature conservation habitats, SA, community representations.</td>
<td>See Preferred Options document at <a href="http://www.wiltshire.gov.uk">www.wiltshire.gov.uk</a></td>
</tr>
<tr>
<td>Major urban extension to the north east of Salisbury at Firsdown</td>
<td>SA, impact on nature conservation, community representations.</td>
<td>See Preferred Options document at <a href="http://www.wiltshire.gov.uk">www.wiltshire.gov.uk</a></td>
</tr>
<tr>
<td>Concentration of the majority of Salisbury’s new employment needs in a single new employment park at Netherhampton</td>
<td>Business community requested more choice, community representations.</td>
<td>See Our Place in the Future document at <a href="http://www.wiltshire.gov.uk">www.wiltshire.gov.uk</a></td>
</tr>
<tr>
<td>Relaxation of the 40 ft rule in Salisbury</td>
<td>Independent specialist study confirmed its effectiveness. English Heritage concluded it had produced excellent outcomes. Lack of evidence that it had harmed economic growth of the City. Overwhelming public support for its retention.</td>
<td>CBA Report into 40 ft rule and minutes of Stakeholder workshop at <a href="http://www.wiltshire.gov.uk">www.wiltshire.gov.uk</a></td>
</tr>
<tr>
<td>Community chest, a tariff based system to collect planning gain and to devolve some expenditure to local communities to spend</td>
<td>Awaiting details of the Community Infrastructure Levy. Objections from developers over meeting tests of reasonableness. Uncertainty over community liaison through local government reorganisation.</td>
<td>See Our Place in the Future document at <a href="http://www.wiltshire.gov.uk">www.wiltshire.gov.uk</a></td>
</tr>
<tr>
<td>Setting nationally leading</td>
<td>Lack of evidence to support.</td>
<td>See preferred</td>
</tr>
</tbody>
</table>

3 South Wiltshire Core Strategy Methodology Report; Identification of Strategic Growth Areas Papers 1 and 2
4 See Sustainability Appraisal Final Report by Enfusi on and HRA Final Report by Nicholas Pearson Associates
5 Issues and Options Consultation Methodology and Output Report; Preferred Options Consultation Methodology and Output Report; Evolved Preferred Options Consultation Methodology and Output Report
Table 1 - Examples of some of the options considered and not pursued

<table>
<thead>
<tr>
<th>Option considered</th>
<th>Reason why not pursued</th>
<th>Further information</th>
</tr>
</thead>
<tbody>
<tr>
<td>standards for requiring Ecohome standards in all new building</td>
<td>Evidence to suggest it would have a significant negative impact upon housing and economic delivery.</td>
<td>options document at <a href="http://www.wiltshire.gov.uk">www.wiltshire.gov.uk</a></td>
</tr>
</tbody>
</table>

1.23 Although 8,500 representations have been received it is important to emphasise that the identification of Core Strategy policies is not a straightforward ‘popularity contest’. While the representations are an important material consideration, there are other issues that equally need to be taken into account. These include conformity with national and regional policy, analysis of evidence, sustainability assessments, capacity of infrastructure, environmental protection, consideration of options and deliverability.

1.24 This Strategy has not been produced in isolation, but has been the subject of external quality control measures throughout its production. These measures include: instruction of Landmark Chambers, use of the Planning Advisory Service (PAS) Self-Assessment Tool Kit, using Government Office of the South West (GOSW) as a 'critical friend' throughout the process and undergoing two Planning Inspectorate (PINS) Frontloading Inspections.

1.25 Flexibility, Contingency and Planning for Economic Recovery

1.26 This document has been produced during difficult economic times and given this, the strategy has been designed to be flexible and to have contingency. No one site is essential to meet either the PPS3 requirement for a rolling five year supply of housing, or the overall 20 year requirement of housing and jobs.

1.27 Independent research, commissioned by Wiltshire Council, reported on the economic impact of the 2008 economic slowdown on Wiltshire. It is clear that there will be increased unemployment and investment downturn. It is therefore essential that Wiltshire positions itself so that it is both well placed to benefit from recovery and indeed can help stimulate local investment through proactive actions. This Strategy forms a key part of the long term economic planning of the county.

1.28 Wiltshire Council and Local Government Reorganisation

1.29 This strategy has been produced against a backdrop of local government reorganisation in Wiltshire, from a county and four district councils to a single Unitary Council covering the whole county, with the exception of Swindon.

1.30 The first LDS for Wiltshire Council has been agreed with GOSW. This sets out the components and timetable for delivery of the LDF by the new authority. The content of this south Wiltshire Core Strategy will be incorporated into a single Wiltshire Core Strategy in due course, although the debate over the south Wiltshire strategy will not be re-opened at that point. Due to pressing needs and the potential exhaustion of strategic housing land, it has been expedient to progress the South Wiltshire Core Strategy in advance of that for the rest of the Council area. The diagram below shows how the strategy set out in this document will feed into the Wiltshire-wide Core Strategy, which will then supersede this document.

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6 South Wiltshire Core Strategy Methodology Report; Soundness Statements
7 See ‘The Economic Impact of the 2008 Slowdown in Wiltshire, December 2008, GWE Business West Research
1.31 The merging of the Core Strategies will be facilitated by focusing the spatial expression of the strategy on the established Community Plan areas for Wiltshire, as is shown by Fig 1 on page 8 of the Core Strategy document.

*Fig 1: Relationship to a single Core Strategy for Wiltshire*
Characteristics of south Wiltshire
2. Characteristics of south Wiltshire

This short section summarises some of the facts that tell us what south Wiltshire is like. It paints a portrait of the area.

2.1 Population profile

(a) The population of south Wiltshire has steadily grown over the past 20 years to around 116,000.

(b) Compared with the UK as a whole, in south Wiltshire there is a relatively high proportion of people aged 50+, and a relatively low proportion of people aged 20-40.

(c) Of particular note is the population of the Southern and Tisbury Community Areas where the age of populations is older than average; significantly more people over the age of 65 (22.5% and 25.4% respectively) versus a national average of 15.9%. This is matched by fewer children under the age of 16 (18.4% and 19.7%) against a national average of 20.2%

(d) Over 98% of residents are from a white ethnic group, far more than the national average of 86%. Other groups in south Wiltshire comprise 1517 individuals.
2.2 Economy

(a) Unemployment in south Wiltshire is well below the national figure. Of economically active people (15 - 64 years), a greater than average proportion are self-employed.

(b) The largest employment sector is Public Administration/Defence: over twice as large as the national average. Retail, trade, and business are also important sectors. Manufacturing is relatively small compared with the national average.

(c) The largest employment sector in Amesbury is Public Administration/Defence (20.4%). This figure is considerably higher than the remainder of Wiltshire and the South West, and reflects the importance to the economy of MOD activity in the area.

(d) The south Wiltshire area is relatively wealthy, with almost 50% of Super-Output Areas ("SOAs") (small local areas) within the top national quartile, whilst a total of 15% of SOAs fall within the lowest two quartiles.

(e) Amesbury West is also among the 30% most deprived wards in Wiltshire for employment and 20% most deprived for income.
2.3 Housing

(a) Two thirds of households in south Wiltshire own their homes (close to the national average). Around 16% rent from the Council or a housing association (somewhat fewer than average), while around 17% rent privately (somewhat more than average).

(b) In the Southern Wiltshire Community Area a combination of relative affluence and an ageing population might explain the very high rate of home ownership: the second highest in the county for residents owning their property outright. However, this again masks areas of concern: Ebble Ward is the second most deprived ward in Wiltshire for access to housing and Alderbury the eleventh (out of 137).

(c) In the Tisbury Community Area 3% of homes in the area are second homes, the highest proportion in Wiltshire.

(d) More households in south Wiltshire live in detached houses (over 35%) compared to the national average, with a lower proportion in all other types.

(e) House prices in Wiltshire have risen by around 90% since 2000, which is less than the average for the South West region. The average selling price for a property in south Wiltshire was over £240,000 (as of 2007).
2.4 Quality of life

(a) South Wiltshire is generally a relatively prosperous area, but this masks areas of social exclusion and poor access to services. There are small pockets of severe deprivation, often existing alongside more affluent neighbourhoods.

(b) Life expectancy in south Wiltshire is around 2 years higher than the national average for men and 1.25 years higher for women.

(c) At 72.3%, the average for people in south Wiltshire describing themselves in good health is above that in the South West (68.9%) and across England (68.8%). However, health levels in the Bemerton Ward are significantly lower than for the rest of the area.

(d) The level of recorded offences per 1000 population in south Wiltshire is significantly lower than at county, regional and national level.

(e) The Tisbury Community Area is a very safe place to live, with the lowest crime rates per person in Wiltshire.

(f) Bemerton and St Martin and Milford in Salisbury have high rates of criminal damage, theft and handling offences and violent crime. In comparison the Wilton, Till Valley and Wylme, Fonthill and Nadder, Harnham East, and Chalke Valley Wards all have very little reported crime.

(g) Amesbury West has the third highest recorded level of crime in south Wiltshire and the highest levels of violent crime and domestic violence. The Amesbury Community Area as a whole commonly features behind the Salisbury Community Area as the second highest area for reported incidents of anti-social behaviour, with 22% of the total reported incidents.
The proportion of people in south Wiltshire with a qualification is higher than the national average.

In contrast, compared with the rest of Wiltshire, the number of residents with post-school qualifications (levels 3, 4, and 5) in the Southern Wiltshire Community Area falls in the top quartile. This might explain why, statistically, the Southern Wiltshire Area is relatively affluent, falling within the least deprived quartile. Nevertheless, pockets of deprivation exist even in this area, with 500 children living in income-deprived families.

The Bemerton Ward of Salisbury is in the first (i.e. worst) quintile for education and second for crime, income and barriers to service, compared to its neighbouring ward of Fisherton and Bemerton Village, which is in the fourth (fifth being 'best') quintile regarding these issues.

In Amesbury there are fewer people with high-level qualifications and more with no or low-level qualifications compared to the rest of south Wiltshire, the South West and England. Of 137 Wards in Wiltshire, Amesbury is the third lowest ranking in terms of education, skills and training.

In the Tisbury Community Area slightly higher than average proportion of the workforce has qualifications and the area is generally affluent, but there are pockets of deprivation. 18% of households in the area comprise a lone elderly person, a much higher proportion than the Wiltshire (13.9%) and national (14.4%) averages.

Parts of the Mere Community Area have comparatively low rates of household income. Residents in Mere and Knoyle earn £450 and £470 per week on average respectively, compared to a south Wiltshire average of £538. This could be due to educational deprivation: The national average of those aged 16-74 with either no, or level 1, qualifications is 52.4%, while the Mere area has a higher proportion at 53.3%.

Fuel poverty is a major issue in the Mere Community Area. Mere itself is in the top 30% of wards nationally for households using more than a tenth of their income on heating bills. The Western Ward is in the top 40% and Knoyle Ward in the top 50%. Access to services is also a key problem in this area, for example Knoyle is the sixth most deprived ward in Wiltshire in this respect and collectively Zeals, Maiden Bradley, Kilmington and Stourton are the ninth most deprived.

2.5 Cross Border Relationships

The South East corner of south Wiltshire bounds the New Forest National Park, indeed parts of the Wiltshire parishes of Redlynch, Landford and Whiteparish lie within the National Park and fall under the jurisdiction of the National Park Authority for planning purposes. Development proposals in south Wiltshire, particularly in the Southern Wiltshire Community Area, but also to some extent in Salisbury itself, will place pressure on the National Park, especially in terms of recreation and transport.
links. Care must therefore be taken to ensure that proposals do not have a detrimental impact on the National Park.

2.6 The southern part of Wiltshire also has strong relationships with Dorset and Hampshire. Southampton and the conurbation of Bournemouth, Poole and Christchurch provide a wider range of employment, leisure and cultural opportunities than can be found in Salisbury. Air and seaports related to these settlements are widely used by south Wiltshire residents.

2.7 The south-western part of Wiltshire has relationships with nearby towns in north Dorset. Shaftesbury lies on the A30 very close to the county border and provides some degree of employment, services and facilities to nearby villages such as Tolland Royal and the Donheads. Gillingham lies approximately 4 miles south of Mere and provides similar opportunities to the Mere Community Area. Mere is within the secondary school catchment area for Gillianham, which also has a railway station on the London-Exeter line.

2.8 South Wiltshire’s relationships with the rest of the county have not traditionally been strong, predominantly because of the expanse of Salisbury Plain across the middle of the county. The notable exception to this has been the relationship with the MOD. There are strong travel to work flows between Tidworth and Ludgershall, located to the north east of south Wiltshire, and Bulford, Durrington and Amesbury, reflecting the military dominance within these areas. The garrison town of Warminster, located beyond the plain to the north west of south Wiltshire also has considerable flows with this military area, as well as to Salisbury city. The proliferation of military camps across Salisbury Plain exerts a significant influence, both in terms of military/civilian employment opportunities and in civic and cultural activities. The rationalisation of these establishments as part of the ‘Super Garrison’ project will strengthen these influences. As well as the obvious impact on the population of the area, both from serving and retired military personnel, there are additional benefits in terms of employment opportunities for civilian support staff, as well as additional support for local services and facilities.
Tackling local needs the issues, problems and challenges facing south Wiltshire
3. **Tackling local needs - the issues, problems and challenges facing south Wiltshire**

3.1 **The challenge of planning for a spatially diverse area**

3.2 This Strategy is based on a systematic approach to identify the issues and challenges faced by south Wiltshire and how they might be resolved. South Wiltshire is a rich and varied part of the country and the issues and challenges within it vary from place to place. It would be a mistake to develop a strategy that is based on 'one size fits all' solutions. Accurately identifying the role that south Wiltshire’s settlements have with regard to the location of services, jobs and housing is a critical consideration in trying to balance the needs of the environment with the needs of the communities. In this way, the Spatial Strategy is rooted in the distinctive character of specific places and tailored to solving their particular sets of problems.

3.3 **A Strategy of Managed Growth - Identifying Pressures leading to Local Housing Needs**

The Strategy plans for managed growth to deliver the new houses required to meet local needs, namely 9,900 houses. This figure is not arbitrary, but based on local needs as revealed by analysis of the evidence. In particular the following challenges have been identified:

3.3(a) **The need to address the acute shortfall in affordable homes**

The need for new affordable housing currently stands at 702 units per year. At 1st April 2006, 2,968 households were on the Council's waiting list. Average house prices stand at £247,819, yet the incomes of 92% of those seeking to enter the housing market are inadequate to allow them to do so. This highlights acute need in the local housing market.

3.3(b) **The need to use the market to provide more affordable homes**

Support will continue to be given to Registered Social Landlord led development in appropriate locations. However, the main way to meet the majority of affordable housing need is by requiring house builders to provide a proportion of such homes in their developments. This plan requires 40% of such homes to be delivered in all new schemes of 15 houses or more and 25% on developments of 5 to 14 houses. Smaller developments will be required to make a commuted sum payment. It is however acknowledged that other sources of delivery are available, such as 100% affordable housing exception sites and development led by Registered Social Landlords.

3.3(c) **The need to plan for the population living longer and together in smaller numbers**

The proportion of the population aged 65 and over will increase by just less than 10,000 by 2026, whilst the economically active age groups will remain relatively constant. Social trends also point towards the fact that more 1 and 2 person households will form during the period to 2026, meaning that more homes will be needed relative to the population. This creates a need that must be planned for.

3.3(d) **The need created by a growing population.**

By 2026 the population of south Wiltshire will be likely to have grown by about

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8 Topic Paper 2: Housing (paragraphs 1.2 and 1.3, pages 13 -21)
9 The definition of 'affordable housing' in this context is provided in Annex B of Planning Policy Statement 3: Housing.
10 Local Housing Needs and Market Survey (2006, DCA) (section 9, page 66)
11 Affordable Housing Economic Viability Study (2009, Adams Integra)
12 Topic Paper 4: Supporting Communities (page 12, Fig 2, Age Structure)
14,000. This presents a clear need for new housing to be built to meet demand.

3.3(e) The need to retain an adequate workforce to secure our long-term economic prosperity
Economic growth will require the provision of housing to support it. The shortage of homes of all types, especially affordable, makes it difficult to attract and retain an adequate workforce. This, coupled with an ageing population, increasing out-migration (caused by lack of affordable homes) and out-commuting, will cause the problem to get worse over time, should no action be taken.

3.3(f) Meeting Regeneration Needs
There are areas of south Wiltshire that are under threat of decline if positive steps are not taken to plan for their future. An example is the MOD vacating the UK Land Forces Headquarters in Wilton. This will remove 1200 local jobs from Wilton and have potentially severe knock-on impacts upon the local businesses and community. Therefore, some of the demand for housing need is based on issues such as planning for mixed use developments to help secure continued employment in a settlement and a prosperous future.

3.3(g) Ensuring housing is available when needed
Housing supply is not constant. The volatility of the housing market makes it even more important to plan, as far as possible, to ensure the steady supply of homes to meet the needs in timely manner. This Strategy has been produced through working with developers, landowners and statutory undertakers to ensure that a schedule of deliverable sites is lined up.

3.3(h) The Need to Provide for Gypsies and Travellers
There is a need to ensure that homes are provided for those with all lifestyles and this includes making appropriate provision to accommodate gypsies and travellers.

3.4 The Economic Challenges faced by south Wiltshire
This section briefly highlights the key economic challenges faced by south Wiltshire.

3.4(a) There is a need to identify land in sustainable locations to provide for about 10,400 new jobs / 20ha of employment land up to 2026.
If south Wiltshire is to have a prosperous future then it is necessary to identify where, how and when land will be brought forward to accommodate the level of new jobs required to support prosperous, resilient communities, which provide local job opportunities matched to population in a manner which reduces the need for out-commuting.

3.4(b) There is a need to take proactive measures to safeguard and enhance major employers
South Wiltshire has some World-class employers such as the science community at Porton Down, the Army garrisons, Boscombe Down/QinetiQ and the burns unit at Salisbury District Hospital. However, there is a need to plan proactively to ensure

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13 Draft Regional Spatial Strategy for the South West (pages 24 to 26)
15 Topic Paper 2: Housing: Second Addendum; Topic Paper 17: Infrastructure; Appendix A (Development Templates)
16 Gypsy and Traveller Accommodation Needs Assessment (2006, DCA)
17 Topic Paper 9: Economy and First and Second Addenda
that existing challenges can be overcome and their future business aspirations can be met. Challenges include balancing growth both at Porton Down and the Super Garrison project on Salisbury Plain with internationally important bird habitats, which must be protected under law.

3.4(c) Meeting Regeneration Needs
The Salisbury Vision, project as identified in the RSS, highlights some key challenges facing the city of Salisbury. Churchfields, Salisbury’s major industrial estate, is highly constrained by railway bridges and the river, which means it has little room for expansion which is impacting negatively on local businesses’ expansion plans. To provide decant sites would result in the need to identify and deliver a further 28ha of employment land. As requested by the business community, this employment land should be located so as to allow for a range of choices, rather than just a single option. The Salisbury Vision also proposes the redevelopment of the Central Car Park/Maltings, which is seen as essential to secure the future of Salisbury as a retail centre and which will also provide a contribution to new employment opportunities.

3.4(d) Location of existing available employment land
There is a large oversupply of employment land within the Salisbury Travel to Work Area (“TTWA”) at the current time. The majority of this employment land is located on Solstice Park, Amesbury. The RSS recognises Salisbury as the key employment centre with the key strategic aim being to extend and enhance the city as an employment and retail centre, so it can better serve the surrounding rural area and achieve greater levels of self-containment. Therefore, this sets the further challenge of seeking how to ensure that the strategic employment land provision will be delivered at Salisbury.

3.4(e) Planning to provide the right type of jobs
The type of employment in the area is changing and the majority of employment floorspace needed in the future is for offices (Class B1 use), with good demand for storage and distribution (B8) and less for general industrial (B2). In Salisbury city there is a demand for small workplaces of less than 3,000 sq ft or 279 sq m. Small-scale businesses also need to be supported both in rural and urban areas. There are no dedicated start-up or incubator office or workshop facilities in south Wiltshire, which are necessary to support embryonic and small businesses.

3.4(f) Protecting employment land
Due to differentials in land values, there has been, and will continue to be, pressure to redevelop existing employment sites for residential purposes. Achieving the economic objectives for south Wiltshire depends on protecting and enhancing existing employment sites, as well as creating new opportunities.

3.4(g) Steps to maintain and develop the rural economy
Changes in agriculture over recent decades have resulted in a decline in farm-related jobs, but jobs within the countryside are very important, with nearly half of the 6,000 businesses in south Wiltshire located away from major settlements or local centres. The challenge faced is balancing the protection of the countryside, especially the best and most versatile agricultural land for food production, with recognising the world is changing and hence allowing farmers more freedom to diversify their

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18 Salisbury Vision document (page 8)
19 Draft Revised Regional Spatial Strategy for the South West Incorporating the Secretary of State’s Proposed Changes (July 2008) (paragraph 4.1.78 page 116)
20 Salisbury District Employment Land Review (2007) (section 4, paragraph 4.5.6)
21 Topic Paper 9: Employment (section 5)
activities into business not directly related to agriculture and to re-use redundant farm buildings for economically viable alternatives.\(^\text{22}\)

3.5 Identifying barriers which prevent tourism making a bigger contribution to the Wiltshire Economy

Tourism is important to south Wiltshire’s economy with direct spending by visitors amounting to just over £146 million in 2003. South Wiltshire has a wealth of natural and heritage assets, which attract visitors from home and abroad. However, there are a number of challenges to be addressed if south Wiltshire is to be well positioned to capitalise on the existing and future potential growth this sector can contribute to the local economy. Some visitor facilities are sub-standard and need to be improved, for example at Stonehenge. There is a lack in supply of both budget and high quality leisure accommodation. Salisbury is less successful in attracting business visitors than other, similar destinations and does not have the conference facilities needed for large events. There is little current protection for existing tourist accommodation and planning permission has been easily obtained for change of use of some hotels away from tourist provision, exacerbating the shortfall in bed space in Salisbury. Further challenges are providing all weather attractions in the area and balancing the pressure for static caravan parks with environmental protection and the views of the local communities.\(^\text{23}\)

3.6 Weaknesses in the arts, entertainment, cultural and leisure sector

Salisbury city boasts a modern leisure centre, arts centre, theatre, multi screen cinema, purpose built entertainment venue (City Hall), a long established International Arts Festival and a newer Food and Drink Festival. The evening leisure options on offer are weak compared to attractions for the daytime visitor and this is likely to be a consequence of the relatively limited range of evening economy activities. Furthermore, although there is a good selection of traditional public houses and chain bars throughout the city centre, the selection of quality establishments catering for tourists is relatively limited for a centre of the size of Salisbury.\(^\text{24}\)

3.7 The challenges of providing retail choice in south Wiltshire

Due to changing behaviour and mobility, shoppers no longer shop just to satisfy everyday needs, but as a major leisure activity. Quality restaurants, coffee shops, cafes and bars, health and fitness centres, leisure and cultural facilities are also important in larger centres to attract shoppers and encourage longer stays and higher spending. There is a challenge to ensure that south Wiltshire, especially Salisbury, can adapt to these changes to cement its place as a significant centre providing an important retail function for a wide catchment.\(^\text{25}\)

3.7(a) Salisbury

Evidence shows that the city centre is healthy and performing well. However, there are also signs of vulnerability and barriers to growth. The medieval street pattern is complex making pedestrian circulation difficult, particularly by those who are unfamiliar with the centre. The historic character of Salisbury city centre has imposed constraints on the scale and type of additional floorspace that could be provided within the existing shopping areas. There are also a number of key attractors missing, including department stores, and higher order and mainstream retailers, which are represented in competing centres, such as Bournemouth, Winchester and Southampton. This leaves Salisbury in a vulnerable position and not

\(^{22}\) Topic Paper 9: Employment (sections 6 and 7)
\(^{23}\) Topic Paper 10: Tourism, Leisure and Night Time Economy and First and Second Addenda
\(^{24}\) Topic Paper 4: Supporting Communities (page 33 onwards) and First and Second Addenda
\(^{25}\) Topic Paper 8: Retail and First and Second Addenda
taking proactive steps now will lead to the city’s ultimate decline as a significant retail centre, as trade will leak to neighbouring centres already delivering an improved retail offer. There is also the challenge from retailers preferring edge and out of town locations, which adds to the pressure on the city centre.  

3.7(b) Retailing outside of Salisbury  
Growth in Amesbury has outpaced the provision of retailing and services, and large proportions of the community travel significant distances to centres such as Salisbury and Andover for their weekly shopping needs. This has led to pressure for edge or out of centre retail development, which is a threat to the traditional centre and needs to be carefully managed. Wilton, which functions as a local retail centre, has the challenge presented by the impact of 1200 jobs to be lost from the UK Land Forces HQ in 2010, as well as trying to ensure synergy between the shops in the village centre and the outlet centre.

The Local Centres of Downton, Mere and Tisbury, while small in scale, are attractive, have low vacancy rates and do not appear too vulnerable. However, they offer no more than everyday requirements for a local catchment, and there is a historic trend regarding the loss of essential shopping provision. Rather than looking for opportunities for new retailing which are likely to be limited, the challenge is therefore to protect the shops and services that already exist.

3.8 The Pressures on south Wiltshire’s High Quality Natural Environments  
Ensuring the special characteristics of south Wiltshire’s environment are not harmed by increased growth is a key challenge. The Topic Papers detail the many international, national and locally protected habitats, landscapes and buildings, which make Wiltshire an extraordinarily valued and constrained environment.

3.8(a) Pressures on landscape  
The principle pressure to be addressed is ensuring that the new strategic growth required to meet local needs does not erode the separate identity, character and visual and functional amenity of settlements. This is particularly the case with the level of growth proposed to the west of Salisbury, which, if not carefully managed, could lead to coalescence with Wilton. The further development on the northern fringes of Salisbury is a potential threat to the sensitive landscape and setting of the Scheduled Ancient Monument at Old Sarum. Outside of the principal growth areas, similar pressures apply and the challenge is to allow the growth necessary to meet local needs while having full regard to the conservation objectives of the valued landscapes including the Area of Outstanding Natural Beauty and the New Forest National Park.

3.8(b) Issues related to biodiversity  
South Wiltshire has a high quality natural environment. This presents the challenge of ensuring that policies and proposals put forward in this Strategy will not, either alone or in combination, have a significant impact on the integrity of wildlife interests. There are particular challenges to be resolved related to ensuring the growth focussed on Salisbury and Amesbury does not harm the River Avon habitats, and that further expansion of the prized employers at Porton

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26 Retail and Leisure Needs Study (2006) (GVA Grimley) (health checks on page 14); Topic Paper 8: Retail and First and Second Addenda; Salisbury Vision document (page 8)  
27 Retail and Leisure Needs Study (2006) (GVA Grimley) (health checks on page 24); Topic Paper 8: Retail and First and Second Addenda  
28 Topic Paper 13: Conservation; Topic Paper 5: Biodiversity  
Down can be reconciled with pressures on the highly protected stone curlew habitat\(^{30}\).

3.8(c) **Treating flood risk**

South Wiltshire is characterised by its rivers and this brings the potential both now and increasingly in the future, to cause flooding. A key challenge is therefore to ensure new development is planned to avoid flooding and also, where reasonable, can be used to help implement strategic flood prevention measures\(^{31}\).

3.8(d) **Environmental Pollution**

While all new development will need to be subject to national standards for pollution control there are some spatially distinctive challenges in south Wiltshire. Pollution from development has the potential to cause significant harm to the protected habitat of the River Avon Special Area of Conservation ("SAC"), while there are also problems with air pollution, particularly transport generated emissions, in Salisbury city, which has a designated Air Quality Management Area ("AQMA"): shown on the proposals map accompanying this Strategy\(^{32}\).

3.9 **The challenge of conserving South Wiltshire's rich built heritage**

Although the area has rich heritage assets, there is a need to show them off to better effect. For instance, Stonehenge is marooned between two busy roads and served by a basic, functional visitor centre, and Salisbury Market Place is marred by its use as a car park and the poor quality, incoherent treatment of the public domain. Listed buildings are under pressure from changes in the local built environment that could spoil their character forever. The growth in homes and jobs set out in this Strategy is identified as a risk to heritage assets in certain areas, for example the proposal to allow further building close to the Old Sarum Scheduled Ancient Monument.

Additional challenges are the lack of protection for archaeological sites and historically important unlisted buildings, whether additional measures are needed to recognise the pre-eminent status of Salisbury Cathedral and Close, and the need to review the policy protection afforded to the historic rooftopscape and cathedral views in Salisbury\(^{33}\).

3.10 **Identifying the barriers to delivering healthy, safe and enriching places to live, work and visit**

There are a number of social issues facing south Wiltshire's communities:

3.10(a) **Tackling Deprivation and Social Exclusion**

South Wiltshire is generally prosperous, but there are areas of marginalisation and social exclusion in both rural and urban parts and pockets of quite severe deprivation often exist side-by-side with more affluent neighbourhoods. This is found in some of the very smallest and isolated rural settlements and also the large Bemerton Heath estate in Salisbury\(^{34}\).

3.10(b) **Maintaining access to community facilities and services**

There has been a clear trend of facilities such as doctors, dentists, shops, pubs, halls and schools disappearing from smaller villages and being concentrated in

\(^{30}\) Wiltshire Biodiversity Action Plan 2008; Topic Paper 5: Biodiversity (page 8) and First and Second Addenda.

\(^{31}\) Bournemouth, Christchurch, East Dorset, North Dorset and Salisbury SFRA - Level 1 Strategic Flood Risk Assessment (2008, Halcrow Group Limited); Topic Paper 6: Flooding and First and Second Addenda

\(^{32}\) Topic Paper 12: Waste and Pollution and First and Second Addenda thereto


\(^{34}\) Topic Paper 4: Supporting Communities (page 9) and First and Second Addenda; Indices of Multiple Deprivation (2004 and 2007 an update for Salisbury district)
larger settlements. The challenge is therefore to respond to these trends by ensuring access, other than by the private motor car, can be provided to service centres35.

3.10(c) Sport, Leisure and Recreation
There is a shortfall of recreational open space across south Wiltshire. There is also pressure from development on both formal and informal open space, especially in Salisbury and Amesbury36.

3.11 The challenge of climate change
This presents a tough challenge for south Wiltshire. The predominantly rural character of the area often makes access to a range of services extremely difficult and increases reliance on the private motor car.

This in turn can have a major impact on CO2 emissions, which is the main greenhouse gas that contributes to climate change. These emissions can also have an impact on air quality, particularly in the urban area of Salisbury city centre. As well as providing more sustainable transport choices, there is a necessity to facilitate the increased use of renewable and low carbon energy sources. Together these can go some way towards reducing south Wiltshire’s dependency on fossil fuels. Enabling this type of development has to be balanced against the challenge of protecting the high quality of the built and natural environment. Ensuring that development is resilient to the effects of climate change is also important. Measures are needed to safeguard water quality and reduce water consumption and deal with increased flood risk37.

3.12 Tackling infrastructure barriers to delivering growth
A major challenge is ensuring that infrastructure is adequate to support the level of growth required to meet local needs38. Key infrastructure challenges for the area are:

- Congestion and safety problems on the major transport corridors of the A303 and A36
- Pressure on the Salisbury ring road
- How to provide meaningful alternative transport choices to the private motor car
- Added pressures on the sewage network around Salisbury
- Increased phosphate levels in the local watercourses.
- Ensuring adequate water supply.
- Ensuring that the emergency services can respond adequately to new areas of growth.
- Addressing the additional demand for healthcare in Salisbury
- Added pressures on school capacity.
- How to provide renewable energy either on or near new development sites.
- Addressing the impact of increased population and traffic on Fire Service response times.
- Improving transport linkages between employment and residential locations through the delivery of a range of sustainable transport linkages

3.13 Conclusions and Next Steps
This chapter has set out the key challenges that the evidence-based approach has highlighted as facing south Wiltshire, now and in the future. The remainder of this

35 Topic Paper 4: Supporting Communities (page 24)
36 See Salisbury District Council Open Space Study (2007, PMP) (Executive Summary pages i to iv)
37 Topic Paper 1: Climate Change and First and Second Addenda
38 Topic Paper 17: Infrastructure
Strategy will set out how, through a delivery focussed approach, these barriers can be overcome to allow progress towards a shared vision of where south Wiltshire will be by 2026.
The Core Strategy Spatial Vision and strategic objectives for south Wiltshire
4. The Core Strategy Spatial Vision and strategic objectives for south Wiltshire

4.0 Core Strategy Spatial Vision:

By 2026 south Wiltshire will be a thriving and vibrant area, where people can learn and develop their skills, enjoy a good quality of life and good health in a safe, clean neighbourhood, appreciate a superb environment which makes the most of the natural and historic landscapes, together with historic buildings and complements them with exciting new buildings.

At least 9,900 homes will have delivered just under 4,000 affordable homes in south Wiltshire. The retail, leisure and cultural function of Salisbury will have been greatly enhanced by the successful redevelopment of the Maltings/Central Park. The successful redevelopment of Churchfields will have created a new and vibrant neighbourhood of the city, with the new and relocated businesses prospering in their new locations. The new homes balanced with the economic growth will have provided local opportunities to work and live in the local area and will have successfully reduced the amount of out commuting.

Partnership working with the Cathedral authorities and English Heritage at Stonehenge on the implementation of their respective management plans will have greatly enhanced Salisbury’s reputation as a major international tourist destination. The important employers at Porton Down, Boscombe Down and the MOD on Salisbury Plain will have consolidated their presence in the area through the realisation of their ambitious future plans.

Amesbury will remain an important centre providing a balanced range of homes, jobs and services in a sustainable manner and will continue to be the focus of managed growth, providing over 1900 new homes to match the job opportunities at Solstice Park, Porton Down and Boscombe Down. Downton and Wilton will be comfortable with their relationship with Salisbury, benefiting from the level of services and jobs it provides and will have been the subject to new growth proportionate to their size which will help provide local opportunities. Mere’s important role as a service centre to a wide rural area, will have been consolidated, with growth of about 200 new homes by 2026 and allocation of employment land to meet local needs for jobs. Tisbury’s role as an important service centre will have been consolidated through careful growth which will meet local needs, but acknowledges the constraints of the road network as well as the opportunities of the rail line, and will have grown by some 200 homes.

4.1 This Vision builds on the community consultation that shaped this Strategy and in particular the aspirations included in ‘A Sustainable Community Strategy for Wiltshire - “Working together to create stronger and more sustainable communities” 2007-2016’. To achieve this Spatial Vision, by 2026 the 8 Strategic Objectives described below will have been delivered through the successful implementation of the outcomes highlighted\(^\text{39}\). There are a detailed set of performance indicators, SMART (Specific, Measurable, Achievable, Realistic and Timely) targets and milestones that will be used to monitor progress in delivering the outcomes sought in the Integrated Delivery Plan (IDP). One key or headline performance indicator is included with each strategic objective to give an indication of the approach.

\(^{39}\text{This plan incorporates an Integrated Delivery Plan (IDP), which sets out a range of SMART targets against each desired outcome and explains in detail how progress will be monitored. See Appendix E}\)
4.2 **Strategic Objective 1: To ensure south Wiltshire is a place where the role and function of settlements is understood and the location of development addresses the causes and effects of climate change**

The role of settlements is a critical consideration in trying to balance the needs of the environment with those of local communities. There is a fairly clear functional relationship between settlements, ranging from the primary dominance of Salisbury, to local centres such as Wilton, Tisbury, Downton, Amesbury and Mere, and down to the very small villages and hamlets with no jobs or services of their own. A very important contribution can be made to the aims of sustainability by ensuring new development is sited in the most suitable locations. This will enable south Wiltshire to be less dependent on fossil fuels and minimise CO2 emissions through the promotion of viable choices in transport and easier access to local jobs and services rather than the dependence on the private motor car.

**Desired outcomes:**
- New development will have been located on sites with the best access to local services and employment, predominantly around Salisbury, with significant growth in Amesbury.
- Modest growth, proportionate to the size of the settlement and range of facilities and jobs on offer, will have taken place in the local centres of Mere, Tisbury, Downton and Wilton.
- New development will have been designed to incorporate renewable or low carbon energy technology and to be resilient to the effects of climate change.
- New growth accommodated in a manner sympathetic to the existing patterns of settlements.
- Maintenance and enhancement of community facilities within settlements.

**Headline performance indicator:**
Number of houses granted planning permission contrary to Core Policy 1 (sustainable settlements strategy) to be monitored through Annual Monitoring Report (AMR).

**Target:** nil

4.3 **Strategic Objective 2: To provide everyone with access to a decent, affordable home. This Strategy makes provision for at least 9,900 new homes in south Wiltshire to meet demand up to 2026. It sets out a plan for an appropriate mix of types, sizes and tenures, particularly in order to address affordable housing needs. It identifies deliverable strategic sites to ensure there is a rolling five-year supply of housing.**

**Desired outcomes:**
- The delivery of at least 9,900 new homes carefully managed to be in the most sustainable location and to respect the local character. Well over half the number will have been built in or around Salisbury, with significant growth in Amesbury.

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40 The level of growth (i.e. the definition of ‘significant growth’) is explained in detail in the following Chapter, in Core Policy 1. In Amesbury 1960 dwellings are proposed up to 2026.
41 See Core Policy 1 in the following Chapter or levels of growth.
• More modest growth proportionate to the size of the settlement will have been delivered in the local centres of Mere, Downton, Wilton and Tisbury.
• The Strategy has maximised the delivery of affordable homes across south Wiltshire through ensuring a minimum of 40% of such homes have been delivered in all new schemes of 15 or more houses and 25% on developments of 5 to 14 houses.
• All new homes meet the Lifetime Homes Standards, to allow more of the ageing population to live in their own communities.
• New homes have delivered water efficiency improvements and where possible, will be low carbon or carbon neutral.
• The regeneration of the UK Land Forces HQ in Wilton with a significant number of new homes matched by employment opportunities will have taken place.
• The regeneration of Salisbury will have been achieved through a residential led mixed-use development on the Churchfields Estate.
• New pitches will have been provided for gypsies and travellers.

**Headline performance indicator:**
Net additional homes provided per year (National indicator 154 to be monitored through AMR).

**Target:** average of 495 new homes per year.

4.4 **Strategic Objective 3:** To deliver a thriving economy which provides a range of job opportunities to match a growing population and where traditionally strong sectors, such as scientific research and development, continue to be world leaders.

To facilitate economic growth in a sustainable manner, this Strategy will deliver the following outcomes over the next 20 years:

**Desired outcomes:**
• Land will have been identified in sustainable locations to provide for about 10,400 new jobs up to 2026.
• The business aspirations of Porton Down, Boscombe Down, Salisbury District Hospital and the MOD will have been delivered.
• Growth sectors specific to south Wiltshire, such as biotechnology and military sectors will have been successfully facilitated.
• Relocation of businesses from the Churchfields Estate to more unconstrained locations will have been implemented.
• The regeneration projects identified through the Salisbury Vision, such as redevelopment of the Maltings/Central Car Park will have been delivered.
• The loss of 1200 jobs caused by the relocation of the UK Land Forces HQ away from Wilton will have been mitigated.
• Strategic employment growth will have been designed to meet RSS and building regulation environmental targets in order to contribute to the delivery of a low carbon economy.

**Headline performance indicator:**
Creation of new jobs per year (monitored on NOMIS figures at [www.nomisweb.co.uk](http://www.nomisweb.co.uk) and reported in AMR).

**Target:** average of 520 jobs per annum
4.5 Strategic Objective 4: To help people feel safer in their communities and to provide a good access to a range of services and leisure opportunities.

In order to help realise the aspirations of the Community, especially as outlined in the Community Strategy, the following outcomes will have been delivered:

Desired outcomes:
• All new developments will be required to comply with Secured by Design (SBD) standards that should be detailed through a Design and Access Statement.
• A positive contribution will have been made to help treat areas of social exclusion, especially access to essential services in the rural areas.
• Strategic growth has been matched by the provision of new educational and healthcare facilities.
• More effective planning controls have resulted in the retention of existing facilities such as village shops and pubs.
• The identified shortfall in the range of sport, leisure and recreation facilities has been addressed.

Headline performance indicator:
Number of retained and new community service facilities in Local Service Centres (to be monitored through Rural Facilities Study).

Target: no overall net loss of services in local service centres as defined in Core Policy 1 (surgeries, libraries, shops and community centres).

4.6 Strategic Objective 5: To deliver new buildings which conserve and complement vernacular traditions and maintain and where possible enhance the built and natural environment.

This Strategy sets out a proactive policy framework, which seeks to ensure a consistent delivery of high quality, well designed buildings and spaces, ensuring they sit comfortably in south Wiltshire. It strikes an effective balance between allowing the sustainable growth needed to provide local housing, jobs and services, while ensuring that the natural environment and built environment is not compromised. Any development that would have an adverse effect on the integrity of a European nature conservation site will not be in accordance with the Core Strategy.

Desired outcomes:
• Effective protection and enhancement of the River Avon SAC will have been secured through implementation of management measures to address flow and phosphate levels.
• Ongoing protection and enhancement of the Stone Curlew habitat at Porton Down will have been secured through the implementation of management measures, which effectively mitigate potential disturbance from further development.
• A new Country Park will have been created adjacent to Salisbury, which safeguards an important green lung.
• A green infrastructure strategy will have delivered a joined-up network throughout Wiltshire, which takes into account the impacts of climate change.
• A solution will have been implemented which has returned Stonehenge to a more respectful setting in keeping with its international status.
• New development to the north of Salisbury will have been carefully managed to mitigate impacts on the Old Sarum Scheduled Ancient Monument and the historic airfield.
• A Heritage strategy for Wiltshire will have been implemented, introducing an
approach to protection for our historically important unlisted buildings, listed buildings at risk and a series of improved guidance notes.

- The successful implementation of a public realm strategy for Salisbury, including the Market Place, will have been achieved which shows heritage assets off to the best effect.
- Salisbury's historic rooftops and spire views will have been maintained.
- Design of new buildings will reflect the needs of the south Wiltshire's unique population profile, especially the ageing population.
- Design of all new buildings will effectively balance respect for the local heritage with meeting the challenge of climate change.
- Design of new development will have included implementation of steps in line with Secured by Design, which have reduced crime and anti-social behaviour to make places feel safe.
- Ensure development does not compromise the aims of the Wiltshire Biodiversity Action Plan (BAP).

**Headline performance indicator:**
Number of planning permissions granted contrary to relevant Core Policies in this document (Local Performance Indicator to be monitored through AMR).

**Target:** nil

**4.7 Strategic Objective 6: To enhance south Wiltshire’s place as retail centre that offers something different from the mainstream and to establish tourism as a major sector of the economy.**

The objective is to provide an improved range of retail choice in Salisbury and Amesbury, while maintaining local shops in convenient locations throughout south Wiltshire.

The Strategy also sets out policies to encourage greater numbers of tourists which will make a growing contribution to the economy of south Wiltshire in the period leading to 2026.

**Desired outcomes:**
- Successful implementation of the sensitive retail led mixed-use redevelopment of the Central Car Park and Maltings will have been achieved, which has broadened shopping choice and enhanced the existing city centre
- Improved retail choice in Amesbury will have been achieved without causing the decline of the traditional town centre.
- Local outdoor markets will have been safeguarded and enhanced.
- A good range of shopping choice will continue to be provided in the Local Service Centres of Mere, Tisbury, Wilton and Downton
- New tourist accommodation will have been delivered both in Salisbury and throughout south Wiltshire
- High quality, flexible conference facilities will have been provided in a sustainable location in Salisbury
- Greater range of and higher quality leisure facilities will have been provided, throughout south Wiltshire, with a particular focus on the Maltings redevelopment in Salisbury.
- A broadened night-time economy within town centres, especially Salisbury, which has been refocused to provide greater choice for families and tourists and respect the quality of life of residents, will have been delivered.
• A new, world class, visitor centre for Stonehenge will have been developed.

**Headline performance indicator:**
Delivery of the redevelopment of the Maltings/Central Car park retail-led development in accordance with Core Policy 7.

**Target:** Development complete and operational during the lifetime of the plan.

**4.8 Strategic Objective 7: To ensure that essential infrastructure is in place to support our communities.**

The levels of growth set out in this Strategy will increase demand on local infrastructure and social facilities. This Strategy requires the use of planning obligations to secure those works seen as essential to offset the potential impact of a development.

**Desired outcomes:**
• That all new development will have been delivered in conjunction with the essential infrastructure required to support it.
• That the new strategic development sites will have been successfully implemented in accordance with the Development Templates in Appendix A.

**Headline performance indicator:**
Delivery of strategic sites in accordance with the essential infrastructure requirements set out in the Development Templates at Appendix A.

**Target:** No planning permission granted contrary to the recommendations of essential infrastructure providers.

**4.9 Strategic Objective 8: Where everybody is provided with a viable range of transport choices, which reflect a reduction in the need to travel and help in reducing carbon emissions.**

**Desired Outcomes:**
• A range of viable, efficient sustainable transport alternatives will have been provided to reduce reliance on the private motor vehicle, including effective choices for those people without access to a car and for the distribution of freight.
• Sustainable transport alternatives will have been implemented in a manner which has reduced the impact of traffic on people's quality of life and Wiltshire's built and natural environment including enhancement of the public realm and street scene.
• Measures will have been implemented which reduce traffic delays and disruption, and improve journey time reliability on key routes.
• The use of existing transport infrastructure will have been optimised through effective design, management and maintenance.
• Safety for all road users will have been improved, the number of casualties on Wiltshire's roads reduced and the impact of traffic speeds in towns and villages mitigated.
• To reduce the level of air pollutant and climate change emissions from transport.
• Strategic growth in Wiltshire will have been supported through the timely implementation of sustainable transport requirements and effective mitigation of their traffic impacts.
• Barriers to transport and access for people with disabilities and mobility impairment will have been effectively removed.
• The impact of strategic growth on the road network will be managed through measures identified in the Salisbury Transport Model to mitigate congestion in order to safeguard emergency services response times.

**Headline performance indicator:**
Access to services by public transport, walking and cycling

**4.10 Monitoring delivery of the desired outcomes - the Integrated Delivery Plan.**
For progress in delivering the desired outcomes described above to be effective, there is a need for SMART targets and performance indicators to be used, to monitor and review actions as may be necessary. This Strategy incorporates an Integrated Delivery Plan ("IDP"), which sets out a range of SMART targets against each desired outcome and explains in detail how progress will be monitored (see Appendix E).
Delivering the Vision the spatial strategy for south Wiltshire
5. Delivering the Vision - the spatial strategy for south Wiltshire

5.1 This chapter describes the spatial strategy (or actions) that will be implemented to tackle the challenges and realise the vision and objectives described in previous chapters.

5.2 The Settlement Strategy and defining Community Areas

South Wiltshire is a diverse area and the challenges within it vary greatly, therefore it is important to develop a set of policies that are tailored to respond to the spatially distinctive issues arising. To align policy solutions to areas where issues are arising, the Strategy is based on existing Community Areas. These areas were devised to reflect ‘natural’ communities defined in terms of real patterns of local life (shopping, employment, schooling etc)\(^{42}\) and are still relevant today. The Council has made these Community Areas the focus for the new Area Boards, which are central to delivering localised service outcomes, thereby demonstrating their continued importance. The spatial areas are illustrated in Map 2 below:

Map 2: Community Areas – the spatial basis for this Strategy

5.3 Within these Community Areas the approach is to plan as far as possible for self-contained settlements. This means focusing growth around settlements with a range of facilities, where local housing, service and employment needs can be met in a sustainable manner. This approach is based on national guidance and best

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\(^{42}\) A Sense of Belonging - History, Community and the New Wiltshire (J Chandler, EX Libris Press 1998) provided much of the analytical basis for the creation of the Community Planning areas in south Wiltshire.
practice. A hierarchy has been identified based on the size and function of settlements, which is the basis for setting out how the Spatial Strategy will deliver the levels of growth for the south Wiltshire area. Growth will be primarily focussed on settlements in the first three tiers of the settlement strategy.

The hierarchy of settlements is as follows:

**A: Salisbury:**
The city of Salisbury is the primary service centre in south Wiltshire. Because of the level of services, shops, jobs and homes the city provides, the larger proportion of growth will be concentrated here. This Strategy seeks to enhance Salisbury’s position as a self-contained settlement, which has a range of homes, jobs and services to offer. This will be delivered through significant growth in jobs, homes and retail provision, based on the release of strategic development sites around the city and regeneration focused on Churchfields and the Maltings/Central Car Park.

**B: Amesbury and the Garrison Villages:**
Amesbury is the second major settlement in south Wiltshire due to its size and range of facilities, and has functional relationships with Durrington and Bulford. It performs a more significant role than the Local Service Centres identified in (c) below. The role and function of Amesbury and its close relationship with Durrington and Bulford is explained in more detail in Chapter 8. Because of the level of services, shops and jobs that Amesbury provides, it will be the focus of significant strategic growth outside Salisbury.

**C: Local Service Centres:**
Downton, Mere, Tisbury and Wilton are important local centres that provide a good level of services to their surrounding areas. They are categorised as large villages rather than towns (with the exception of Wilton) and therefore the scale of growth will reflect their constraints as well as the opportunities they offer for sustainable development. A detailed explanation of their role and function is included in Chapters 7, 9, 10 and 11. Although Local Service Centres act as important centres these settlements also have important functional relationships with neighbouring settlements, which will influence how future growth is allocated.

**D: Secondary Villages:**

In terms of their role, function and level of services, this group of villages perform a less significant, but nevertheless important complementary role to the Local Service Centres. Levels of growth proportionate to their size, character and environment will be supported in these settlements.

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43 The Settlement Strategy is based on clear policy drivers from national and regional level for development to be focused in existing centres, using the provision of Basic Facilities in settlements to establish a hierarchy. Support for this approach can be found in the following (as expanded on in the introduction to Topic Paper 3): PPS1: Delivering Sustainable Development (paragraph 27); PPS3: Housing (paragraphs 36 and 38); PPS6: Planning for Town Centres (Chapter 2); PPS7: Sustainable development in rural areas (Paragraphs 1, 3 and 4); PPS12: Local Development Frameworks (Annex A); PPG13: Transport (Paragraph 6). RSS: Section 2 (Overall Approach; Development Policies A, B and C (with supporting text)). Numbers of Basic Facilities in settlements were initially obtained from the Wiltshire County Council Rural Facilities Survey 2005, but this evidence was subjected to a rigorous assessment, based on further research and local knowledge.

44 Paper 3: Settlement Strategy (page 8) and First and Second Addenda
E: Small Villages
The small villages are Barford St Martin, Bodenham, Britford, Chilmark, Figheldean/Ablington, Gomeldon, Middle Woodford, Newton Toney, Odstock, Orcheston, Stapleford, Steeple Langford, Wylde and Zeals.

These are small villages with limited services, which are functionally reliant on Local Service Centres. As such, they do not represent the most sustainable locations for new growth in the rural areas and hence development will be restricted to only infill and exception development.

F: Other Settlements and the Countryside.

This tier includes some of the smallest settlements in south Wiltshire, often in remote rural areas and with no facilities of their own. Functionally they are almost completely reliance on local service centres for day-to-day needs. As such they represent the most unsustainable location for new growth and hence new development is unlikely to appreciate in these villages. To reflect this any Housing Policy Boundaries (HPB’s) for settlements not listed in paragraphs (A) to (E) and all Housing Restraint Areas (HRA) and Special Restraint Areas (SRAs) currently within the Local Plan will be subject to further review in connection with the Wiltshire Core Strategy – where the degree of sustainability of such settlements will be considered on a consistent countywide basis. Until such time as this review is undertaken the HPBs, HRAs and SRAs will remain in place.

5.4 In accordance with national policy this Core Strategy has focussed on identifying strategic growth necessary to deliver the outcomes described in the strategic objectives. An analysis of settlements has been carried out, using a range of evidence, in sufficient detail to achieve this. The hierarchical groupings do not however indicate that each settlement within a given tier will accommodate the same amount of growth. The evidence indicates that the scale of growth within each Community Area and identified for individual settlements, as set out in Core Policy 1, is achievable. However, in order to identify non-strategic sites for development, which accord with the settlement strategy, it will be necessary to carry out a finer grain analysis of these settlements to identify further capacity to absorb growth. This will be undertaken through the production of a Site Specific Allocations Development Plan Document ("DPD").

5.5 Consideration will in particular need to be given to the scale of growth to be located at each secondary village through the Site Specific Allocations DPD. In identifying sites at these villages consideration will be given to local factors including landscape constraints, functional relationships between settlements, their character, quality of infrastructure and level of local needs.

5.6 The analysis to inform the Site Specific Allocations DPD will take particular note of the functional relationship between settlements as the basis for detailed distribution, which will need to be flexible. For example, in accommodating growth for the Wilton Community Area, some of the growth could be provided through new non-strategic allocations on the edge of Salisbury, as well as the secondary villages, or through identification of new sites within Salisbury's urban area.

45 There are 67 small villages and a list of these can be found in Topic Paper 3: Settlement Strategy Third Addenda
46 PPS12 (paragraph) 4.6: ‘progress of Core Strategies should not be held back by the inclusion of non-strategic sites’
47 Identification of Strategic Growth Areas Papers 1 and 2; Strategic Housing Land Availability Assessment; Topic Paper 3: Settlement Strategy (page 8) and First and Second Addenda
5.7 The Spatial Strategy for South Wiltshire

South Wiltshire will plan for at least 9,900 houses and 10,400 jobs over the next 20 years. Essential infrastructure improvements will be delivered when required to ensure that this growth can be adequately supported. Where necessary the delivery of development will be phased to ensure that the infrastructure improvements are implemented in a timely manner. Map 3 sets out the principal elements of the Strategy. In order to ensure that these figures can be delivered, the Strategy has been designed to be flexible and to have contingency.

5.8 The Key Diagram illustrates how the spatial strategy acknowledges the dominant role of Salisbury and allocates the majority of strategic growth in or around it to reflect its status as south Wiltshire's primary service centre. In accordance with the
settlement strategy, the important role of Amesbury is also recognised through the allocation of strategic housing. The Local Service Centres will be the main focus of growth within their Community Areas.

5.9 The map shows important functional relationships with neighbouring settlements, as depicted by the grey arrows. In this context, a functional relationship could mean where people go shopping, commuting to work, for leisure, or an administrative centre.

5.10 For retail and leisure purposes, Salisbury has the greatest relationships with Southampton, Andover, Poole, Bournemouth, Yeovil, Swindon, Bath and Trowbridge. However, the relationships vary depending on the nature of the activity. For instance, with regards to convenience shopping for groceries the relationship is strongest with Shaftesbury, especially from the south western part of the area, while for shopping as a leisure activity it is Southampton, which plays the strongest role. Mere is an important centre for outlying villages to the west of the area although supermarkets at Gillingham and Shaftesbury are placing competitive pressure on local retailers and services.

5.11 Southampton, Andover and Winchester are influential job markets outside of Wiltshire relevant to the Salisbury employment market and are a destination for out-commuting. Amesbury has significant economic connections to Andover and Basingstoke. South Wiltshire has important tourist links with the New Forest, Southampton and the Bournemouth and Poole areas. London exerts a significant influence on Salisbury both as a commuting destination based on main line train links and also making smaller settlements in south Wiltshire the target for second homeowners.

5.12 Responding to these functional relationships and shaping how they will be in the future, is an essential part of this Strategy. They should not be considered to be either unchanging or benign. For example, the Vision for Salisbury, as strongly supported through the consultation process, sees Salisbury as a Strategically Important City, which offers a strong range of local homes, jobs and retailing opportunities in a self-contained manner, which can help reduce the need to travel. The historic under provision of housing has been undermining this objective, through driving up house prices, making it difficult for a young workforce to afford a home, which in turn undermines the ability of local employers to recruit staff. This has led to polarisation in the city between a young workforce who find it difficult to afford to locate to the area and an ageing but generally affluent population. This situation means that there is a growing trend of both out and in commuting, which undermines economic productivity and harms the environment. These trends are leading Salisbury towards a larger dormitory role and do not meet the objectives that the community and stakeholders aspire to. Therefore this Strategy is focussed on addressing the causes of the problems, by delivering the local homes, jobs and services that can alter the functional relationships with neighbouring centres in a positive manner.

5.13 An example of how this Strategy will positively influence the functional relationship with neighbouring centres is the approach to economic growth and regeneration to be delivered. The major industrial estate for the city is at Churchfields. It is a

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48 Retail and Leisure Needs Study (2006, GVA Grimley) (health checks on page 24); Topic Paper 8: Retail and First and Second Addenda
49 Topic Paper 9: Economy (paragraph 2.35)
50 Regional Economic Strategy for South West England 2006-2015 (Spatial Implications - Place Matters)
constrained environment, with access inhibited by railway bridges and a river. This makes expansion for existing businesses difficult and leaves little room for inward investment. In line with the Salisbury Vision, this Strategy will provide less constrained sites for employment around the city and deliver a residential led, mixed use neighbourhood on the Churchfields site. These new employment sites will be fully serviced, modern and provide room for business to expand and for new investors to locate. Importantly the Strategy will deliver these new sites as part of major mixed-use developments around Salisbury, which will also deliver a step-change in affordable housing delivery. In this manner the Strategy is aimed at tackling the pressures (i.e. lack of affordable housing and local job opportunities) that are causing less sustainable commuting patterns.

5.14 A second example would be the delivery of a major element of south Wiltshire’s retail growth on the Maltings/Central Car Park to increase the retail offer in Salisbury in a manner that complements its position as an important shopping destination, which has a high proportion of independent traders and historic markets, offering something different from the ordinary. The redevelopment will focus on attracting key high street names (many of whom have expressed a desire to locate in Salisbury, but cite the lack of modern units as a constraint), currently lacking in Salisbury and which are a contributory reason for a trips to other centres, especially Southampton.

5.15 In the future, through the successful implementation of this Strategy, Salisbury’s relationships with adjacent employment, housing, retail, leisure and service centres will not be one of threat, but of opportunity and choice. The successful delivery of a step-change in affordable homes matched by economic and retail growth will have effectively mitigated the pressure for commuting, by providing opportunities in the local area.

5.16 Core Policy 1 also sets standards that the strategy will aim to deliver in relation to development on previously developed land (brownfield sites). Policy H of the draft RSS requires that for the region as a whole the aim should be to achieve at least 50% of new housing development on previously developed land, including the conversion of existing buildings. However, given that south Wiltshire does not have a large previously developed land potential, based on local evidence, a more appropriate target for south Wiltshire is 34%.

5.17 The Spatial Strategy illustrated in Map 3 is expressed in the following policy:

51 Strategic Housing Land Availability Assessment; Topic Paper 2: Housing
Core Policy 1 - The Settlement Strategy and distribution of growth in south Wiltshire

This strategy plans for the delivery of at least 9,900 dwellings and 10,400 jobs over the period to 2026. The growth required to meet local needs will be accommodated in the following manner:

**Salisbury and Wilton Community Areas**

**Salisbury and Wilton**

*Planned growth:* at least 6060 homes and 29 ha (23ha new allocation and 6ha saved) of employment land. A retail-led mixed-use development is also planned.

The city of Salisbury the primary service, economic and cultural centre for south Wiltshire and will remain the focal point for the majority of new development in south Wiltshire.

Rest of Wilton Community Area: at least 220 homes

Wilton is the Local Service Centre for its Community Area. The proximity of Salisbury to the east means that Wilton has a functional relationship with its larger neighbour but retains an identity of its own. The UK Land Forces HQ in Wilton is a strategically important regeneration site, which will deliver employment and housing. The Community Area has three secondary villages Broad Chalke, Dinton, and Great Wishford.

**Amesbury Community Area**

*Planned growth:*

Amesbury Service Centre: At least 2100 homes
Rest of Amesbury Community Area: At least 295 homes, 17 ha of employment land

Amesbury, with support from Durrington and Bulford, is the Service Centre for the area. Although these settlements are distinct from one another, their close geographical and functional relationships between Amesbury, Durrington and Bulford mean that they constitute a unique group of settlements within south Wiltshire that is not directly comparable with any other category of settlement. Amesbury Community Area contains the majority of allocated employment land in south Wiltshire (outside Salisbury), including land at Solstice Park, Boscombe Down and Porton Down. Porton, Shrewton, and Tilshead are secondary villages in this community area, as well as “The Winterbournes” collectively. These settlements perform a complementary role to Amesbury, Durrington and Bulford, each having a range of services, which serve the surrounding areas.

**Southern Wiltshire Community Area**

*Planned Growth:*

Downton Local Service Centre: At least 190 homes
Rest of Southern Wiltshire Community Area: At least 365 homes
Downton is a large settlement providing a good level of services which performs the role of Local Service Centre for this Community Area. It provides a good source of employment with one of eight strategically important employment sites in south Wiltshire located in Downton. The secondary villages in the Southern Wiltshire Community Area are Alderbury, Coombe Bissett, Morgan's Vale/Woodfalls, Pitton, Whiteparish and The Winterslows. These villages provide a reasonable level of local services and facilities where modest growth will be appropriate. The proximity of Salisbury to the north means that a number of settlements located in the northern part of this community area have a much stronger functional relationship with the City which performs the role of the service centre, rather than with Downton.

**Mere Community Area**

**Planned Growth:**

Mere Local Service Centre: At least 200 homes, 3 ha of employment land
Rest of Mere Community Area: At least 50 homes

Mere is the Local Service Centre for this Community Area as it offers a range of services and facilities and is an important centre for the outlying villages in the west of south Wiltshire. This Community Area is unique in south Wiltshire in that there are no settlements that perform a secondary village role and hence it is anticipated that the majority of growth will take place in Mere over the plan period. Where exactly this growth will take place will be identified through a subsequent Site Specific Allocations DPD. The existing Local Plan employment allocation at Mere of approximately 3 hectares will be implemented during the period of this Strategy.

**Tisbury Community Area**

**Planned Growth:**

Tisbury Local Service Centre: At least 200 homes, 1.4 ha of employment land
Rest of Tisbury Community Area: At least 220

Tisbury is the Local Service Centre for this Community Area and serves a wide and sparsely populated hinterland. The existing Local Plan employment and housing allocations on Hindon Lane will be implemented during the period of this Strategy. Fovant, Hindon and Ludwell are the secondary villages in this Community Area. These villages provide a reasonable level of local services and facilities and can accommodate reasonable levels of growth. Specific sites that can accommodate this growth will be identified through a subsequent Site Specific Allocations DPD.

The Council’s target for housing development on previously developed land is 34% from the date of adoption of this Core Strategy to 2026. This includes the conversion of existing buildings.
A strategy of balanced growth based on mixed-use development.

This Strategy seeks to deliver growth in a sustainable manner, which balances the delivery of new homes with new jobs and service provision. This is based on trying to deliver self-contained communities, which reduces the need to travel. This approach works on several levels. Firstly the main growth strategy as set out in Core Policy 1 is to ensure that the communities themselves have a balance of services, jobs and homes that provide meaningful local options to the citizen. This underlines the need to focus the majority of development in Salisbury. Also, at a detailed level most of the new strategic sites are planned to deliver both homes and jobs. There are a number of important factors supporting the promotion of balanced growth, in order to best meet the most pressing local needs. These factors are:

- The delivery of homes, jobs and services in a geographically balanced manner, which reduces the need to travel.
- Providing job opportunities matched to new housing growth to encourage the provision of self-contained, sustainable developments.
- Proactively addressing the lack of opportunity to expand existing employment sites due to capacity and constraint issues.
- Positive action on feedback from the business sector, indicating that a choice of sites in a range of locations would best stimulate the local economy.
- Facilitation of the Salisbury Vision’s objective of the major residential led, regeneration of the city’s principal employment site at Churchfields and meeting the existing businesses aspirations to have a range of choices regarding potential decant sites.
- A positive response to the local communities who expressed concern that one major employment park to meet the majority of need would place an untenable strain on infrastructure and also erode local character and residential amenity.

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5.19 **Strategic Site Allocations**\(^{53}\)

This Spatial Strategy is based on frontloading housing and employment delivery. This is because recent trends for housing delivery have been below that required and in accordance with RSS there is a need to increase economic productivity and deliver socially balanced communities. In order to achieve this, a number of key strategic sites have been allocated. These are set out in Core Policy 2. They will make a significant contribution to ensuring housing and employment land supply throughout the lifetime of the plan. The sites vary in size and capacity, but in order to achieve the frontloading of housing and employment land delivery on which this Strategy is based, they all are strategically important.

5.20 A series of development templates for the strategic sites are included in Appendix A. These templates clearly communicate to all parties the specific issues that a development must successfully address. Because the need for development is so pronounced, and as allowed by PPS12, no further policy work is required to bring these sites to fruition.

5.21 Core Policy 2, below, together with the development templates in Appendix A require comprehensive master plans to be produced by developers, in consultation with the local authority and local communities. These will demonstrate how a range of dwelling sizes, job types and unit sizes taking into account local needs, will be delivered in a timely manner and to a quality appropriate to their context.

5.22 Work has been carried out with land owners, agents, service and infrastructure providers to establish that the strategic site allocations can deliver the mix and quanta of development required to support this Strategy\(^ {54}\). As part of the detailed planning of these sites, a phasing plan linked to a Section 106 Agreement will be required. The location of strategic sites around Salisbury as identified in Core Policy 2, are shown in the map on page 48.

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\(^{53}\) It is important to emphasise that there are other sources of housing and job supply in addition to the new strategic allocations made in this plan and hence the figures for each area stated in Core Policy 1 are not solely met through new allocations. A detailed description of the other sites is included at paragraph 5.46.

\(^{54}\) Background files on Allocated Sites
Core Policy 2: Strategic Allocations

Planning permission will be granted for proposals that meet the requirements set out in the Development Templates at Appendix A of this document, for the following sites:

<table>
<thead>
<tr>
<th>Site</th>
<th>Housing</th>
<th>Employment and other uses</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fugglestone Red</td>
<td>1250 dwellings</td>
<td>8 ha</td>
</tr>
<tr>
<td>Hampton Park</td>
<td>500 dwellings</td>
<td>0 ha</td>
</tr>
<tr>
<td>Longhedge (Old Sarum)</td>
<td>450 dwellings</td>
<td>8 ha</td>
</tr>
<tr>
<td>Churchfields &amp; engine Sheds</td>
<td>1100 dwellings</td>
<td>5 ha to be retained</td>
</tr>
<tr>
<td>UKLF</td>
<td>450 dwellings</td>
<td>3 ha</td>
</tr>
<tr>
<td>Central Car Park</td>
<td>200 dwellings</td>
<td>Up to 40,000 sq m gross</td>
</tr>
<tr>
<td>Retail and leisure floorspace</td>
<td></td>
<td>external area</td>
</tr>
<tr>
<td>Kings Gate, Amesbury</td>
<td>1300 dwelling</td>
<td>0 ha</td>
</tr>
<tr>
<td>Former Imerys Quarry</td>
<td>0 dwellings</td>
<td>4 ha</td>
</tr>
</tbody>
</table>

The specific, detailed infrastructure requirements to allow this Strategy to be delivered are included in the Area Visions (Chapters 6-11), the Development Templates at Appendix A and Integrated Delivery Plan at Appendix E. Key strategic elements of infrastructure central to the delivery of this plan are:

- New secondary school capacity for Salisbury.
- New primary schools at strategic sites at Fugglestone Red, Hampton Park, Longhedge and Kings Gate.
- Additional doctor and dentist surgery capacity.
- Fire and Rescue Service infrastructure necessitated by all proposed growth including their cumulative impacts.
- Green Infrastructure linkages.
- Retention of important green infrastructure to the northern slopes and the green lung running south from land east of Old Sarum and west of Hampton Park.
- A combination of Demand Management and mitigation measures to alleviate additional traffic pressures on the Salisbury ring road and strategic road network.
- A strategy for mitigating phosphate levels in the watercourses.
- An integrated 'water grid' to ensure water supply.

Targets: See Core Policy 1; Reduction in local unemployment figures.
Monitoring and Review: AMR housing completions; NOMIS official labour market statistics.
Delivery Responsibility: Wiltshire Council; Developers.
Policies replaced: None
Map 3b - Strategic Site Allocations in Salisbury.
5.23 The Strategic importance of the sites

The sites in Core Policy 2 are all integral to delivery of this Strategy. There are a number of important contributions that each will make to deliver the successful outcomes sought through the spatial objectives and these include:

(a) Achieving sustainable balanced growth

The sites are allocated in strategic locations that will contribute to providing balanced communities, where there are housing and job opportunities, supported by key infrastructure and a range of services. Therefore the sites are located in the major settlements of Salisbury and Amesbury with one at Wilton due to its close relationship with Salisbury, as these settlements provide the best range of facilities to achieve self-containment. As well as the balanced nature of the settlements, many of the sites have been chosen to balance job and employment opportunities on a local basis. Furthermore some strategic sites will provide Local Centres to serve the development comprising additional community facilities such as a local shop. Such sites include Fugglestone Red and Longhedge.

(b) Regeneration

These are areas that are at risk of decline if positive steps are not taken. Sites with an important regeneration purpose are UKLF Wilton (mitigating MOD vacating the site with the loss of 1200 jobs), Imerys (former aggregates quarry closed with loss of local jobs), Churchfields (a need to allow more expansion space for local businesses) and the Maltings/Central Car Park (to improve Salisbury's retail and leisure offer in the face of strong sub-regional competition).

(c) Frontloading delivery of housing

Not enough homes have been delivered to meet identified requirements in the past 10 years in south Wiltshire, leading to issues of affordability. There is a need to address this and to build contingency into this plan to ensure that uncertain market conditions or unforeseen events will not prevent the delivery of the strategy in the future. To do this a deliberate strategy of frontloading has been produced and all the strategic sites have been planned to commence delivery within the early years of the plan. This initial oversupply will build in contingency and help deliver affordable housing.

(d) Securing economic growth

The economic centrepiece of this strategy is to provide enough new strategic sites to attract new business and facilitate the relocation of existing businesses from the constrained Churchfields Estate in Salisbury, thereby allowing them room to expand. The strategic sites will allow for a range of employment choices in sustainable locations around Salisbury. Fugglestone Red, Longhedge (Old Sarum), UKLF, Central Car Park and the Imerys site, will all provide employment opportunities to facilitate this.

New allocated employment sites will be delivered alongside allocated housing sites and will be Master planned comprehensively to deliver a range of job types and unit size taking into account the most current Employment Land Review and decant uses required as a result of the regeneration projects. However, beyond Churchfields decant sites the majority are expected to be office based at Salisbury SSCT.

Office and Research and Development based business parks will also be acceptable in order to try and achieve a step change in the job base at Salisbury SSCT. Such sites will also deliver flexible and affordable workspace, particularly small and start up
units, on accessible lease terms to provide continuing opportunities for business start-ups. These start up or incubator units should be supported by shared business infrastructure relevant to the use class. Such units will be subject to a section 106 agreement to ensure that they remain so into perpetuity.

Employment sites, as well as taking account of other relevant policies within this Core Strategy, including Core Policy 12 with respect to saved policy E8B, Porton Down, will be required to deliver important infrastructure to support the businesses and their employer’s needs whilst at work. Infrastructure provision including a crèche, gym, shop and catering establishments as well as training facilities, should all help to secure inward investment. In addition all businesses should prepare Travel Plans.

5.24 Managing delivery of the spatial strategy

![Fig 3 Housing Trajectory](image)

**Fig 3 Housing Trajectory**

5.25 The Role of the Housing Trajectory

The above graph, known as the Housing Trajectory, is a central tool to explaining how growth will be managed over the plan period. It shows when development will take place from each source and also allows progress to be monitored so that contingency measures can be invoked if necessary.

5.26 Explanation of the Housing Trajectory

The Housing Trajectory shows how we can meet both our needs and the RSS targets based on the strategy of releasing development sites in a timely manner. The trajectory is based on a realistic evaluation of housing supply, informed by the Strategic Housing Land Availability Assessment, which has included evidence from...
developers regarding projected build rates, and the requirements and timing of essential infrastructure provision.

5.27 In accordance with PPS3 the Core Strategy plans for the supply of continuous housing over a 16-year period and identifies specific sites and broad locations for further development. Furthermore, this strategy exceeds the requirements of PPS 3 in that it will deliver more than a 10-year supply of deliverable sites from the date of adoption of the Core Strategy. This "front-loading" approach has been deliberately designed to ensure that there is no shortfall in the delivery of homes in south Wiltshire. This approach, (to be achieved through the early release of strategic allocations, the saved Local Plan allocations and commitments) will provide over 5000 houses in the initial years of the Strategy, and represents a step-change in housing delivery. A further supply of housing will also be delivered through a subsequent Site Specific Allocations DPD. This overall strategy ensures that we meet the requirements of PPS3.

5.28 The Housing Trajectory is also an important tool to manage the delivery of the strategic site allocations. While the above graph shows their overall contribution within the context of the whole strategy a more detailed version, which shows how each strategic site will deliver over time, is included in Appendix H.

5.29 How the Housing Trajectory explains the Spatial Strategy
The Housing Trajectory at Appendix H illustrates that Salisbury is the main focus for growth from the outset. These strategic sites are allocated in Core Policy 2 and explained in more detail in Chapter 6. The trajectory in Chapter 6 demonstrates when these strategic allocations are expected to start delivering.

5.30 The rate of housing development will depend in large parts on rates of economic growth, but the scale of land available for new housing mostly at Salisbury, (but also at Amesbury), will require new infrastructure as explained in paragraph 5.31 below. Providing that the measures set out in the Development Templates are agreed and delivered when required by the infrastructure provider, then development can commence. The timing of delivery essential to support this strategy, as agreed in the forward plans of the partner organisations, is shown in the Integrated Delivery Plan at Appendix E.

5.31 The rates of growth anticipated in the Housing Trajectory need to be supported by the strategic infrastructure requirements are set out in Core Policy 2. While it is a requirement for infrastructure to be phased and delivered to support the growth, the strategic upgrades will be secured either by direct works by the developer or through a commuted sum payment (through Section 106 agreements) to the infrastructure provider towards the cost of implementation. It is important to emphasise that there are no major works that require the delivery of part or all of the strategy to wait for completion. Viability work has been carried out by the Council, which has not identified any insurmountable barriers to the delivery of development on the strategic sites arising from the infrastructure requirements.

Furthermore partnership working with providers has been essential to ensure that the necessary improvements are in their respective forward plans to be implemented at an appropriate time. The details of these plans and the timings are explained in more

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55 Topic Paper 2: Housing; Strategic Housing Land Availability Assessment; Topic Paper 17:Infrastructure

56 Strategic Sites Viability Overview Assessment
detail in the Integrated Delivery Plan at Appendix E, and wherever possible precise points within the development process have been identified. Where this has not been possible, then assurances have been received that all works will be delivered at an appropriate time within this plan period. These measures and their timing will be set out in the master planning process of the strategic sites and subject to pre-application discussions. In summary key infrastructure elements of this strategy are as follows:

(a) **Education**

New secondary school capacity for Salisbury, which will initially be met through extension and rationalisation of existing stock, with a longer term aspiration for a new secondary school provision to be facilitated through developer contributions.

New primary schools at strategic sites at Fugglestone Red, Hampton Park and Longhedge are required up front in the development process. On these strategic sites, land will be provided by the developers, who will also either provide the school building for the LEA or will provide a financial contribution so that the LEA’s preferred operator can build the school.

(b) **Water management**

New relief sewer within upstream catchment at Old Sarum, Hampton Park and Longhedge to mitigate risk of sewer flooding to be achieved through developer contributions and implemented at a time to be determined by Wessex Water, but not required before the Initial delivery of the strategic sites. These Improvements will be ensured by Wessex Water through Section 98 requisition procedures, developer contributions or off site improvement works carried out by developer. The latter two mechanisms will be secured through Section 106 planning agreements and all improvements will be phased to a time considered appropriate by Wessex Water, within the lifetime of this plan.

A strategy for mitigating phosphate levels in the watercourses to be implemented in accordance with the ‘Phosphate Management Strategy’. This process will be managed and part funded by Natural England and Environment Agency with additional funding being secured from developer contributions. The Integrated Delivery Plan at Appendix E gives more detail over the type of outputs that the study will produce, including the timescale for implementation of an action plan to mitigate problems identified.

Wessex Water is the incumbent water supply company for the area. The company set out its water resources strategy for the period 2010 to 2035 in its draft Water Resources Management Plan available from http://www.wessexwater.co.uk. This has since been updated for the purposes of the company’s strategic business plan, which was submitted to its regulator, Ofwat, for the setting of water prices for the period 2010-2015. The company plans to undertake major improvements to its trunk water network over the period 2010 to 2018. This will involve the construction of an extended ‘water grid’ to improve security of supply, reduce the impact of some of its groundwater abstractions on river flows, address the problem of deteriorating raw water supplies, and meet planned growth in demand. These works comprise a major element of its 2010-2015 funded capital programme. Ofwat recognises the need for further funding in the period 2015 to 2020 for the company to complete these improvements. These will form part of the company’s submission to Ofwat when it seeks new price limits in 2014 for the period 2015 to 2020. The company is confident it will be able to meet all its water resources commitments including the needs of growth over the full lifetime of the Core Strategy.
Wessex Water is confident in its ability to meet the expected growth over the Plan period and the Council will work in close partnership with Wessex Water to monitor progress with its planned water resources improvements and in a timely manner ensure that development does not outstrip the company’s ability to meet demand. Additional water demand management secured through equivalent Code for Sustainable Homes requirement until national building regulations are altered.

(c) Health and Emergency Services
Additional surgery capacity secured through improvements to existing facilities and the provision of a new ‘super surgery’. The Wiltshire PCT’s Strategic Framework 2009-2014 makes commitment to the development of a primary care centre (‘super surgery’) incorporating Grove House and New Street surgeries on the Fountain Way site in Salisbury, to be delivered by a target date of 2010/2011. This will be delivered by service providers to match the development process with contributions from developers.

Upgraded facilities will be required to ensure adequate fire service response to areas of new growth phased with the delivery of housing. This may comprise extension and rationalisation of existing buildings, additional equipment necessitated by the additional coverage, and/or relocation of stations to more effective locations. Further detailed negotiations will be undertaken between the fire service, developers and the Council on a site-by-site basis to identify additional measures that are reasonably required. This process will take place at the start of this Strategy and be complete at the grant of planning permission for the strategic developments. Delivery of the agreed outcomes will be through a Section 106 agreement, which either delivers financial contributions towards the service or provides land for new facilities and/or new buildings, all in a manner that takes into account the viability of the development site. In due course a Planning Obligations SPD will be produced, when the outcome of the Community Infrastructure Levy process is known, which will set out how the development process must take account of the needs of the fire service.

(d) Green Infrastructure
Creation of linkages between strategic sites secured through site master planning and phased to match the development process. Potential off site contributions may be required but will be dealt with on a case-by-case basis.

Retention of important green infrastructure to the northern slopes of Salisbury and the green lung running south from land east of Old Sarum and west of Hampton Park. Delivered through site master planning and funded by the development of the Hampton Park strategic site

(e) Highways
With respect to Salisbury, the Council has constructed a transport model, which has been used to assess the implications of the Core Strategy on the transport network. Although future growth will have an impact on the highway network, with a commitment to demand management interventions, this Strategy can be implemented as there are no insurmountable barriers to its delivery. The Council is currently producing a detailed Salisbury Transport Strategy, which will define a set of transport initiatives that will address the impacts of the additional transport demand.

These transport initiatives will complement the key strategic outcomes sought in Strategic Objective 8 in Chapter 4, which include:
• Optimisation of benefits from the five Park and Ride sites
• Measures to treat additional pressures on the ring road
• Improvements to the coverage and linkages of the cycle and footpath network.
• Support for Network Rail’s long term plans to increase the capacity of the railway
  between Salisbury and Exeter
• Review of the parking strategy to seek a balance between providing adequate
  spaces for visitors and shoppers, while realising major regeneration schemes,
  which may mean a loss of spaces at the Maltings/Central Car Park and the Market
  Place.
• The careful planning of the major growth sites around Salisbury based on the
  mixed-use strategy, to provide jobs, services and shops that are locally accessible
  via a range of means including walking, cycling and bus.
• The exploration of access linkages between major new strategic sites to maximise
  benefits of community infrastructure and new job opportunities

As part of the work to develop the Transport Strategy, an ‘Options Assessment
Report’ has been prepared. This report sets out a range of deliverable and
affordable options and their consequential outcomes.

In broad terms, the report looks at the difference between two approaches; an
“established” approach, which is a continuation of the existing strategy, and a
“radical” approach, which is more in line with current practice of demand
management interventions.
Further consultation on the refinement of the transport strategy will be undertaken.
Ultimately, the transport strategy will need to support the proposed growth and the
‘Options Assessment Report’ concludes that a strategy based on the radical option
would best enable Salisbury to meet the challenges of addressing future growth in
travel demand in a sustainable manner.

5.32 Critically, the strategic allocations in and around Salisbury will make available fresh
land for employment development. A central longer-term element of the strategy is
the regeneration of Salisbury’s economy. Depending on the timing and rate of
economic recovery, there will be a scale and choice of sites to relocate businesses
from Churchfields around the city. These new sites will be fully serviced, modern and
provide room for business to expand and for new investors to locate. These sites will
be delivered as part of the major mixed use strategic allocations around Salisbury.

5.33 Amesbury is a strategically important town in south Wiltshire. The scale of housing
and already committed employment land means that it is a largely self-contained
settlement, which can provide homes, employment and services in one place. As the
second major settlement in south Wiltshire, Amesbury will also deliver strategic
growth in the early years of the Core Strategy through the strategic allocation at
Kingsgate. This will accommodate 1300 homes over a number of years from when
the Core Strategy is adopted. Alongside this strategic allocation, the saved Local
Plan allocation at Archer’s Gate will contribute towards housing supply as well. An
extension to the existing primary school, an additional primary school plus a
contribution towards the existing secondary school will be required upfront. Delivery
of housing on this site will balance with the major employment site at Solstice Park,
although this Local Plan allocation will not be saved, as the RSS directs major
employment growth to Salisbury.

5.34 Outside Salisbury and Amesbury, this Core Strategy also makes a strategic
mixed use allocation at the UKLF site in Wilton, which is expected to deliver 450
homes and 3 ha of employment land in the early years of the Core Strategy.
5.35 The purpose of the Site Specific Allocations DPD will be set out in the LDS for Wiltshire and may in summary be defined as a document that may allocate smaller growth sites, especially in strategically important local service centres in the rural areas, where it is clear that other sources of delivery may not supply the homes and jobs that are needed. It will only be used to encourage growth in those areas, which comply with CP1 and where the market or saved allocations do not bring forward development in accordance with the Core Strategy, in a timely manner.

5.36 The preparation of the Site Specific Allocations DPD will also provide the opportunity to identify further employment sites if necessary. This therefore provides the Strategy with some flexibility should the specific employment sites identified in this Strategy not be delivered for whatever reason. Saved Local Plan employment allocations are also expected to be delivered over the plan period at Boscombe Down (7 ha), Porton Down (10 ha), Mere (3 ha) and Tisbury (1.4 ha).

5.37 Contingency and Flexibility
Only where compelling evidence exists of when the sites will be developed have they been allocated in this Strategy. However, the strategy does have in-built contingency and flexibility, should sites not come forward as projected. This is based on the frontloading approach to the delivery of housing, as described above. If the housing trajectory information on site deliverability and infrastructure provision indicates that by 2026 there will be a 20% or more variation compared to the amount of housing required, a SPD will be prepared, to consider altering the release of housing land in the longer term. The detailed mechanism for bringing forward reserve sites into the rolling five-year housing supply will be set out in the SPD/Site Specific Allocations DPD. This approach is flexible, responsive and able to adapt to changing circumstances57.

5.38 A deliberate strategy of frontloading the Core Strategy has been produced and all the strategic sites have been identified as being able to deliver within the early years of the plan.

5.39 Not enough homes have been delivered to meet local needs in the past ten years in south Wiltshire. However, the benefits of frontloading the Core Strategy go beyond simply fulfilling the quanta of housing required. The shortage of housing has an impact on open market house prices in the area, this in turn impacts on economic growth due to the lack of a local workforce living in the area. The shortfall in housing provision contributes to the demographic of the area, and in turn the aging population impacts on viability, making the area less economically competitive. There is consequently a high level of outcommuting for work purposes, which impacts on the self-containment and sustainability of south Wiltshire.

5.40 Addressing these issues requires a flexible approach and the strategy of frontloading provides this by only identifying strategic sites where there is evidence of a commitment to start delivery within the first five years of the plan. There is a contingency in this approach of oversupply in that the failure to develop any one or two of the sites would not prevent the overall aims of the Strategy being achieved through the delivery of the other sites.

5.41 While the frontloading strategy has been partly designed to treat the cause of past undersupply of housing it is important to emphasise that this is a forward looking strategy. The level of contingency built into the frontloading will allow non-delivery of several strategic sites and still local needs figures to be met and thereby still address

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57 This approach is consistent with PPS3 (paragraph 63
the challenges that under provision has caused. The driver of frontloading is thus twofold, both to address the challenges historic under provision has caused and to ensure that the Strategy has sufficient contingency to deal effectively with unforeseen circumstances.

5.42 The delivery of the other strategic sites will allow the decanting of business from the Churchfields site, which is central to the economic policies of the Strategy. Whilst it is acknowledged that the redevelopment of Churchfields relies on other sites, it is again the case that the failure of any one or two of those sites would not hamper the overall strategy.

5.43 Notwithstanding this, and although every effort has been made to ensure all the strategic sites will deliver housing within the first five years of the plan, there is a need to provide further contingency to ensure that uncertain market conditions or unforeseen events will not prevent the delivery of the Strategy.

5.44 This further contingency is provided in that, should any of these sites fail to come forward, alternative sites can be identified within a Site Specific Allocations DPD. Areas of Search for the alternative sites would be predominantly centred on the major settlements of Salisbury and Amesbury, and would be identified through a number of stages: Identification of constraints; Identification of less-constrained areas; Assessment of less constrained areas against national and regional policy and sustainability objectives; Identification of the most suitable sites for allocation, including a consideration of landscape character. A risk analysis has been conducted into delivery of the strategic sites and a summary is included in Appendix I.

5.45 Other sources of Growth
Core Policy 2 sets out the distribution of strategic growth that will be delivered through the strategic allocations, and in order to meet overall requirements it is also necessary to take account of other sources of supply, so that the levels of delivery can be managed effectively. Further sources of growth as shown in the Housing Trajectory will be delivered from the following sources:

- Existing commitments,\(^58\) and Local Plan Phase II Allocations\(^59\)
- Further areas of search
- Regeneration projects including the Salisbury Vision
- Business expansion plans
- As yet unidentified non-strategic sites in the rural areas
- Windfall sites

5.46 The distribution of growth from each source of supply, for each Community Area and Local Service Centre, is set out in the subsequent chapters where the spatial strategy is applied to the Community Areas. Some of the growth has already been provided by new housing completions delivered since 2006. A brief summary of how each source will contribute to growth is as follows:

(a) Saved Local Plan Allocations
There are a number of as yet undeveloped or partially completed allocations in the Local Plan. An assessment, including dialogue with land owners has been carried out to establish the likelihood of their coming forward. It is likely that the following sites will be developed and make a contribution to the Strategy.

\(^58\) These are sites that already have planning permission and a commitment for delivery;
\(^59\) These are sites allocated within the Local Plan, which are yet to be built but where dialogue with landowners/developers indicates good prospects of delivery;
<table>
<thead>
<tr>
<th>Site</th>
<th>Housing</th>
<th>Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Old Sarum (H2D &amp;E1)</td>
<td>674</td>
<td>6ha</td>
</tr>
<tr>
<td>Salisbury Hospital (H2E)</td>
<td>45</td>
<td>-</td>
</tr>
<tr>
<td>Downton Road Extn (H2F)</td>
<td>130</td>
<td>-</td>
</tr>
<tr>
<td>Old Manor Hospital (H3)</td>
<td>80</td>
<td>-</td>
</tr>
<tr>
<td>Archers Gate, Amesbury (H9)</td>
<td>285</td>
<td>-</td>
</tr>
<tr>
<td>Dinton (H10)</td>
<td>30</td>
<td>-</td>
</tr>
<tr>
<td>Wick Lane, Downton (H11A)</td>
<td>50</td>
<td>-</td>
</tr>
<tr>
<td>Netheravon Road, Durrington (H12)</td>
<td>120</td>
<td>-</td>
</tr>
<tr>
<td>Hindon Lane, Tisbury (H14 &amp; E14)</td>
<td>90</td>
<td>1.4 ha</td>
</tr>
<tr>
<td>Bulbridge, Wilton (H15)</td>
<td>45</td>
<td>-</td>
</tr>
<tr>
<td>Boscombe Down, Amesbury (E8B)</td>
<td>-</td>
<td>7ha</td>
</tr>
<tr>
<td>Porton Down, Amesbury (E8B)</td>
<td>-</td>
<td>10ha</td>
</tr>
<tr>
<td>Land at Mere (E12)</td>
<td>-</td>
<td>3 ha</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>1549 dwellings</strong></td>
<td><strong>27.4 ha</strong></td>
</tr>
</tbody>
</table>

(b) **Strategic areas of search around Salisbury**

The map of potential areas for strategic growth in and around Salisbury / Wilton in topic paper 19 indicates broad areas of search around Salisbury. As part of our ongoing monitoring process, if further land is required in the future the sites at Netherhampton and an additional phase at Longhedge, should be considered. If necessary, further work through a site allocation DPD will be required to further investigate these sites to see if they are deliverable.

(c) **The Salisbury Vision - Major Regeneration Projects**

The Salisbury Vision provides a framework for coordinating and achieving the sustainable regeneration of the city and is acknowledged in the RSS. In summary it comprises a number of regeneration projects that have been identified as important to the future economic and social prosperity of the City. While it has been demonstrated that certain vision projects are feasible and will commence in the short term (e.g. Churchfields and Maltings/Central Car Park) there are a number of ambitious projects where more work is required to secure their delivery. These sites will contribute to the region of 800 houses in the longer term.

(d) **The rural areas**

The issue of giving local communities, especially in the rural areas more ownership over the level of growth they see as appropriate for their area is central to the Localism Bill. This will introduce neighbourhood plans and the community right to build in a way which hands more control over planning matters to the communities themselves. The published Bill states that Neighbourhood Plans must work inside some limits and will still need to be compliant with national planning policy.

Therefore, due to the views received from the communities and the publication of the Localism Bill it is considered that it is important that the Core Strategy makes provision for new housing in the rural areas in order to facilitate delivery of these local aspirations through neighbourhood plans and community right to build and ensures compliance with emerging national policy.

Core policy 1 includes the allocation of some 1,100 homes in the rural areas, outside of the local service centres, which reflect historic windfall delivery rates and will

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60 Strategic Housing Land Availability Assessment; Identification of Strategic Growth Areas Papers 1 and 2; Salisbury Key Diagram (page 46, shows broad areas of search)

61 Salisbury Vision document
provide a flexible framework for the communities to meet their neighbourhood planning aspirations and deliver homes in rural areas in a manner which can help meet local needs.

(e) **Business expansion plans**
There are ambitious plans to renew and expand by the key partners at Porton Down. The MOD is implementing its super-garrison plans on Salisbury Plain. Salisbury Hospital continues to deliver in areas of excellence and the Boscombe Down complex is thriving. All existing allocations to allow expansion of these key employers will be carried forward and the Area Visions will set out a framework for facilitating their future needs.

(f) **Review of existing employment and land supply**
There is a large oversupply of employment land within south Wiltshire at the current time. However this land is not in the optimum location. Para 5.3 of this Strategy identifies that Salisbury is where the larger proportion of growth will be concentration with Amesbury providing significant growth outside of Salisbury. Salisbury is therefore the key employment centre with the key strategic aim being to extend and enhance the city as an employment and retail centre. With opportunities for some modest job growth at locations such as Amesbury, but is clear that the majority of the extant employment land available in south Wiltshire no longer conforms with the strategic aim because it is not located in Salisbury.

Some 64ha of employment land is available at Solstice Park, which no longer directly conforms to the strategic aim of this Core Strategy. However this land is consented and remains available for development. Therefore although employment development on this site can proceed in accordance with its planning permission, the allocation will not be relied on to meet the strategic requirements of the proposed to be abolished RSS and the allocating policy will not be saved. If the site is not developed in a timely manner it will be reviewed through the Site Specific Allocations DPD to identify whether the site is more appropriate for another use.

Local Plan employment allocations have been saved which should deliver jobs in the Community Areas of Tisbury and Mere over the period to 2026. However, this will be further assessed within the Site Specific Allocations DPD to determine if further employment land needs to be allocated.

5.47 **Providing a decent affordable home for all**

The spatial strategy sets out how new housing is to be delivered through strategic site allocations and other sources, but there is a need to ensure that provision is made for everyone. It is necessary to establish standards for affordable housing to provide housing for those most in need and also ensure that the needs of gypsies and travellers can be met.

5.48 **The type of houses that are needed - affordable housing**
Previous chapters have highlighted the problem in providing enough affordable housing in south Wiltshire. PPS3 requires an overall, plan-wide target to be set for

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62 Topic Paper 9: Economy (section 5, table 10)
63 Revised Regional Spatial Strategy for the South West Incorporating the Secretary of State's Proposed Changes 2008 (paragraph 4.1.77)
64 Topic Paper 9: Economy (paragraphs 5.6 to 5.10)
the amount of affordable housing to be provided. The RSS requires that 35% of all housing development annually in the south Wiltshire HMA is affordable. Core Policy 2 sets a target of 40% affordable homes on new development. This means that of the 9,900 homes that this strategy seeks to deliver, 3,960 need to be affordable homes. Since the start of the plan period (2006) to adoption of this Core Strategy (2010), 308 affordable dwellings will have been delivered through completions and commitments. Therefore, 3,652 affordable homes need to be delivered over the 16-year plan period of the Core Strategy (2010 to 2026), the equivalent of approximately 225 per annum. This represents a step change from previous rates of delivery. Based on an economic viability study, Core Policy 3 below has been determined which sets out the proportion of affordable housing sought for different site-size thresholds. A cascade approach to identifying appropriate occupiers will be implemented and the approach to the level of subsidy, or indeed whether subsidy should be provided at all, and the availability of such housing in perpetuity will be subject of an SPD in due course.

5.49 This Strategy sets out policies to ensure a continued supply of both affordable and private housing at the right tenure mix, and range of sizes as dictated by the evidence on local needs. Because of the diversity of south Wiltshire, the demand for the mix of housing varies spatially and hence different standards are required for each distinctive area and these are set out for each Community Area in the following chapters.

5.50 Government guidance indicates that the Council can allocate sites or grant planning permission for small sites comprising affordable housing only as an exception to normal policies. This Strategy gives a high priority to meeting affordable housing needs and sets out an exceptions policy that will operate outside the hierarchy established in Core Policy 1, provided that a specific local need can be identified and it can be demonstrated that no better alternative site exists within one of the settlements further up the hierarchy.

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65 This viability work is based on the rulings set out in Blyth Valley Borough Council v Persimmon Homes (North East) Limited, Barratt Homes Limited, Millhouse Developments Limited [2008] EWCA Civ 861
66 Affordable Housing Economic Viability Study (2009, Adams Integra); Topic Paper 2: Housing and First and Second Addenda;
Local Housing Needs and Market Survey (2006, DCA) (section 9, page 66)
67 PPS3 (paragraph 30, page 11)
Core Policy 3 - Meeting Local Needs for Affordable Housing

The Council's target for affordable housing is that 225 of net additional dwellings per annum from the date of adoption of the Core Strategy to 2026 should be affordable. This will be achieved by:

- A target of 40% affordable housing (net) on sites of 15 dwellings or more.
- A target of 25% affordable housing (net) on sites of between 5 and 14 dwellings.
- All affordable housing required by this policy, of 5 dwellings or above will be delivered on the development site. Only in exceptional circumstances, where a developer can prove to the satisfaction of the Local Planning Authority that on-site delivery is not possible, will a commuted sum be considered. The tests for considering off-site contributions will be set out in the forthcoming Affordable Housing SPD.
- On sites of 4 dwellings or less a financial contribution will be sought towards the provision of affordable housing. The level will be set within the Planning Obligations SPD.
- Tenure will be negotiated on a site-by-site basis to reflect the nature of the development and local needs as set out in Core Policies 6, 10, 11, 14 and 16, the up to date Strategic Housing Market Assessments and other available evidence. Affordable housing size and type, including any distinction between flats and houses, will be expected to reflect that of the demonstrable need for the community within which a site is located.
- The provision of affordable housing will be negotiated on a site-by-site basis taking into account the viability of the development, the mix of affordable housing proposed and the availability of any additional public subsidy. Preference is for the provision to be made without public subsidy but if this can be demonstrated not to be possible for reasons of viability then the Council will consider other delivery mechanisms including the use of public subsidy, or the transfer of land.
- Affordable housing units will be dispersed throughout a development so as to be indistinguishable from other development, designed to a higher quality and SBD compliant.

Parish and Town Councils and other parties will be encouraged to identify 100% affordable housing schemes, including on exceptions sites outside of settlement boundaries, if a local need has been identified where environmental considerations will not be compromised. Sites should be sensibly and sensitively located within easy access to employment and services.

Targets: 225 affordable housing completions annually

Monitoring and Review: Monitoring through Strategic Housing Market Assessments (SHMA), AMR & housing trajectory. The AMR and housing trajectory will show annual number of affordable housing completions. The need and type of affordable housing will be reviewed regularly through regular updates to the SHMA. If this review identifies a trend that the housing need varies by more than 10% from the targets stated in CP3, then further viability work, taking into account prevailing market conditions, will be undertaken to identify whether the targets should be amended. Any such amendment will be subject to a public consultation in accordance with the adopted Statement of Community Involvement.

Delivery Responsibility: Wiltshire Council, Development Industry, Strategic Partnerships, RSL’s.

5.51 *Making adequate provision for Gypsies and Travellers*
South Wiltshire already has a good range of pitches for Gypsies and Travellers (around 35% of the total county provision) and the number of unauthorised encampments has been low, however there is a need to make provision for additional accommodation. The RSS requires the provision of an additional eighteen residential and five transit pitches in south Wiltshire to 2011 as well as contributing towards the 5 plots required to meet the needs of travelling show people. This provision will be delivered through a DPD for the whole of Wiltshire.

5.52 In the interim, planning applications may be submitted for such pitches and the following policy will apply.

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**Core Policy 4 - Making adequate provision for gypsies and travellers**

This policy applies to intended occupants that meet the definition of Gypsies and Travellers within circular 01/2006.

Within the Gypsy and Traveller Site Allocations DPD, sites will be identified to meet the demand for eighteen residential and five transit Gypsy and Traveller pitches in south Wiltshire and to contribute towards the 5 plots required to meet the needs of travelling showpeople to 2011. Beyond 2011, provision will either be compounded up into the future or a further study to identify Gypsy, Travellers and Travelling Showpeople's needs will be undertaken.

The following considerations will be taken into account in the determination of relevant planning applications as well as for the identification for new Gypsy and Traveller pitches prior to the DPD being adopted:

- Preferably the site should be located within or close to a settlement as defined by the Sustainable Settlement Strategy
- The site will be large enough to provide for adequate on site facilities for parking, storage, play and residential amenity as well as any commercial activity that is required
- Adequate levels of privacy should be provided for occupants.
- Development of the site should be appropriate to the scale and character of its surroundings and the existing settlement.
- The site does not compromise a nationally recognised designation
- The site should not be constrained by flooding nor have the potential for adverse effects on river quality, biodiversity or archaeology.

**Targets:** Gypsy and Traveller site allocation DPD adopted.
**Monitoring and Review:** AMR - allocation of sites through the Gypsy and Traveller Site Allocation DPD within LDS timescales and net increase in pitches.
**Delivery Responsibility:** Wiltshire Council, Strategic Partnerships.
**Policies replaced:** H34

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5.53 Protecting employment land

Achieving the economic objectives for south Wiltshire depends on protecting and enhancing existing employment sites, as well as creating new opportunities. The Core Strategy seeks to protect south Wiltshire’s most sustainable and valued employment areas by applying policies to favour employment on these sites. On some of these employment areas there are strong redevelopment pressures for other uses, notably residential and retail. In order to maintain a reasonable balance between jobs and homes these key employment areas should be protected.

### Core Policy 5 - Employment Land

Permission will not be granted for development of land or buildings previously or currently used for, or allocated for, activities falling within Use Classes B1, B2 or B8, unless it can be demonstrated that:

i) the proposed development will generate the same number or more jobs than could be expected from the existing use, or any potential employment use; or

ii) where the proposal concerns loss of employment land of more than 0.25ha within Salisbury city or the settlements of Amesbury, Downton, Mere, Tisbury or Wilton, it is replaced with employment land of similar size elsewhere in that settlement; or

iii) it can be shown that the loss of a small proportion of employment floorspace would facilitate the redevelopment and continuation of employment use on a greater part of the site, providing the same number or more jobs than on the original whole site; or

iv) the site is not appropriate for the continuation of its present or any employment use due to a significant detriment to the environment or amenity of the area; or

v) there is valid evidence that the site has no long term and strategic requirement to remain in employment use; the ability of the site to meet modern business needs must be considered, as well as its strategic value and contribution to the local and wider economy, both currently and in the long term; site appraisal criteria, as provided by the Employment Land Review, must be applied and an objective assessment made of the sites potential contribution to the economy, in line with other sites in the area; it must be shown that the site is no longer viable for its present or any other employment use and that, in addition, it has remained unsold or un-let for a substantial period of time, following genuine and sustained attempts to sell or let it on reasonable terms for employment use, taking into account prevailing market conditions.

**Targets:** Reduction in local unemployment figures  
**Monitoring and Review:** NOMIS official labour market statistics  
**Delivery Responsibility:** Wiltshire Council  
**Policies replaced:** E2 (as the site is now built out), E16

5.53(a) Protecting Retail Centres

Salisbury City Centre and the smaller centres of Amesbury, Tisbury, Mere, Wilton and Downton are vulnerable to possible edge or out of centre retail and leisure development.

Salisbury City Centre is the principal shopping centre within south Wiltshire. Amesbury is the second largest settlement and functions as a service centre for the communities on the southern edge of Salisbury Plain. Other centres at Wilton, Tisbury, Downton and Mere are small in scale and perform as local village centres offering little more than essential ‘everyday’ requirements to a local catchment. Each centre has a Post Office, pharmacy and local top-up food store. The Retail and
Leisure Needs study identified that the centres are small in scale, appeared to be attractive with high quality environments, have a low vacancy rate and did not appear too vulnerable. However, this potentially masks concern in respect of all centres losing essential services and shopping provision, which has been the historic trend. Rather than looking for opportunities for new retailing, which is likely to be limited, the challenge is to protect the centres that already exist.

Consequently, all applications outside or on the edge of Salisbury City, Amesbury, Wilton, Tisbury, Mere and Downton that include retail or leisure floor space of over 200 sq m should be accompanied by an impact assessment.

5.54 Protecting and enhancing south Wiltshire’s high quality environments

Ensuring that the special characteristics of south Wiltshire’s environment are not harmed by increased growth is a key part of this Strategy. National and regional policy, saved polices (see Appendix C) and supplementary guidance including Creating Places, the south Wiltshire Design Guide, all require protection of the environment, new development to respect their existing context and to deliver high quality outcomes. There is no need to replicate this comprehensive guidance. Instead there is a focus on those issues specific to south Wiltshire. Issues of environmental protection related to specific places are described in the Area Visions (see Chapters 6 onwards) and the major strategic actions necessary are in summary:

• The preservation of the important strategic landscape gap between Salisbury and Wilton through careful master planning of the Fugglestone Red and UKLF strategic allocations.
• The provision of a country park in Salisbury to safeguard an important green lung into the city.
• New habitat creation on land at Porton Down to offset pressure placed on protected species on the Special Protection Area’s ("SPAs") and SAC by additional business growth, delivered through partnership working and master planning with the three partner agencies at the site with Natural England, RSPB and Wiltshire Council 69.
• Implementation of a management plan to identify sources of and treat phosphate levels in the protected watercourses, funded through developer contributions and overseen by a working party of Natural England, Wessex Water, Environment Agency and Wiltshire Council 70.
• Parts of the Churchfields and Maltings development lie within flood risk zones 2, 3a and 3b as identified in the Level 1 and 2 Strategic Flood Risk Assessment ("SFRA"). The careful master planning of the new developments will consider flood depths and velocities and will be laid out in a way that minimises any flood risk and ensures that development is only located in areas where it is compatible 71.
• The redevelopment of brownfield land, such as Churchfields, will be subject to effective contamination assessment and necessary mitigation.
• Improvement to the Salisbury AQMA, through working with environmental specialists and developers to identify and implement mitigation 72.
• Delivering the ongoing effective protection for the historic roofscape and Cathedral views within central Salisbury, through modernisation of Salisbury’s 40 ft rule 73.
• Working with the Salisbury Vision Delivery Vehicle, market holders and Salisbury

71 Bournemouth, Christchurch, East Dorset, North Dorset and Salisbury SFRA - Level 1 Strategic Flood Risk Assessment (2008, Halcrow Group Limited); Topic Paper 6: Flooding and First and Second Addenda
72 Topic Paper 12: Waste and Pollution and First and Second Addenda
73 Review of Salisbury Central Area ‘40 ft rule’ Policy (2008, Chris Blandford Associates)
City Council to implement enhancements to the public domain including Salisbury Market Place, and to raise funding through planning obligations on other Vision projects where reasonable.  
- Working with the Stonehenge stakeholders to improve the setting of Stonehenge, interpretation and access, and the protection of the World Heritage Site.
- Protection and enhancement of South Wiltshire’s high quality environments, particularly its N2K sites, including Salisbury Plain and the New Forest, through the provision of Green Infrastructure.
- Ensuring development does not compromise the aims of the Wiltshire BAP.

5.55 Delivering healthy, safe and enriching places to live, work and visit
This Strategy will make a positive contribution to deliver the outcomes sought in Strategic Objective 4 and can be considered, at least partially, a spatial representation of the Community Strategy. Many of the issues are complex and will need a wide range of actions from many partners, to be effectively addressed, but this Strategy has been produced to deliver the following actions:
- Addressing hidden pockets of deprivation and social exclusion through targeting new development at the most sustainable locations with a range of local services and facilities. Delivering a step-change in affordable housing delivery and putting in place the necessary strategy for good economic growth.
- Facilitating educational opportunities by ensuring that new growth is carefully matched by new school capacity.
- Providing access to a range of shopping, healthcare, cultural, sport, leisure and recreational services and facilities through growth based on the settlement strategy which also understands important functional relationships.
- Protecting existing services and facilities through the introduction of a new policy.
- Delivering a choice of transport to access services.
- Working with the police to achieve SBD new communities through early consultation.
- Ensuring that growth is matched by the provision of community facilities such as shops, open space, recreational facilities and community centres.
- Deliver healthy, safe and enriching places through the provision of green infrastructure.

5.56 Delivery of Growth in a Sustainable Manner
Sustainable development means creating a better quality of life for everyone without compromising the quality of life of future generations. In planning terms, it is about creating and maintaining good quality, long-lasting and attractive places to live, work and play. In the UK, the Government has signed up to this concept by setting the following objectives:
- Social progress which recognises the needs of everyone,
- Effective protection of the environment,
- Prudent use of natural resources, and
- Maintenance of high economic growth.

5.57 In respect of south Wiltshire the key priority is to ensure that the new growth required is delivered in a manner that is sustainable in the longer term. Growth and sustainability should not be considered at odds with each other. There are several ways in which this strategy will make a positive contribution to the delivery of sustainable communities. These are:
- Through ensuring that appropriate settlements are of a sufficient status to provide the range of services that people aspire to and rely on. This strategy aims to
achieve a 'critical mass' of population in the key settlements, to ensure population is matched to the availability of services and jobs.

- Successfully accommodating growth of population in a manner complementary to service and employment centres. Providing local jobs, homes and services, which provide a choice without the need for a long distance commute, paramount to achieving balanced growth is, at the heart of this strategy.

5.58 While identifying the location for new development is extremely important, it is also vital to ensure buildings are as energy efficient as possible to help combat climate change. To address this latter issue there has been an assessment as to whether there are specific circumstances that merit the setting of local targets for reducing carbon emissions, or the use of alternative local energy sources, that go beyond national and regional targets. Evidence demonstrates that the South West region as a whole is characterised by high aspiration but a general failure to meet national targets (e.g. 10% of electricity to be generated from renewable sources by 2010).

5.59 Given this context this Strategy does not include overambitious targets that would have very little chance of being achieved. Instead targets for energy efficiency in new buildings will be based on regional and national targets in a manner that is achievable.

5.60 Arrangements for managing and delivering the strategy
This Strategy is focussed on ensuring that the outcomes sought in the Spatial Objectives can be delivered through tangible actions. Chapter 13 sets out detailed measures for the management, monitoring and delivery of this Strategy. Furthermore there is an Integrated Delivery Plan included at Appendix E.
Applying the Spatial Strategy to Salisbury
6. Applying the Spatial Strategy to Salisbury

6.1 Portrait of Salisbury
Salisbury city is the main centre of south Wiltshire, acting as a focal point for a wide rural catchment and it is identified in the emerging RSS as a strategically significant city. The council has undertaken a visioning exercise, which sets out plans for the future evolution of the city.

6.2 Because of the Cathedral and its proximity to Stonehenge, Salisbury is an international tourist destination. This brings revenue to the city. A café culture has been encouraged around the Market Place and the markets, whether they are traditional, farmers, craft or continental, attract many visitors to the city. There are also several museums in Salisbury. The city provides leisure activities to people living in Salisbury and the surrounding area. In recent years, a swimming pool complex has been added at the Five Rivers Leisure Centre and both St Edmund's Arts Centre and Salisbury Playhouse have undergone major refurbishments. The Salisbury Festival runs for two weeks in May/June every year. This provides a mix of events including family fireworks and free public entertainment in the Market Square on Bank Holiday Monday. There are a range of bars, nightclubs and restaurants.

6.3 There is a large range of shops in the city, currently 185 national brand names and 211 independent retailers and as a result Salisbury offers a unique shopping experience, however it does face real challenges as detailed in paragraph 3.7(a) above.

6.4 As detailed in Chapter 3 Salisbury faces some important challenges including addressing the shortage of housing, especially affordable homes, delivering the new jobs that will be needed and addressing the constrained nature of the city’s main employment site at Churchfields. Identifying how growth can be accommodated in such a highly constrained environment, without harming the natural and built environment is not easy. Steps also need to be taken to ensure that Salisbury can maintain its place as an important retail centre in the face of intense sub-regional competition, improve its tourism role and conserve and enhance its unique built environment.

75 Local Housing Needs and Market Survey (2006, DCA) (page 51); Wiltshire Workspace and Employment Strategy (2009, DTZ) (page 17)
Salisbury Community Area

Community Area Boundary  Built-up areas
Important functional relationship  Railway Station
Main Transport Route  
A Roads  B Roads  Railway

Strategic Mixed use site
1. Fugglestone Red
2. Longedge
3. The Maltings/Central Carpark
4. Churchfields and Engine Shed
5. UKLF

Strategic Housing Site
A. Hampton Park

Strategic Employment Site
Imerys Employment Site

Map 4 - Spatial Strategy for Salisbury
6.5 **A Vision for Salisbury**

In 20 years time Salisbury will have developed its historic role as a thriving and prosperous city that is not only self-contained and provides the necessary range of residential accommodation to support this role, but also offers a range of employment, retail, cultural and leisure facilities to a wide hinterland, stretching into Hampshire and Dorset. Its own distinct character will have been retained and enhanced through the successful implementation of the Salisbury Vision including schemes such as the Market Place enhancement. Partnership working with the Cathedral authorities and English Heritage at Stonehenge on implementation of their respective management plans will have greatly enhanced Salisbury’s reputation as a major international tourist destination. To support this there will be additional hotel accommodation at both the budget and high end and business tourism will be enhanced through further conference facilities. There will be a lively café culture around the enhanced Market Square, where the markets are thriving and attract visitors to the city. The museums, Five Rivers Leisure Centre, St Edmund’s Arts Centre, Playhouse and the Salisbury Festival will have been complemented by new facilities including a greater choice of bars and restaurants aimed at a family market, to provide a rich and diverse choice of cultural activities for locals and visitors alike.

6.6 The retail, leisure and cultural function of the city will have been greatly enhanced by the successful redevelopment of the Maltings/Central Park that is well integrated into the city centre, bringing benefits for the whole area. This new retail quarter will improve the range of shops, restaurants and bars amongst other uses. The new retail area will deliver a new department store and redeveloped convenience store as well as smaller units ranging from 500 sq m to 2000 sq m. This will attract further visitors to the city centre as a whole thereby benefiting the traditionally strong independent traders who characterise Salisbury's niche retailing role. This will be complemented by a revised parking strategy which ensures that shoppers have good access to the centre, while making full use of the city’s five park and ride sites. Significant growth in new homes and jobs will have been successfully integrated into the city in a manner that meets local needs. The highly valued views of the Salisbury rooftscape and spire views will have been retained. The successful redevelopment of Churchfields will have created a new neighbourhood of the city, with the new and existing businesses prospering in their new locations. The new homes balanced with the economic opportunities will have provided opportunities to work and live in the local area and will have successfully reduced the amount of out commuting. The highly valued views of the Salisbury rooftscape and spire views will have been retained.

6.7 The city will not be threatened, but rather be complemented, by its relationships with other large centres, particularly Southampton and the south-east Dorset conurbation, and to some extent Portsmouth, London and towns along the M3/A303 corridor.

6.8 **Providing decent homes and employment opportunities in and around Salisbury**

6.9 **The scale and distribution of growth**

At least 6060 new homes and 29 ha of employment land (comprising 23ha new allocation and 6ha saved) will be provided to meet Salisbury and Wilton’s needs over the lifetime of this Strategy, and as shown in Map 476. Because of how the administrative boundaries around the city are set out, a large proportion of the allocations are not located within the boundary of the city itself but on new Greenfield sites in adjoining parishes within the Southern Wiltshire and Wilton Community

76 Identification of Strategic Growth Areas Papers 1 and 2 provide detailed information on how sites were identified
Areas.

6.10 Core Policy 2 in Chapter 5 set out the strategic allocations. These allocations are shown on the map above and in summary for the Salisbury area include:

<table>
<thead>
<tr>
<th>Site Allocation</th>
<th>No. of Dwellings</th>
<th>Employment (ha)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fugglestone Red</td>
<td>1250</td>
<td>8</td>
</tr>
<tr>
<td>Hampton Park</td>
<td>500</td>
<td>0</td>
</tr>
<tr>
<td>Longhedge (Old Sarum)</td>
<td>450</td>
<td>8</td>
</tr>
<tr>
<td>Churchfields / Engine Shed</td>
<td>1100</td>
<td>5 (retained)</td>
</tr>
<tr>
<td>Central Car Park</td>
<td>200</td>
<td>0</td>
</tr>
<tr>
<td>UKLF</td>
<td>450</td>
<td>3</td>
</tr>
<tr>
<td>Imerys</td>
<td>0</td>
<td>4</td>
</tr>
</tbody>
</table>

6.11 With respect to Downton Road it has become apparent that there is environmental capacity for a further 60 dwellings by allowing a small extension to the Downton Road (H2F) allocation to the south. Although this site is not strategically important, in order to ensure joined up masterplanning and frontloading, the council will support this additional level of growth in this area.

6.12 Other sites that will contribute towards delivering growth in the Salisbury area will include those unimplemented allocations from the previous Local Plan, which have been saved. These sites are:

<table>
<thead>
<tr>
<th>Saved Local Plan Allocation</th>
<th>No. of dwellings</th>
<th>Employment (ha)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Old Sarum (H2D)</td>
<td>674</td>
<td>6</td>
</tr>
<tr>
<td>Downton Road (H2F)</td>
<td>130</td>
<td>0</td>
</tr>
<tr>
<td>Old Manor Hospital (H3)</td>
<td>80</td>
<td>0</td>
</tr>
</tbody>
</table>

6.13 Salisbury Vision sites represent a key source of delivery. The strategic sites identified within the Strategy have clear evidence of deliverability within the first five years of the plan. With regard to the Salisbury Vision sites, the uncertainty over delivery must be balanced with the level of community and stakeholder support for the Vision as well as discussions with key landowners which clarify that there is reasonable potential that the projects may be delivered in the lifespan of the Core Strategy. Further dialogue with stakeholders, clarification of potential barriers to development and master planning is required to demonstrate that these sites are deliverable. A DPD will be the vehicle for this work. The Vision sites where this further process needs to be applied (together with their potential housing contribution) are:

- Salt Lane (@10 dwellings)
- Brown Street (@15 dwellings)
- Bus Station (@10 dwellings)
- Bus depot (@25 dwellings)
- Southampton Road (@750 dwellings)

77 Although allocated as a strategic site to meet Salisbury’s needs, this site is in the Parish of Laverstock in the Southern Wiltshire Community
78 Although allocated as a strategic site to meet Salisbury’s needs, this site is in the Parish of Laverstock in the Southern Wiltshire Community Area
6.14 Existing commitments (excluding allocations identified in paragraph 6.12, where outline, reserved matters or full planning permission has been granted, or there has been a resolution to grant subject to a Section 106 agreement) will also contribute toward delivering growth in the Salisbury area. These are shown together with windfall sites completed during the plan period in the following table:

<table>
<thead>
<tr>
<th>No. of dwellings</th>
<th>Employment (ha)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Commitments</td>
<td>328</td>
</tr>
<tr>
<td>Windfall Completions (2006-2008)</td>
<td>33</td>
</tr>
</tbody>
</table>

6.15 The type of houses that are needed

The following types of houses are needed in Salisbury:

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Core Policy 6- Meeting Salisbury's Housing Needs

The size and type of housing in developments should reflect the needs within the Salisbury area. The size and tenure will be negotiated on a site by site basis with the starting point being the evidence provided in the current Strategic Housing Market Assessment for the Salisbury area as set out below. Any variation to this will need to be justified through the production of new, sound evidence from either an updated Strategic Housing Market Assessment or other credible evidence source.

Salisbury Community Area: Demand for Affordable Housing by Size and Type

<table>
<thead>
<tr>
<th>Property Size</th>
<th>Total affordable</th>
<th>Type of affordable housing needed</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 bed</td>
<td>20%</td>
<td>Affordable rent 18%</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Shared Ownership 2%</td>
</tr>
<tr>
<td>2 bed</td>
<td>36%</td>
<td>Affordable rent 25%</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Shared Ownership 11%</td>
</tr>
<tr>
<td>3+</td>
<td>44%</td>
<td>Affordable rent 31%</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Shared Ownership 13%</td>
</tr>
</tbody>
</table>

Private Sector Requirements

<table>
<thead>
<tr>
<th>1 bed</th>
<th>2 bed</th>
<th>3 bed</th>
<th>4 bed</th>
</tr>
</thead>
<tbody>
<tr>
<td>14%</td>
<td>38%</td>
<td>24%</td>
<td>24%</td>
</tr>
</tbody>
</table>

Target: As set out above in Policy

Monitoring and Review: Annual monitoring report, future Strategic Housing Market Assessments

Delivery Responsibility: Wiltshire Council, Development Industry, RSL’s

Policies replaced: None

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79 Topic Paper 2: Housing (pages 13-17 and First and Second Addenda; Local Housing Needs and Market Survey (2006, DCA) (section 9, page 66)
6.16  Delivering a thriving economy for Salisbury

Salisbury is the key employment and retail centre in the Salisbury TTWA. A key strategic aim is to extend and enhance the city as an employment and retail centre, so it can better serve the surrounding rural area and achieve greater levels of self-containment.

6.17  The main sources of employment growth for the Salisbury and Wilton area will be through new strategic allocations as detailed in Core Policy 2 above and major regeneration schemes identified below. Retail growth will be delivered in the city centre through the redevelopment of the Maltings/Central Car Park. The Strategy will deliver around 10,400 jobs including on 29 ha of employment land based on B1, B2 and B8 uses and up to 40,000 sq m gross external area retail and leisure floorspace. Evidence suggests that for new jobs the market need is mainly for B1 business use (offices). This Strategy provides a range of sites in locations around the city to suit all needs and uses will be located appropriately. For example the Imerys site is most appropriate for heavy industrial uses, while offices would be appropriate on the redeveloped Churchfields site. The types of use appropriate to each strategic site allocation are included in the Development Templates in Appendix A.

These outcomes will be delivered from the following sources:

6.18  Major Regeneration - The Salisbury Vision

The Vision comprises a number of regeneration projects that have been identified as important to the future economic and social prosperity of the city. In simple terms, the Vision will provide an improved quality of life for residents, an improved experience for visitors and an improved economic environment for businesses. It aims to do this by providing more office and employment space, a wider range of shops, more housing (particularly affordable housing), additional high quality hotels, improved cultural facilities, an improved public transport system, a much more attractive, 'green' and more pedestrian and cyclist friendly city. Key Vision projects planned to make a significant contribution to the economy are detailed below.

6.19  Redevelopment of Churchfields Industrial Estate/Engine Sheds site

Churchfields has significant problems with regard to constrained access that prevents businesses from expanding. Under Core Policy 2, this Strategy promotes the redevelopment of this site into a mixed-use residential led scheme, to form a new neighbourhood in a sustainable location close to Salisbury city centre. This will deliver 1100 homes, and 5 hectares of predominantly B1 employment land, together with supporting infrastructure and community facilities including a primary school. A series of new employment sites around the city will be delivered to facilitate this project via the decant of existing businesses to a less constrained environment. These new sites will be in the most sustainable locations available and will allow businesses more room for expansion as well as attracting new investors to the city. Work will be undertaken by the Council to facilitate masterplanning and land consolidation. As an acknowledgement of the complex nature of this regeneration project, it is a longer-term development, as reflected in the Housing Trajectory.

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80 Key Diagram, Map 3
81 Draft Revised Regional Spatial Strategy for the south West incorporating the Secretary of State's Proposed Changes for Public Consultation (2008) (paragraph 4.1.78)
83 Salisbury Vision document (section 3, page 19)
84 Salisbury Vision document (project 9, page 35)
Discussions between landowners and occupiers of the site have been progressing alongside the development of the Core Strategy and to some extent its delivery will depend on the allocation of the other sites in the Core Strategy, as this will provide both the physical capacity and the geographical flexibility for which the decanting businesses have expressed a desire.

This project will be delivered through the Salisbury Vision. In support of this an implementation team has been established for the delivery of this project to be led by the Salisbury Vision Director. The team has extensive regeneration and development expertise and the ability to draw upon further external support where this is required.

Salisbury Vision is a special purpose vehicle established to provide a private sector led approach to the regeneration of Salisbury. It has a Board comprising both private and public sector representation including Wiltshire Council and representatives of the local business community and organisations with an important stake in the success of the city.

6.20 Providing retail choice and enhancing Salisbury's role as a shopping centre - The regeneration of the Maltings and Central Car Park

Salisbury city centre is the principal shopping centre within south Wiltshire and draws shoppers from a wide catchment including centres such as Bath, Andover, Southampton and Portsmouth. Evidence shows that there is a strong representation of small, specialist shops, which contribute to the diversity and appeal of Salisbury as a shopping destination. Around 3.3 million tourists and visitors per annum also enhance retail expenditure in the city. A number of the roads are narrow, historic cobbled streets and retail units are generally small. The city centre has three managed shopping centres: The Old George Mall, Maltings and Cross Keys Mall. Fisherton Street, in the western part of the centre, provides a more specialist shopping area. Independent retailers are predominant here with units selling books, antiques and specialist items.

6.21 The city centre is healthy and performing well, however there are also signs of vulnerability and barriers to growth, as well as opportunities to enhance and strengthen the centre. The complex historic street pattern makes pedestrian circulation difficult, particularly by those who are unfamiliar with the centre and has imposed constraints on the scale and type of additional floorspace that could be provided within the existing shopping areas. There are also a number of key attractors missing, including department stores and higher order and mainstream retailers, who are represented in competing centres.

6.22 This leaves Salisbury in a vulnerable position. Not taking proactive steps now will lead to Salisbury's ultimate decline as a significant retail centre as trade will leak to neighbouring centres already delivering an improved retail offer, such as Bournemouth, Winchester and Southampton. While Salisbury will never compete on level terms with the conurbations of the south coast, there is a clear opportunity to deliver managed growth in the retail sector that will complement its important sub-regional function and reinforce its niche position as a centre that offers a range of specialist outlets and provides something different from the ordinary.

6.23 The challenge is to implement new development to suit the requirements of modern retailers, typically requiring units of 500 - 2,000 sq m or larger, as well as a new department store, while maintaining the cohesion of the centre and quality of

72
the different character areas in the city.

6.24 Studies undertaken to inform this Core Strategy identify that there is capacity to support additional retail floorspace over the Core Strategy period within Salisbury city centre. These capacity figures are detailed within the table below.

**Convenience Goods Capacity Projections (sq m net)**

<table>
<thead>
<tr>
<th></th>
<th>2011 (sq m net)</th>
<th>2016 (sq m net)</th>
<th>2021 (sq m net)</th>
</tr>
</thead>
<tbody>
<tr>
<td>South Wiltshire (total)</td>
<td>1,157</td>
<td>2,241</td>
<td>3,385</td>
</tr>
<tr>
<td>Salisbury City Centre</td>
<td>464</td>
<td>1,389</td>
<td>2,365</td>
</tr>
</tbody>
</table>

Source: GVA Grimley Retail and Leisure Needs Study

**Comparison Goods Capacity Projections (sq m net)**

<table>
<thead>
<tr>
<th></th>
<th>2011 (sq m net)</th>
<th>2016 (sq m net)</th>
<th>2021 (sq m net)</th>
</tr>
</thead>
<tbody>
<tr>
<td>South Wiltshire (total)</td>
<td>9,211</td>
<td>22,551</td>
<td>38,218</td>
</tr>
<tr>
<td>Salisbury City Centre</td>
<td>5,031</td>
<td>13,346</td>
<td>22,970</td>
</tr>
</tbody>
</table>

Source: GVA Grimley Retail and Leisure Needs Study

Note: These figures are provided as an indication of the baseline capacity and are not intended to represent an absolute ceiling. Any proposals will need to be assessed against the tests set out in PPS4.

6.25 This Strategy promotes the sensitive regeneration of a mixed-use retail led development on the Maltings and Central Car Park. Not only is the site sequentially preferable in PPS6 terms, but it also offers an excellent opportunity large enough to deliver the level of retail development needed for the city within a central location. Its proximity to the existing city centre means it can complement the existing centre rather than compete with it. It will also incorporate an element of residential, office and leisure uses and form an extension to the primary shopping area (in line with PPS6). As such, the Maltings and Central Car Park site is allocated to meet this need.

6.26 It is important that development on the Maltings and Central Car Park does not result in a decline of specialist, independent and other retailing elsewhere in the primary and secondary shopping areas. Comprehensive redevelopment of the area will therefore include other regeneration projects, some identified by the Salisbury Vision:

- Improved legibility created along and through the Market Walk to draw visitors/pedestrians to the Market Square and onwards
- Improved legibility between Fisherton Street, the Playhouse and City Hall to the proposed new development through a scheme such as the creation of ‘Fisherton Square’ as depicted in the Salisbury Vision document.
- The development is shown to nurture and support the existing retailers and can demonstrate how it will complement and boost existing patterns of trade and not have a detrimental impact upon them.
- The proposal will contribute towards a City Centre Retail Strategy to manage the transition of retail change within the city centre and ensure that the impact on the existing retail circuit is not undermined.

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87 Retail and Leisure Needs Study (2006, GVA Grimley) (paragraphs 27 to 49)
86 This is supported by policy HMA 11 (page 118) of the Draft Revised Regional Spatial Strategy for the South West incorporating the Secretary of State’s Proposed Changes for Public Consultation 2008
Core Policy 7 - Maltings / Central Car Park

The area around the Maltings, Central Car Park, and Library is allocated for a retail-led mixed-use development to enhance Salisbury city centre’s position as a sub-regional shopping and cultural centre. The development will consist of convenience and comparison shopping, leisure uses, housing, offices, library and cultural quarter.

The redevelopment of the Maltings/Central Car Park will be sensitive to Salisbury’s skyline and respect the scale and building forms of the historic urban fabric. It will build on the city’s already strong retail offer to create a new quarter specifically designed to meet the demands of the modern shopper - and the modern retailer - with simple, regular shaped interior spaces which can be easily configured to meet a wide variety of needs and shop sizes.

The Maltings/Central Car Park will not be an enclosed shopping centre or self-contained mall style development, but a high quality outward looking design, which integrates into the city centre. Retail, residential and leisure areas will be linked by open, pedestrianised streets and public spaces, with an improved cultural area around the Playhouse and City Hall, improving legibility from the new development through the cultural area to Fisherton Street. Relocation of the library will open up links to the Market Square. This open streetscape will connect the prime retail units anchored by a department store, residential and leisure areas.

The development will also meet the requirements as set out in the Development Template at Appendix A of this Core Strategy.

**Targets:** Delivery of Maltings and Central Car park redevelopment  
**Monitoring and Review:** AMR  
**Delivery Responsibility:** Wiltshire Council.  
**Policies replaced:** S6, S7

6.27  **Nurturing and protecting Salisbury city Centre**

Much of Salisbury’s growth strategy is therefore based on an ambitious transformation of the city centre to ensure that it remains competitive into the future while protecting the niche retailer and its intrinsic character. It follows that development elsewhere should not undermine or conflict with this Strategy and not threaten delivery of the Maltings and Central Car Park redevelopment nor damage the existing city centre. If any additional retail floorspace is proposed in edge or out of town locations it will need to comply with policy requirements of PPS6 and subsequent amendments. It is acknowledged that there may be retail capacity over the plan period beyond what can be provided on the Central Car Park/Maltings site. Over the last couple of years there have been a large number of retail applications, some of which have been approved and some that are outstanding, in themselves these could provide a large amount of additional convenience and comparison floorspace if built out and affect future retail requirements within Salisbury City. As there is a level of uncertainty, retail needs will be assessed further during the subsequent Site Specific Allocations DPD. At this point it should be clear as to whether further retail allocations are necessary.
6.28 Managing Delivery of the Strategy for Salisbury and Wilton
The housing trajectory opposite shows how the Strategic Site Allocations in Salisbury and Wilton (alongside those in Amesbury) will be delivered in a timely manner to meet local needs. The trajectory is based on a realistic evaluation of housing supply, informed by the Strategic Housing Land Availability Assessment ("SHLAA"), which has included evidence from developers regarding projected build rates and the requirements and timing of essential infrastructure provision. For the critical influence of infrastructure on timing of delivery see Chapter 5 and the Integrated Delivery Plan in Appendix E. Managing risks and making contingencies are also critical to delivery and the approach adopted in this Strategy with respect to contingency is explained in Chapter 5. An analysis has been carried out on the potential risks to delivery of the strategic sites, the mitigation and actions taken in respect of these risks, and the possible implications for the Core Strategy. The risk analysis is attached to the Core Strategy as Appendix I.

6.29 The site selection process involved a constraints mapping exercise to sieve out those areas of south Wiltshire that are highly constrained. This was followed by a detailed consideration of the less constrained areas informed by national and regional planning policy, landscape analysis, consultation responses and the findings of the sustainability appraisal. Alongside the strategic sites identified in this Strategy, this exercise also resulted in the identification of areas with potential to accommodate further strategic growth around Salisbury. However, these sites have not been included as strategic allocations in this Strategy because additional work is required, including discussions with landowners and infrastructure providers, to prove their deliverability. Also, with regards to those areas identified as having limited potential, it would be illogical to develop these areas before the strategic allocations identified in this Core Strategy (See Map 6, Paper 2, Site Selection Paper). However, they do have developable potential in terms of sustainable locations and being relatively free from constraints, and further work should be able to prove their deliverability.

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87 Topic Paper 2: Housing; Strategic Housing Land Availability Assessment; Topic Paper 17: Infrastructure
6.30 **Ensuring essential infrastructure is delivered to support Salisbury's growth.**

The strategic approach to infrastructure requirements is set out in Chapter 5. The detailed measures of how, when and who is going to deliver the essential improvements is set out in the Integrated Delivery Plan at Appendix E, and for the strategic sites in the Development Templates at Appendix A. This brief section focuses on those issues specific to Salisbury.

(a) **Transportation**

With respect to Salisbury, the Council has constructed a transport model, which has been used to assess the implications of the Core Strategy on the transport network. Although future growth will have an impact on the highway network, with a commitment to demand management interventions, this Strategy can be implemented, as there are no insurmountable barriers to its delivery. The Council is currently producing a detailed Salisbury Transport Strategy, which will define a set of transport initiatives that will address the impacts of the additional transport demand. The strategy will be published in December 2009. These transport initiatives will complement the key strategic outcomes sought in Strategic Objective 8 in Chapter 4, which include:

- Optimisation of benefits from the five Park and Ride sites
- Measures to treat additional pressures on the ring road
- Improvements to the coverage and linkages of the cycle and footpath network.
- Support for Network Rail's long term plans to increase the capacity of the railway between Salisbury and Exeter
- Review of the parking strategy to seek a balance between providing adequate
spaces for visitors and shoppers, while realising major regeneration schemes, which may mean a loss of spaces at the Maltings/Central Car Park and the Market Place.

- The careful planning of the major growth sites around Salisbury based on the mixed-use strategy, to provide jobs, services and shops that are locally accessible via a range of means including walking, cycling and bus.
- The exploration of access linkages between major new strategic sites to maximise benefits of community infrastructure and new job opportunities

(b) Other strategic infrastructure requirements
As described in detail in Chapter 5, it is important to emphasise that there are no major works that require the delivery of part or all of the Strategy to wait for its completion. While it is a requirement for infrastructure to be phased and delivered to support the growth, the strategic upgrades will be secured either through direct works by the developer or a commuted sum payment (under a Section 106 agreement) for the infrastructure provider towards the cost of implementation. Providing that the measures set out in the Development Templates are agreed and delivered when required by the infrastructure provider then development can commence. The timing of delivery essential to support this strategy, as agreed in the forward plans of the partner organisations, is shown in the Integrated Delivery Plan at Appendix E.88 Key requirements are:

- New secondary school capacity for Salisbury, which will initially be met through extension and rationalisation of existing stock with a longer term aspiration for a new secondary school to be facilitated through developer contributions.
- New primary schools at strategic sites at Fugglestone Red, Hampton Park and Longhedge are required up front in the development process.
- New relief sewers within upstream catchment at Old Sarum, Hampton Park and Longhedge to mitigate risk of sewer flooding to be achieved through developer contributions and implemented at a time to be determined by Wessex Water, but not required before the initial delivery of the strategic sites.
- Additional surgery capacity, which will initially be met through extension and rationalisation of existing facilities with a longer-term aspiration for a new 'super surgery' to be facilitated through developer contributions.
- Upgrade of facilities required, through developer contribution, to ensure adequate fire service response to areas of new growth.
- Green Infrastructure linkages between strategic sites, such as Fugglestone Red, and UKLF, to reinforce wildlife corridors and mitigate impacts on habitats, to be delivered through site master planning and phased to match the development process. Off site mitigation may require a contribution to the implementing body and these will be determined on a case-by-case basis.
- Retention of important green infrastructure to the northern slopes and the green lung running south from land east of Old Sarum and west of Hampton Park, to be delivered through site master planning and phased to match the development process.

6.31 The Development Templates at Appendix A, the Integrated Delivery Plan at Appendix E and Topic Paper 17 - Infrastructure, provide the detail of how and when essential infrastructure will be delivered.

6.32 Protecting and enhancing Salisbury's high quality environments
Issues specific to Salisbury, for which existing national, regional and saved polices need supplementing are as follows:

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88 Also Topic Paper 17: Infrastructure
6.33 **Building heights in central Salisbury**
Evidence shows that the long-standing policy that limits the height of new buildings to not more than 12.2 metres (40ft) in order to protect views of the Cathedral and city rooftops has played a major part in preserving the unique character of the city. There is no evidence that it has had a retarding effect on Salisbury's economy. An independent appraisal and focus group with English Heritage concluded that its simplicity was a major contributory factor to this\(^{89}\). The policy requires slight modernisation to further clarify exceptional circumstances criteria, which have been too vague in the past.

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**Core Policy 8 Salisbury Skyline**

In the Salisbury Central Area as shown on the Proposals Map:
- New development will be restricted to a height that does not exceed 12.2 metres above ground level;
- Decorative architectural features that positively contribute to the variety, form and character of the area's rooftops, skyline and silhouette may be allowed to exceed 12.2 metres in height where appropriate, provided that they do not result in any increase in usable floorspace.
- In exceptional circumstances, development in excess of 12.2 metres in height will be permitted, where it can be demonstrated to the satisfaction of the Local Planning Authority that the development:
  - (a) would have no demonstrable harm on the rooftops of the city and/or views of the Cathedral;
  - (b) would be essential for the long-term economic viability of the city; and
  - (c) the height is required to ensure the development is making the most efficient use of the land.

**Targets:** No approval as exceptions to policy

**Monitoring and Review:** AMR,

**Delivery Responsibility:** Wiltshire Council.

**Policies replaced:** D6

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6.34 **The public realm and environmental enhancement**

Salisbury's Market Square, in the heart of the city is not shown off to its full potential, with piecemeal surface treatment, car parking and tired street furniture. There are currently advanced plans to progress the upgrade of this open space, as an important part of the Salisbury Vision strategy, with a RIBA competition having secured a preferred implementation scheme\(^{90}\). Even if this does not go ahead at this time, future improvements to the Market Square will be supported throughout the lifetime of this Strategy.

6.35 **The preservation of the important strategic landscape gap between Salisbury and Wilton**

Major strategic growth to the north west of Salisbury, at Fugglestone Red, coupled with the MOD vacating the UK Land Forces HQ at the Avenue in Wilton, does bring two major growth sites forward in fairly close proximity. Keeping the separate identity of Salisbury and Wilton and preventing coalescence is very important for their future resilience\(^{91}\). Therefore the Development Templates at Appendix A set a clear criteria

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\(^{89}\) Review of the Salisbury Central Area '40 Ft Rule' Policy (Chris Blandford Associates, August 2008)

\(^{90}\) Salisbury Vision document (project 19, page 43)

\(^{91}\) Salisbury District Landscape Character Appraisal (2008, Chris Blandford Associates)
that a strategic gap must be a key element of the master plan of the development in order to preserve an important buffer between the two settlements.

6.36 **The provision of a new country park in Salisbury.**
The growth in homes in south Wiltshire, will contribute to additional pressures on the important landscape setting of the city. Two surveys have identified the importance of retaining open landscape on the northern slopes of the city and the green lung that runs south from it. This land also forms part of the setting of Old Sarum Scheduled Ancient Monument. To mitigate this, a new country park will be delivered as part of the Hampton Park development. Developers have already agreed to this in principle. The criteria for this are set out in the Development Templates at Appendix A.

6.37 **Managing Flood risk at new development sites**
This Strategy takes full account of potential flood events. Salisbury is the only part of the Strategy area where development sites lie within flood risk zones 2, 3a and 3b as identified in the Level 1 and 2 Strategic Flood Risk Assessment ("SFRA")93. Parts of Churchfields and The Maltings are affected by such areas. The layout of these new developments needs to consider flood depths and velocities and should be laid out in a way that minimises any flood risk and ensures that development is only located in areas where it is compatible.

6.38 **Improvement to the Salisbury Air Quality Management Area (AQMA)**
Within Salisbury, there are problems with air pollution, particularly transport generated emissions94. An AQMA has been declared covering Salisbury city centre, including Wilton Road/St Pauls Roundabout and London Road/St Marks Road around St Mark’s Roundabout. The Council will seek to ensure that new development, particularly commercial, industrial and traffic generating uses, does not result in unacceptable levels of air pollution. Developers of sites in and around Salisbury will be expected to take air quality issues into account when designing their proposals. Within the AQMA, development will need to be accompanied by an air quality assessment, which shows how the proposal contributes to air quality improvements.

6.39 **That land-use planning decisions recognise the pre-eminent status of Salisbury Cathedral and Close and plan carefully for its future**
The Cathedral and its environs are extremely well preserved and make a huge contribution to the quality of life and the tourism market in south Wiltshire. Its future should not be taken for granted and there is a key opportunity to work in partnership with the local diocese, to develop and implement a conservation master plan for the area. The Cathedral authorities have made an excellent start with their conservation plan and it needs to be investigated how this may be adapted and given status in the planning system, with a dedicated SPD being the most likely vehicle.

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92 Salisbury District Landscape Character Appraisal (2008, Chris Blandford Associates); Salisbury Historic Environment Assessment - A Study for English Heritage (2009, Land Use Consultants) (Appendix 1, sites 7 and 10)
93 Christchurch, East Dorset, North Dorset and Salisbury SFRA, Level 1 Strategic Flood Risk Assessment (2008, Halcrow.) (Appendix g and Maps 1a and 2e) and Level 2 Strategic Flood Risk Assessment (2009, Halcrow)
95 City of Salisbury Conservation Area Appraisal and Management Plan (Second Draft) (2008, Forum Heritage Services)
6.40 Development at Old Sarum

There are two separate but interrelated issues at Old Sarum. The first is the allocation as a strategic growth site for the city and the pressure this places on the historic landscape. The second is trying to deliver a lasting solution to longstanding issues of noise caused by overflying of the city and the degradation of the historic fabric of the First World War airfield caused by later building interventions.

Map 5: Placing Old Sarum proposals in context

6.41(i) Impact of the strategic allocations

The principle of development at Old Sarum has been approved by the Planning Inspector through the previous Local Plan allocation of an urban extension to Salisbury of some 650 new dwellings and 6 ha of employment land, and subsequent planning permission. This, coupled with the development of the Beehive Park and Ride Site and piecemeal commercial development around the airfield, has led to significant pressures on important heritage assets. In a highly constrained environment such as south Wiltshire, some conflict is inevitable when trying to find the numbers of houses and jobs that are required to deliver a prosperous future. It is important that these conflicts are managed as effectively as possible through the development process and even, where possible, turned to a positive outcome.

This Strategy promotes further development at Old Sarum through the Longhedge allocation despite concerns about the pressure on the historic landscape raised in The Salisbury Historic Environment Assessment - a report for English Heritage. In this one instance the Council have concluded that there are other factors that
outweigh the potential heritage concerns. These factors include:

- The lack of any less constrained alternative deliverable sites
- The extant planning permission for 650 dwellings and 6ha of employment provides a firm base upon which to provide a greater degree of self-containment and a critical mass of population and services in this area.
- The extant consent already introduces the principle of development into the setting of Old Sarum.
- The development can be sensitively designed to partially mitigate impacts.

When the strategic allocation is implemented it will need special mitigation measures. These mitigation factors are outlined in the Development Template in Appendix A and include: comprehensive landscape master plans, controlled building heights, perimeter buffers between roads and development, strengthening existing tree belts, carefully planned lighting to avoid sky glow, and building massing that respects a rural setting.

6.41(ii) Seeking a lasting solution to problems affecting Old Sarum Airfield

Old Sarum Airfield dates from the First World War and is one of the best preserved in the country as it has remaining technical buildings and three listed hangars, which still have a functional relationship to the grass airstrip. The facility is highly valued locally for the historical and recreational opportunities it provides. However, there are a number of issues relating to the site that this Core Strategy seeks to resolve.

The heritage value of the airfield has been damaged by the intrusion of functional late 20th century industrial sheds, which compromise its historic character. There are no controls over the level and intensity of flying activity from the airfield, and there has been a long history of complaints from local residents about the noise, which has been caused largely by aeroplanes flying over the city, in training circuits, especially during the summer months. While there is no local wish to prevent flying altogether, there is a desire to seek some control and strike an appropriate balance between the flying activity and amenity of Salisbury’s residents.

To seek a long-term solution to the problems affecting the airfield, the Council have engaged in multiparty discussions, including with the sites owners, to try and identify steps for the areas restoration and regeneration. The Council accept that to achieve these aims there needs to be an incentive for the landowner. In accordance with RSS paragraph 7.2.14, this Strategy will allow sympathetic new development on the airfield perimeter, including high quality residential use, where it can be fully demonstrated that it will deliver the outcomes identified in the following policy.

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96 Old Sarum Airfield Character Appraisal and Assessment of Eligibility for Conservation Area Designation (2006); Thematic Survey of Military Aviation Sites and Structures (Unpublished 2000) (J Lake, English Heritage Thematic Listing Programme)
Core Policy 9 - Old Sarum Airfield

New development will only be permitted on Old Sarum Airfield if it delivers the following:

- A long-term proactive strategy for the enhancement of the Conservation Area including management plan and public access and visitor/interpretive material on its historic relevance;
- A high quality strategic landscape improvement to mitigate impacts of existing intrusive buildings, to soften impacts when viewed both from out of and into the Conservation Area and from Old Sarum Scheduled Ancient Monument;
- The completion of a legal agreement (section 106) to agree reasonable controls over flying activity in the interests of the amenity of local residents;
- Submission, agreement and implementation of a development master plan, which delivers a high quality development that takes opportunities to enhance the historic environment and protects the amenity of existing residents;
- Retains and safeguards flying activity from the airfield;
- Provides community benefit for the Old Sarum residents.

Targets: Agreement of a management plan for Old Sarum conservation area and enhancements to the area. The retention of flying activity at the airfield with a reasonable degree of control in the interests of local amenity.

Monitoring and Review: Conservation Area Appraisal

Delivery Responsibility: Wiltshire Council

Policies replaced: None
Applying the Spatial Strategy to the Wilton Community Area
7. Applying the Spatial Strategy to the Wilton Community Area

7.0 Portrait of the Wilton Community Area

The Wilton Community Area lies to the west of the city of Salisbury. The area is characterised by chains of settlements along the river valleys and main arterial roads emanating towards Salisbury and Wilton from Salisbury Plain and the south-western corner of the county, from Shaftesbury.

7.1 Wilton is the Local Service Centre for the Area, but Salisbury also provides significant employment, retail, leisure and cultural opportunities. One of Salisbury's park and ride sites is located in Wilton. There is good A-road connectivity through the area, although there is room for improvement in access to some of the rural settlements. The A36 and A30 meet at Wilton and much of the traffic is 'through traffic' going to Salisbury and beyond in the east or heading west to Shaftesbury or northwest towards Bath and Bristol. The nearest railway station is in Salisbury.

7.2 The development of this Strategy has closely considered the functional relationship the Wilton Community Area has with Salisbury. However, it is important to stress that the Area has its own characteristics, needs and opportunities.
There is a local concern that Wilton's character and individuality as the ‘ancient capital of Wessex’ is maintained and that the town does not coalesce with and in effect become a ‘suburb’ of Salisbury. A landscape gap between the proposed developments at Salisbury and Wilton will be ensured via the careful master planning of the UKLF and Fugglestone Red sites. However, the challenge is to achieve more than just a ‘physical gap’. The social dynamic and individuality of the two settlements
should be maintained. Continued individuality needs to be achieved whilst maintaining key linkages and access between the two settlements and acknowledging that Salisbury does provide key services such as supermarket shopping.

7.4 The area is short of affordable housing and many key workers are deterred from coming to the area due to the difficulty in getting a foot on the property ladder\textsuperscript{97}.

7.5 A further major challenge is that the MOD will vacate the United Kingdom Land Forces ("UKLF") headquarters in Wilton by 2010. This will result in the loss of some 1200 jobs as employees relocate to Andover and the potential knock-on effects regarding the viability of services.

7.6 As in all Community Areas, there is a challenge to ensure that growth is managed so that it is appropriate to its location. Protecting the natural environment has been identified as a top priority\textsuperscript{98}. The preservation and enhancement of local heritage is also an important issue, with a need to ensure that new buildings or alterations to buildings are of a high quality.

7.7 The Vision for the Wilton Community Area

By 2026 the Wilton Community Area will be thriving, reflecting the aspirations of its residents. The area will be comfortable with its relationship with Salisbury and will have benefited from new homes and jobs and the opportunities that growth has attracted.

7.8 Growth in Salisbury will not have been seen as a threat, but will have benefited the Wilton Community Area by providing a range of high quality shops, services and facilities on its doorstep, whilst maintaining the physical separation vital to prevent any impression of coalescence. The Area will further benefit from the delivery of improved community facilities and better connectivity through improved footpaths, cycle ways and public transport. All of these developments will have been carried out in a manner that protects the built and natural heritage.

7.9 Providing decent affordable homes and employment opportunities in the Wilton Community Area

7.10 The scale and distribution of growth

At least 220 new homes will be provided to meet the needs of the Wilton Community Area over the lifetime of this Strategy. Housing may be delivered through locally produced Neighbourhood Plans or Community Right to Build schemes as detailed in CP1 and paragraph 5.46. Core Policy 2 in Chapter 5 sets out the strategic allocations. These allocations are shown on the map on page 51 and in summary are:

<table>
<thead>
<tr>
<th>Site allocation</th>
<th>No. of Dwellings</th>
<th>Employment (ha)</th>
</tr>
</thead>
<tbody>
<tr>
<td>UKLF</td>
<td>450</td>
<td>3</td>
</tr>
</tbody>
</table>

7.11 Other housing allocations that will contribute to delivering the growth required in the Wilton Community Area will include those unimplemented allocations from the 2011

\textsuperscript{97}Retail and Leisure Needs Study (2006, GVA Grimley) (appendix 1)
\textsuperscript{98}Preferred Options Consultation Methodology and Output Report; Evolved Preferred Options Consultation Methodology and Output Report
Local Plan, which have been saved. Although these sites individually will deliver small numbers of dwellings, within the context of meeting needs in the Wilton Community Area and frontloading of this Plan, they will make an important contribution.

<table>
<thead>
<tr>
<th>Saved Local Plan allocation</th>
<th>No. of Dwellings</th>
<th>Employment (ha)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dinton (H10)</td>
<td>30</td>
<td>0</td>
</tr>
<tr>
<td>Bulbridge (H15)</td>
<td>45</td>
<td>0</td>
</tr>
</tbody>
</table>

7.12 A Site Specific Allocations DPD will be produced after adoption of this Core Strategy. This document will identify how the volume of housing required to meet Wilton's needs, in addition to those sites detailed above, can be accommodated in a sensitive manner. This work will take account of the unique relationship between Wilton and Salisbury, as well as acknowledging the environmental capacity of the predominantly rural area. It may therefore be the case that the City may be able to help meet housing and employment growth needed in the Wilton area, in a more sustainable manner.

7.13 The type of houses that are needed

The evidence sets out the need for which type of houses are required in the Wilton Community Area and these are expressed in the following policy:

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99 Local Housing Needs and Market Survey (2006, DCA) (Appendix 1)
Core Policy 10 - Meeting Housing Needs in Wilton Community Area

The size and type of housing in developments should reflect the needs within the Wilton area. The size and tenure will be negotiated on a site by site basis with the starting point being the evidence provided in the current Strategic Housing Market Assessment for the Salisbury area as set out below. Any variation to this will need to be justified through the production of new, sound evidence from either an updated Strategic Housing Market Assessment or other credible evidence source.

Salisbury Community Area: Demand for Affordable Housing by Size and Type

<table>
<thead>
<tr>
<th>Property Size</th>
<th>Total affordable</th>
<th>Type of affordable housing needed</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Affordable rent</td>
</tr>
<tr>
<td>1 bed</td>
<td>34%</td>
<td>34%</td>
</tr>
<tr>
<td>2 bed</td>
<td>50%</td>
<td>Shared Ownership</td>
</tr>
<tr>
<td>3+</td>
<td>16%</td>
<td>Affordable rent</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Shared Ownership</td>
</tr>
</tbody>
</table>

Private Sector Requirements

<table>
<thead>
<tr>
<th>Property Size</th>
<th>1 bed</th>
<th>2 bed</th>
<th>3 bed</th>
<th>4 bed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wilton</td>
<td>2%</td>
<td>56%</td>
<td>25%</td>
<td>17%</td>
</tr>
</tbody>
</table>

Target: As set out above in Policy

Monitoring and Review: Annual monitoring report, future Strategic Housing Market Assessments

Delivery Responsibility: Wiltshire Council, Development Industry, RSL’s

Policies replaced: None

7.14  Delivering a thriving economy in the Wilton Community Area

Although new employment opportunities will arise in Salisbury, the growth in housing in the Wilton Community Area will be balanced with job provision. Core Policy 7 allocates 3ha of the UKLF site for strategic employment growth. Further need will be assessed within the Site Specific Allocations DPD to determine if additional allocations are required. Any further sites will be considered in accordance with the Sustainable Settlement Strategy in Core Policy 1 and are therefore also likely to be centred on Wilton.

7.15  Part of this Community Area is located within the Cranborne Chase and West Wiltshire Downs AONB. Within the AONB particular attention will be placed on the preservation of the character and scenic quality of the environment. Where proposals come forward emphasis will be placed on their scale, location, siting, design, materials and landscaping. Where possible, proposals should aid the delivery of the AONB Management Plan. Applications for development within and adjoining the AONB should have regard to the AONB Landscape Character and Historic Landscape Character Assessments.
Applying the Spatial Strategy to the Amesbury Community Area
8. Applying the Spatial Strategy to Amesbury Community Area

8.0 Portrait

The Amesbury Community Area comprises the town of Amesbury and surrounding parishes. Amesbury is situated some 8 miles north of Salisbury with Salisbury Plain, a large military training area further to the north. It is located on the A303, a major arterial route from London to the West Country. The town is surrounded by an ancient landscape: it is the gateway to the ancient, Neolithic site of Stonehenge - a World Heritage Site, which attracts over a million visitors a year. Large areas around Salisbury Plain and nearby Porton Down are designated as SPAs, to reflect the unique make-up of what is one of Europe's last natural semi-dry grassland habitats.

Along with Durrington and Bulford and the associated military garrisons, Amesbury forms part of a unique group of settlements which have close links to one another, both geographically and functionally, and collectively make up a large population, almost half that of the city of Salisbury. These settlements provide a service centre for the Stonehenge Community Area. Although they are distinct from one another, their close relationships mean that they neither conform to the SSCT category nor are comparable with the Local Service Centres or any of the Village categories.

Durrington is the third largest settlement in the district, with a population of over 7000. However, in spite of its size it lacks the strong identity of the south Wiltshire's smaller centres such as Mere and Tisbury, not least due to the absence of a village centre proper as much of its development has been via the accretion of new and relatively poorly connected housing estates. Bulford, with a population of about 5000, is closely interrelated to both Durrington and Amesbury and is heavily reliant on them for meeting its own needs relative to other comparably sized settlements in the district.

8.1 The last 15 years has seen the delivery of major growth in the Amesbury Community Area. Two major employment sites continue to develop at Solstice Park and Porton Down. Solstice Park is a £250 million Business Park fronting the A303 at Amesbury. Porton Down is an international centre of excellence in employment terms for biological research and health protection, which continues to plan for future improvements. Another key influence is the Ministry of Defence airbase at Boscombe Down, a major research and development establishment and the army garrisons at Larkhill, Bulford and Tilshead. Alongside this growth in jobs, significant planned expansion of new homes is being delivered at Archers Gate.

8.2 This growth has generally been welcomed by the local community but has not been delivered without revealing some key challenges that this Strategy seeks to resolve. These are:

- The pace of growth is perceived to have outstripped the level of services and facilities that the Area provides. There is a serious question mark over whether there is enough retail choice.
- A lasting solution needs to be found for Stonehenge, which is compromised by roads and served by a cramped, outdated visitor centre.
- Despite the number of visitors Stonehenge attracts, Amesbury and the surrounding area see little economic benefit spin-off from it.
- Development around Amesbury should be carefully designed so as not to affect the Stonehenge World Heritage Site or its setting.
- There is a challenge to improve public transport, pedestrian and cycle linkages to ensure that the residential growth areas have easy, convenient and safe access to
the town centre facilities.

- There is a shortage of amenity space in the area, especially Amesbury East and this shortfall needs to be addressed and contributions will be sought from the planned growth through provision of new Amenity space and commuted payments under saved policy R2.
- A number of the surrounding villages are poorly served by public transport choice to the main service centre at Amesbury.
- The area is still inhibited by the lack of dualling of the A303 and delivery of the Winterbourne Stoke bypass.
- The perception and fear of crime and anti-social behaviour is a high priority and measures are needed to try and make people feel safer in their communities.
- Salisbury Plain is the largest surviving semi-natural dry grassland in the European Union and Porton Down, The River Avon and Parsonage Down are all important nature conservation sites. This Strategy seeks to reconcile growth with the need for their long-term enhancement.
Amesbury Community Area

- Community Area Boundary
- Built-up areas
- Important functional relationships
- Main Transport Route
- Railway Station
- A Roads
- B Roads
- Railway
- Housing Area of Search
- Stonehenge World Heritage Site
- Secondary Villages
  1. Porton
  2. Shrewton
  3. Tilshedd
  4. The Winterbournes
- Small Villages
  A. Figheldean / Ablington
  B. Gomeldon
  C. Middle Woodford
  D. Newton Toney
  E. Orcheston
- Employment Centre
- Major Employment Site
  A) Boscombe Down
  B) Porton Down

Map 7 - Spatial Strategy for the Amesbury Community Area
8.3 Over the next 20 years Amesbury will continue to be the focus of managed growth within the area. It has a good choice of transport and provides a good range of services including retail and health, acting as an important service centre to many of the villages. It has good levels of employment, including the specialist sectors within the MOD, QinetiQ at Boscombe Down and the scientific research at Porton Down. It is for these reasons that Amesbury has been identified as a sustainable location to accommodate significant growth.

8.4 A Vision for the Amesbury Community Area
In 20 years Amesbury will be a thriving community reflecting the aspirations of its residents. It will be a place where people want to stay, attracting new residents, businesses and visitors alike. Managed growth will have provided new homes and jobs, which supports improved services and retail choice and cements Amesbury's own specific identity as a self-supporting community which has reduced the need to travel to larger urban centres like Salisbury or other larger centres along the A303 corridor. Durrington and Bulford will also have become more self-contained. They will have more services and facilities to meet their own needs, meaning that functionally these settlements are less reliant on Amesbury. Through working with partners, especially English Heritage and the National Trust a lasting solution to the Stonehenge issue will have been realised, which returns the monument to a setting more respectful of its status as an international icon and delivers tangible economic benefits to the local area. The other objectives of the 2009 Management Plan, such as improving access to the World Heritage Site, developing sustainable transport and improving the conservation of archaeological sites, will have been realised.

8.5 Villages in the Area will have seen the benefits of the growth at Amesbury, with an improved range of services within easy reach. The important employers at Porton Down, Boscombe Down and the MOD on Salisbury Plain will have had their ambitious future plans realised and will have consolidated their presence in the area. Furthermore, these plans will have included implementing meaningful solutions that enhance nationally important wildlife sites.

8.6 Providing decent affordable homes and employment opportunities in the Amesbury Community Area

8.7 The scale and distribution of growth
At least 2395 new homes and 17 ha of employment land will be provided to meet the needs of the Amesbury Community Area over the lifetime of this Strategy. Core Policy 2 in Chapter 5 sets out the strategic allocations. Housing may also be delivered through locally produced Neighbourhood Plans or community Right to Build schemes as detailed in paragraph 5.46. These allocations are shown on the map on page 51 and in summary for the Amesbury Community Area include:

<table>
<thead>
<tr>
<th>Site Allocation</th>
<th>No. of Dwellings</th>
<th>Employment (ha)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kings Gate</td>
<td>1300</td>
<td>0</td>
</tr>
</tbody>
</table>

8.8 Other strategic allocations that will contribute to delivering the growth required in the Amesbury Community Area will include those unimplemented allocations from the previous Local Plan, which will continue to be saved. Although these sites individually will deliver small numbers of dwellings, within the context of meeting needs in the Amesbury Community Area and frontloading of this Plan, they will make an important strategic contribution.

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100 Topic Paper 2: Housing and First and Second Addenda; Strategic Housing Land Availability Assessment (2009); Identification Of Strategic Growth Areas Papers 1 and 2; Topic Paper 9: Employment and First and Second Addenda
Saved Local Plan allocation | No. of Dwellings | Employment (ha)
--- | --- | ---
Netheravon Rd, Durrington | 120 | 0
Boscombe Down | 0 | 7
Porton Down | 0 | 10

8.9 *The type of houses that are needed*[^1]

The evidence sets out the need for which type of houses are needed in the Amesbury Community Area and these are expressed in the following policy:

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### Core Policy 11- Meeting Housing Needs in the Amesbury Community Area

The size and type of housing in developments should reflect the needs within the Amesbury area. The size and tenure will be negotiated on a site by site basis with the starting point being the evidence provided in the current Strategic Housing Market Assessment for the Salisbury area as set out below. Any variation to this will need to be justified through the production of new, sound evidence from either an updated Strategic Housing Market Assessment or other credible evidence source.

**Amesbury Community Area: Demand for Affordable Housing by Size and Type**

<table>
<thead>
<tr>
<th>Property Size</th>
<th>Total affordable</th>
<th>Type of affordable housing needed</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 bed</td>
<td>38%</td>
<td>Affordable rent 28%</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Shared Ownership 10%</td>
</tr>
<tr>
<td>2 bed</td>
<td>56%</td>
<td>Affordable rent 29%</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Shared Ownership 27%</td>
</tr>
<tr>
<td>3+</td>
<td>6%</td>
<td>Affordable rent 6%</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Shared Ownership 0%</td>
</tr>
</tbody>
</table>

**Private Sector Requirements**

<table>
<thead>
<tr>
<th>1 bed</th>
<th>2 bed</th>
<th>3 bed</th>
<th>4 bed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amesbury</td>
<td>17%</td>
<td>31%</td>
<td>25%</td>
</tr>
</tbody>
</table>

**Target:** As set out above in Policy

**Monitoring and Review:** Annual monitoring report, future Strategic Housing Market Assessments

**Delivery Responsibility:** Wiltshire Council, Development Industry, RSL's

**Policies replaced:** None

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8.10 *Delivering a thriving economy for the Amesbury Community Area*

The Amesbury Community Area is home to strategically important employers, and this Strategy puts in place measures to ensure that they can meet their future aspirations by staying in the area in the long term and continue to make a significant contribution to the prosperity of south Wiltshire. The following are key strategic actions necessary to achieve this.

[^1]: Local Housing Needs and Market Survey (2006, DCA) (appendix 1)
8.11 (a) Porton Down The scientific community at Porton Down is a prized asset in south Wiltshire. It comprises three organisations, the Defence Science and Technology Laboratory ("DSTL"), the Health Protection Agency ("HPA") and the Porton Down Science Park operator (Tetricus). DSTL is the centre of scientific and engineering excellence for the Ministry of Defence. The HPA is an independent organisation, which aims to protect the public from threats to their health from infectious diseases and environmental hazards. It plays a critical role in preparing for and coordinating responses to healthcare emergencies including potential terrorist threats. In addition, the HPA carries out research into understanding infectious diseases and manufactures a number of healthcare products, including vaccines. The Porton Down Science Park ("PDSP") was founded in October 1997 in order to meet the key defence diversification objectives through transfer of non-defence technology between public and private sectors. The PDSP will be developed as both a science park and business incubation facility with an emphasis on bioscience sector. This site has 10 ha allocated within the Local Plan and this is carried forward by this Strategy.

8.12 In January 2007 the Council adopted the Porton Down Master Plan as supplementary planning guidance to the saved Local Plan employment allocation E8B, which sets out a holistic picture of how each organisation can develop over the next 10 years. The Master Plan has been reviewed as part of the production of this Strategy and is still relevant, effective and valued by all parties. It is not proposed that it should be reviewed at this time. Porton Down is designated a SPA principally for its large population of the rare stone curlew. The site is also designated as a SAC for its chalk grassland habitat and population of butterflies.\footnote{Habitats Regulations Assessment (2009, Nicholas Pearson Associates)}

8.13 While all parties are working positively to mitigate the impacts of the Porton activity on habitats, currently the issue has been addressed in a piecemeal fashion, which is slowing the development process and threatening key habitats. There have been recent changes in the aspiration of the parties at Porton, specifically the Government's announcement to invest some £400 million in redevelopment and modernisation of the HPA site. This represents a valuable contribution to the south Wiltshire economy but brings the potential conflict with nature conservation interests into sharper focus.

8.14 The Council is working with the Porton Down scientific community, Natural England appropriate conservation bodies to agree an IBEMS for the site. The Porton Down stakeholders have already undertaken substantial work towards this and continue to do so. DSTL records the initial work and have established that there are threatened species of butterfly on the site and enhancements require to juniper plantations that all require urgent action. Further work is currently underway, examining invertebrates, bats an other small mammals. Once agreed the IBEMS will provide a comprehensive evidence base about the biodiversity of the whole estate, which can be used to inform the future development proposals of all three organisations. It will be used to identify avoidance and mitigation measures that can help prove that there are no significant effects on the Porton SPA/SAC or SSSI when proposals are considered at the application stage. This will ensure that the aspirations of the scientific community can be realised while at the same time maximising the wildlife potential of the site. The IBEMS will also provide an opportunity to enhance the biodiversity of the site, irrespective of the SPA, SAC or SSSI.
**Core Policy 12 - Porton Down**

The Council strongly supports the principle of the future development of the Porton Down Science Campus for research and development purposes and will work with the principal site stakeholders to build on the work already undertaken to facilitate their business aspirations in accordance with Strategic Objective 3 of the Core Strategy. This work will also ensure that the long-term future of Porton Down is secured based on a coordinated approach.

One specific issue in relation to which coordination is required is wildlife management. The Council will thus work with all relevant interests to produce an Integrated Business and Environmental Strategy (IBEMS) for the Porton Down SAC, SPA and SSSI and the non-designated areas of the site that will be adopted as a Supplementary Planning Document. The IBEMS will seek to balance the existing and future economic and scientific significance of the site with safeguarding important nature conservation interests, together with enhancing biodiversity across the Porton Down site. In order to facilitate future development, the IBEMS will identify future proposed development and when this will take place, the broad impacts of this development and how (if possible) these impacts can be mitigated.

Proposals submitted in advance of the IBEMS being adopted as SPD, and stand alone projects not addressed in the IBEMS will need to adequately demonstrate that either alone or in combination with other plans or projects, they do not have significant impact on the integrity of the Porton Down SPA, SAC or SSSI; or that if they do adequate mitigation will be provided to ensure no adverse effect on site integrity.

**Targets:** % habitat at Porton Down in favourable condition. Specific species monitoring. Percentage of planning applications granted on the Porton Down site which contribute to the objectives of the WMP (target 100%)

**Monitoring and Review:** AMR, IBEMS when approved

**Delivery Responsibility:** Wiltshire Council, RSPB, DSTL HPA, Natural England. Species specific organisations e.g. RSPB, BTO, Plantlife, Butterfly Conservation

**Policies replaced:** None

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8.15 *‘Salisbury Super-Garrison’ - Military Civilian Integration Programme* 103

There are currently around 15,000 military personnel and an estimated 14,000 dependants based in Wiltshire, which makes the military the county’s biggest employer. Many more jobs are ‘defence dependent’ (i.e. MoD agency staff, Civil Servants and contractors) and the spending power of military personnel is worth around £400m pa to the economy.

8.16 This significant military presence is changing. The development of Britain’s first ‘Super Garrison’ around the Salisbury Plain area will have far reaching implications for local communities and will attract multimillion pound investment into the county. The changes are most likely to impact on communities across Wiltshire, especially in Amesbury, Bulford, Chippenham, Corsham, Salisbury, Tidworth, and Wilton. The

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103 Military changes in Wiltshire and changes to national policy, Military Civilian Integration Programme (2009).
Military Civilian Integration Programme ("MCIP") was set up in 2007 to shape and positively influence these changes where possible. The aim of the MCIP is to balance the economic and social benefits of the military presence in the county with acceptable environmental impact, in order to contribute to 'improving life in Wiltshire'.

8.17 The Super-Garrison project will be supported. As proposals are brought forward an assessment will be made on the best means of achieving these including through the Site Specific Allocations DPD and possible adoption of a SPD.

8.18 **Existing employment land supply**

The Amesbury Community Area is the location of the majority of the currently allocated employment land in south Wiltshire. However, as explained in Chapter 5, the RSS recognises Salisbury as the key employment centre and hence the existing allocation is not in conformity with this.

8.19 There are exceptional local circumstances which merit the continued support of existing employment land allocations at both Porton Down and Boscombe Down. Each of these employment sites is key to the south Wiltshire economy and makes an important contribution to the regional and national economy. The land identified should support science-based industry and research and facilitate the implementation of the Salisbury Research Triangle initiative. These sites are allocated for this specialist use and are not therefore in effect a 'mainstream' commercial allocation.

8.20 At Solstice Park, Amesbury, some 64ha of employment land is available. This no longer conforms with the RSS, which instead directs major employment growth to Salisbury. However this land is consented and has been the subject of significant investor commitment prior to revisions to the RSS being introduced. Therefore, employment development can proceed on this site as per the existing planning permission, but the allocation will not be saved from the last local plan.

The strategy for Amesbury seeks to make the town a more self-supporting community. The implications of implementing the planning permission at Solstice Park mean that balanced growth will be delivered in Amesbury, alongside the housing at Kings Gate. The development can add diversity in the scale, range and choice of jobs on offer, help to attract further development at Solstice Park by giving confident messages to the market that Solstice Park is a location to invest and help in contributing to the wider economic strategy at the local and wider Regional level.

8.21 **Providing retail choice in the Amesbury Community Area**

Retailing in Amesbury is characterised by convenience based shopping and despite the growth in homes, Amesbury still delivers a more local shopping function compared to Salisbury. The pace of growth in Amesbury has left the provision of retailing and services a little behind and large proportions of the community travel significant distances to centres such as Salisbury for their weekly shopping needs.

8.22 In December 2008 a new Lidl store opened in an out of town location. A call-in inquiry for two applications for out of centre convenience stores has recently taken

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104 Military changes in Wiltshire and changes to national policy, Military Civilian Integration Programme (2009).
105 Topic Paper 9: Economy (section 9)
106 Retail and Leisure Needs Study (2006, GVA Grimley) pages 43-44 and 73-76}
place, the outcome of which is the granting of planning permission for Tesco on the London Road in Amesbury. The implementation of this permission will help to broaden the retail offer in Amesbury offering more choice and competition, and help to promote more sustainable shopping patterns by reducing the need to travel to larger urban centres like Salisbury and Andover. The implementation of this planning permission, alongside the realisation of more employment at Solstice Park and delivery of housing at Kings Gate, will together help to promote settlement self-containment and deliver balanced growth in Amesbury. Potential also exists to assemble a site around the old-Co-op store within the town centre subject to meeting with design requirements and needs of the conservation area appraisal.

8.23 In Amesbury there are also concerns over the loss of A1 retail units especially to take-aways. The existing Primary and Secondary retail frontages and associated policies S1 and S2 of the Local Plan will continue to be saved. These policies will be assessed and amended within a subsequent DPD. The vitality of the existing town centre will be protected by ensuring that the local centre at Kings Gate is commensurate with the day-to-day needs of the Archers and Kings Gate areas. Future policy proposals for the settlement will focus on assisting the existing town centre to continue to thrive, taking into account the impact of the recent approval of out of centre retail development.

8.24 Ensuring essential infrastructure is delivered to support growth in the Amesbury Community Area.

The A303 corridor runs through the area and is a main arterial route from London to the South West. It suffers from problems, with intermittent stretches of single lane carriageway causing large delays at peak times. This has a knock-on effect on the attractiveness of the area for business and tourism investment. Studies have confirmed the need to overcome these problems by dualling the A303 along its length. Wiltshire Council will work collaboratively with agencies, such as the Highways Agency and the Department of Transport, to try and achieve an acceptable solution to the dualling of the A303. However, this must incorporate environmental measures to mitigate impacts upon the Stonehenge WHS and other outstanding landscapes.

8.25 Protecting and enhancing Amesbury Community Area’s high quality environments

Two issues specific to the Stonehenge Area are as follows:

Stonehenge is one of the most important monuments in the World. It is surrounded by many other outstanding monuments and hundreds of prehistoric burial mounds which together make the 2,600 hectare World Heritage Site. However, it is marooned between two busy roads and served by a cramped, outdated visitor centre that has been called a “national disgrace” by the House of Commons Public Accounts Committee. Wiltshire Council will continue to be active partners in seeking a long term solution which mitigates the impacts of the roads, delivers a greatly enhanced visitor experience and returns the monument to a chalk downland setting more appropriate to its status107.

Furthermore, Stonehenge is one of the most important tourist destinations in the UK.

107 Stonehenge World Heritage Site Management Plan (2009)
Many overseas visitors consider a visit to Stonehenge as a "must see" attraction. However, there is a lack of capital made on this unique opportunity locally. There is little evidence of the attraction having any real benefit at all for Amesbury or the surrounding villages. The presence of linked trips or tourists deciding to stay in the surrounding villages is all but absent.

Saved Policy CN24 of the Adopted Local Plan sets criteria for development affecting the WHS. A new Stonehenge World Heritage Site Management Plan was published in January 2009 after extensive consultation with the Stonehenge Stakeholders and the public. The Plan provides a long-term strategy to protect the World Heritage Site for present and future generations. The primary aim of the Plan is to protect the Outstanding Universal Value of the World Heritage Site. Other interests such as tourism, farming, nature conservation, research, education, and the local community must also be taken into account. The Management Plan sets out many objectives for the World Heritage Site, such as improving the setting of Stonehenge and other prehistoric monuments, providing new visitor facilities, improving interpretation and access, and promoting sustainable transport. The Plan has been endorsed in July 2009 by Wiltshire Council as a material consideration in determining planning applications affecting the Stonehenge WHS. It replaces the 2000 Management Plan.

<table>
<thead>
<tr>
<th>Core Policy 13 - Stonehenge</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>New visitor facilities will be permitted where they:</strong></td>
</tr>
<tr>
<td>• Return Stonehenge to a more respectful setting befitting of it World Heritage Site status</td>
</tr>
<tr>
<td>• Include measures to mitigate the negative impacts of the roads</td>
</tr>
<tr>
<td>• Introduce a greatly enhanced visitor experience in a high quality visitor centre</td>
</tr>
<tr>
<td>• Implement an environmentally sensitive method of managing visitors to and from Stonehenge</td>
</tr>
<tr>
<td>• Include a tourist information element, which highlights other attractions and facilities on offer in the surrounding area and raises the profile of Wiltshire.</td>
</tr>
<tr>
<td><strong>Targets:</strong> Successful implementation of a new scheme by the London Olympics in 2012</td>
</tr>
<tr>
<td><strong>Monitoring and Review:</strong> AMR</td>
</tr>
<tr>
<td><strong>Delivery Responsibility:</strong> English Heritage, National Trust, Wiltshire Council and partners</td>
</tr>
<tr>
<td><strong>Policies replaced:</strong> nil</td>
</tr>
</tbody>
</table>

8.25(b) Nature Conservation
Salisbury Plain is the largest known expanse of unimproved chalk downland in northwest Europe and, along with Porton Down, supports two of the largest Site of Special Scientific Interest in Britain. Together these areas support a huge diversity of flowers and butterflies and provide cover, foraging and nesting habitat for farmland birds including the rare stone curlew. This does introduce the specific challenge in the Amesbury Community Area of reconciling some major and welcome investment proposals at Porton Down and the Super Garrison on Salisbury Plain with the added pressure it will place on wildlife interests. The Porton Down section above sets out how a partnership approach to seeking long-term comprehensive solutions will be pursued.
Applying the Spatial Strategy to the Southern Wiltshire Community Area
9. Applying the Spatial Strategy to the Southern Wiltshire Community Area

9.1 Portrait

The Southern Wiltshire Community Area sits in the southeast corner of Wiltshire, where the chalk of Salisbury Plain falls towards the Hampshire Basin and the sands and gravels of the New Forest. The south-eastern extremes of the Area fall within the jurisdiction of the New Forest National Park Authority for planning purposes.

9.2 Downton is the Local Service Centre for the Area, but the adjacent city of Salisbury exerts a strong functional influence, especially over the more northern settlements such as Alderbury, Britford, Odstock and Bodenham, and provides significant employment, retail, leisure and cultural opportunities. Therefore although Downton is defined as a Local Service Centre, it is not the case that it performs such a role for all of the settlements in this area. The Area is more populated than the rural Community Areas to the west of Salisbury and has a number of Secondary Villages in relatively close proximity to each other and to the city. With good A-road connectivity to the south coast, the influence of larger centres including Bournemouth and Southampton is also strong in the Area, especially with regard to job markets and shopping\textsuperscript{108}, and the railway line from Salisbury to Southampton runs through the Area, with a stop at West Dean. Concerns regarding the congestion issues on the A36 at the Alderbury bypass raised by the Highways Agency have been a significant influence on the decision not to allocate strategic growth sites in Alderbury or the neighbouring settlements.

9.3 The Southern Wiltshire Community Area has four secondary schools, one in Downton and three in Laverstock, which include children from the Salisbury city catchment area and beyond. Statistically, the area is relatively affluent, but pockets of deprivation do exist, with 500 children living in income-deprived families.

\textsuperscript{108} Retail and Leisure Needs Study (2006, GVA Grimley) (paragraph 13)
9.4 The Community Area is short of affordable housing. Although there is good employment in Downton, there is a need to build on this success and support its managed growth to ensure existing business can meet their future aspirations and new employers can be attracted. Access to services is good in the area, compared to the more remote rural areas in the west of south Wiltshire. However, there is an issue with regard to access to healthcare. Those without access to a private motor vehicle

109 Local Housing Needs and Market Survey (2006, DCA) (appendix 1)
find it difficult to reach doctors, dentists and the hospital. There is a shortage of long-term beds in care homes.\footnote{Topic Paper 4: Supporting Communities (page 12, Fig 2, ‘Age Structure’)}

9.5 The protection of the natural environment is a priority, especially given the proximity of the area to the New Forest National Park. The preservation and enhancement of local heritage is also an important issue, with a need to ensure that new buildings or alterations to buildings are of a high quality.

9.6 **A Vision for the Southern Wiltshire Community Area**

By 2026 the Southern Wiltshire Community area will comprise thriving communities reflecting the aspirations of its residents. The area will be comfortable with its relationship with Salisbury and will have benefited from the opportunities that growth has attracted to provide new homes and jobs, in a managed way that delivers improved services and choice.

9.7 In response to this challenge, Downton will continue to be the focus of appropriate levels of managed growth. It will have a choice of transport and provide a good range of services, and good levels of employment. Growth in Salisbury will not have been seen as a threat, but will have benefited the Community Area by providing a range of high quality shops, services and facilities on its doorstep. The area will further benefit from the delivery of improved community facilities and better connectivity through improved footpaths, cycle ways and public transport choices.

9.8 **Providing a decent affordable home and employment opportunities in the Southern Wiltshire Community Area**

9.9 *The scale and distribution of growth*

At least 555 new homes will be provided to meet the needs of Southern Wiltshire Community Area over the lifetime of this Strategy. These will be in addition to the two major growth sites for Salisbury in the parish of Laverstock identified in Chapters 6 and 7. Sites for these new homes will be identified in a subsequent Site-Specific Allocations DPD. Housing may also be delivered through locally produced Neighbourhood Plans. Where appropriate this DPD will also include the identification of a range of mitigation measures to adder the potential impact on the New Forest National Park.

9.10 Due to the highly constrained nature of Salisbury, it is inevitable that a significant proportion of the growth required to meet its long term needs will be located on greenfield sites on the edge of the city. Because of how the administrative boundaries are drawn tightly around the city, this will result in significant growth in several neighbouring parishes. It is important to emphasise that the site selection process included a rigorous appraisal of the constraints and opportunities of the hinterland of Salisbury. Many options for growth were considered and discounted due to many issues ranging from wildlife impacts in the Winterslow area to congestion on the A36 at Alderbury.

9.11 Although the Wick Lane site will deliver a small number of dwellings, within the context of meeting needs in the Community Area and frontloading of this Plan, it will make a strategic contribution. It is a saved site from the Local Plan where there are good prospects of delivery.
9.12 The type of houses that are needed. The types of houses needed in the Southern Wiltshire Community Area are:

### Core Policy 14- Meeting Housing Needs in the Southern Wiltshire Community Area

The size and type of housing in developments should reflect the needs within the Southern Wiltshire Community area. The size and tenure will be negotiated on a site by site basis with the starting point being the evidence provided in the current Strategic Housing Market Assessment for the Salisbury area as set out below. Any variation to this will need to be justified through the production of new, sound evidence from either an updated Strategic Housing Market Assessment or other credible evidence source.

### Southern Wiltshire Community Area: Demand for Affordable Housing by Size and Type

<table>
<thead>
<tr>
<th>Property Size</th>
<th>Total affordable</th>
<th>Type of affordable housing needed</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 bed</td>
<td>58%</td>
<td>Affordable rent</td>
</tr>
<tr>
<td></td>
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<td>Shared Ownership</td>
</tr>
<tr>
<td></td>
<td></td>
<td>39%</td>
</tr>
<tr>
<td></td>
<td></td>
<td>19%</td>
</tr>
<tr>
<td>2 bed</td>
<td>25%</td>
<td>Affordable rent</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Shared Ownership</td>
</tr>
<tr>
<td></td>
<td></td>
<td>14%</td>
</tr>
<tr>
<td></td>
<td></td>
<td>11%</td>
</tr>
<tr>
<td>3+</td>
<td>17%</td>
<td>Affordable rent</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Shared Ownership</td>
</tr>
<tr>
<td></td>
<td></td>
<td>17%</td>
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<td>0%</td>
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### Private Sector Requirements

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<th>1 bed</th>
<th>2 bed</th>
<th>3 bed</th>
<th>4 bed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Target:</td>
<td>14%</td>
<td>29%</td>
<td>20%</td>
<td>37%</td>
</tr>
</tbody>
</table>

**Target:** As set out above in Policy

**Monitoring and Review:** Annual monitoring report, future Strategic Housing Market Assessments

**Delivery Responsibility:** Wiltshire Council, Development Industry, RSL's

**Policies replaced:** None

9.13 Delivering a thriving economy

9.14 Although new employment opportunities will arise in Salisbury, the growth in housing in the Southern Wiltshire Community Area will need to be balanced with new job growth locally to provide for sustainable growth. Appropriate sites will be identified in

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111 Local Housing and Market Survey (2006, DCA) (appendix 1): Topic Paper 2: Housing and First and Second Addenda
a subsequent Site Specific Allocations DPD and, in accordance with the Sustainable Settlement Strategy, are likely to be focused on Downton.

9.15 Protecting and enhancing high quality environments

The south-eastern boundary of the area covered by this Strategy abuts the New Forest National Park. Parts of the parishes of Redlynch, Landford and Whiteparish lie within the National Park and, although they are located in Wiltshire, these areas are under the New Forest National Park Authority (“NPA”) for all planning purposes. The policies contained in this Strategy do not therefore apply to development within these areas.

9.16 Policy C1 of the South East Plan confirms that planning decisions should have regard to the setting of the National Park. This is complemented by paragraph 7.2.7 of the RSS, which states that ‘development in the South West region adjoining the Park should not prejudice the achievement of the Park’s purposes...’

The New Forest National Park Management Plan (2010 – 2015) was formally approved by the National Park Authority in December 2009. The Authority’s Core Strategy & Development Management Policies DPD is timetabled for adoption in 2011 and will cover the whole of the National Park, included the parts of the Park in South Wiltshire.

Until such time as the Authority’s Core Strategy is adopted, the Salisbury District Local Plan 2003 will remain in force in those areas of Wiltshire that lie within the National Park. This includes all those policies otherwise stated as being replaced by policies contained within this Strategy.

9.17 Some development in the remainder of south Wiltshire might impact on the National Park, and the NPA will continue to be consulted on proposals that are considered to potentially impact on their aims. It is also necessary for this Strategy to impose a policy to control the impact of development outside of the National Park.

It may also be the case that development in some areas of south Wiltshire may have an impact on the New Forest SPA an SAC that may need to be mitigated against through increased Green Infrastructure provision. This is further discussed in paragraph 12.5 of this Core Strategy.
In addition part of this Community Area is also located within the Cranborne Chase and West Wiltshire Downs AONB. Within the AONB particular attention will be placed on the preservation of the character and scenic quality of the environment. Where proposals come forward emphasis will be placed on their scale, location, siting, design, materials and landscaping. Where possible, proposals should aid the delivery of the AONB Management Plan. Applications for development within and adjoining the AONB should have regard to the AONB Landscape Character and Historic Landscape Character Assessments.

Core Policy 15 - New Forest National Park

Development will only be permitted where it does not have a negative impact on the:

- Conservation and enhancement of the unique character and environment of the New Forest National Park, and in particular the special qualities of its landscape, wildlife and cultural heritage;
- Encouragement of understanding and enjoyment of the New Forest National Park’s special qualities;
- Social and economic well being of local communities in ways that sustain the National Park’s special character.

Targets: No approvals as exception to policy

Monitoring and Review: Annual Monitoring Report; Liaison with National Park Authority

Delivery Responsibility: Wiltshire Council, New Forest National Park Authority

Policies replaced: None
Applying the Spatial Strategy to the Mere Community Area
10. **Applying the Spatial Strategy to the Mere Community Area**

10.1 **Portrait**

The Mere Community Area lies at the extreme western side of south Wiltshire and is predominantly rural in character. A large part of the Area is included within the Cranborne Chase and West Wiltshire Downs Area of Outstanding Natural Beauty ("AONB").

Mere is the Local Service Centre for the Area but settlements across the border in Dorset and Somerset, particularly Gillingham, also provide employment, education, retail, leisure and cultural opportunities.

10.2 The A303 Trunk Road and A350 provide good routes across the Area, particularly to and from Mere, Zeals and East Knoyle, but access to other settlements is not generally of a high standard. The nearest railway station is on the Salisbury to Exeter line, at Gillingham.
Map 9: Spatial Strategy for the Mere Community Area
The Area is short of affordable housing\textsuperscript{112}. There are employment opportunities in Mere, including internationally and nationally renowned businesses, such as the Hill Brush Company. There is a need to build on this success and try to create an environment that supports and nurtures this vital commodity and attracts more employers, to help adapt to the challenges faced by the changing rural economy\textsuperscript{113}.\textsuperscript{115}

The house and ornamental garden at Stourhead is one of the National Trust's most visited properties and contributes to the local economy by bringing tourists to the area and providing employment opportunities.

Access to services in the Area is not of a high standard. Although public transport to adjacent towns such as Gillingham and Wincanton from Mere is adequate, and there is a demand-responsive 'Wigglybus', improved connections are needed.

There is a challenge to ensure that growth is managed so that it is appropriate to its location. Protecting the natural environment is a top priority. Enhancement of local heritage is also an important issue, with a need to ensure that new buildings or alterations to buildings are of a high quality.

**A Vision for the Mere Community Area**

By 2026 the Mere Community Area will comprise thriving communities that reflect the aspirations of its residents. The Area will have benefited from new housing and employment growth, managed in a way that delivers improved services and choice, and from the opportunities that this growth has attracted. In response to this challenge, Mere will continue to be the focus of appropriate levels of managed growth. It will provide a good range of services and good levels of employment.

The Area will further benefit from the delivery of improved community facilities and better connectivity through improved footpaths, cycle ways and public transport choices. These developments will have been carried out in a manner that protects the built and natural heritage.

**Providing a decent affordable home and employment opportunities in the Mere Community Area**

**The scale and distribution of growth**

At least 250 new homes and 3 ha of employment land (on a saved Local Plan allocation) will be delivered to meet needs in the Mere Community Area over the lifetime of this Strategy. It is anticipated that most, if not all, of this growth will be centred on Mere. However, the Strategy is designed to be flexible and has the potential for some of the growth to be accommodated through infill and affordable exception development at Zeals. Housing may also be delivered through locally produce Neighbourhood Plans. The identification of new growth sites will be made through the subsequent Site Specific Allocations DPD. No new strategically important sites have been identified in this Core Strategy but the following is saved:

\textsuperscript{112} Local Housing Needs and Market Survey (2006,DCA) (appendix 1, page 5)
\textsuperscript{113} Topic Paper 9: Economy (page 5, Maintaining the Rural Community)
10.11 The type of houses that are needed\textsuperscript{114} The types of houses needed in the Mere Community Area are:

Core Policy 16- Meeting Housing Needs in the Mere Community Area

The size and type of housing in developments should reflect the needs within the Mere Community area. The size and tenure will be negotiated on a site by site basis with the starting point being the evidence provided in the current Strategic Housing Market Assessment for the Salisbury area as set out below. Any variation to this will need to be justified through the production of new, sound evidence from either an updated Strategic Housing Market Assessment or other credible evidence source.

Mere Community Area: Demand for Affordable Housing by Size and Type

<table>
<thead>
<tr>
<th>Property Size</th>
<th>Total affordable</th>
<th>Type of affordable housing needed</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 bed</td>
<td>0%</td>
<td>Affordable rent</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Shared Ownership</td>
</tr>
<tr>
<td>2 bed</td>
<td>53%</td>
<td>Affordable rent</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Shared Ownership</td>
</tr>
<tr>
<td>3+</td>
<td>47%</td>
<td>Affordable rent</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Shared Ownership</td>
</tr>
</tbody>
</table>

Private Sector Requirements

<table>
<thead>
<tr>
<th>1 bed</th>
<th>2 bed</th>
<th>3 bed</th>
<th>4 bed</th>
</tr>
</thead>
<tbody>
<tr>
<td>0%</td>
<td>15%</td>
<td>48%</td>
<td>37%</td>
</tr>
</tbody>
</table>

Target: As set out above in Policy

Monitoring and Review: Annual monitoring report, future Strategic Housing Market Assessments

Delivery Responsibility: Wiltshire Council, Development Industry, RSL’s

Policies replaced: None

\textsuperscript{114} Local Housing Needs and Market Survey (2006, DCA) (appendix 1); Topic Paper 2: Housing and First and Second Addenda
10.12 **Delivering a thriving economy**

Some employment land allocated in Mere in the 1990s has not yet been taken up, whilst competing employment sites, elsewhere along the A303, have since been occupied. Local pay levels are low and with many residents commuting significant distances there is a risk of Mere becoming a predominantly “dormitory” type settlement\(^{115}\). Close attention is therefore needed to balance employment and housing growth. The unimplemented employment allocation in Mere has been saved, and additional needs will be assessed within the Site Specific Allocations DPD to determine if a further allocation is required. Any further sites will be considered in accordance with the Sustainable Settlement Strategy and are therefore also likely to be centred on Mere.

10.13 There are a number of businesses that have been within Mere for a number of years, providing important local jobs. However, their buildings and sites are old and not necessarily appropriate for modern business needs. Therefore, in Mere itself, where a business wishes to modernise and the proposal concerns loss of employment land of more than 0.25ha, redevelopment of the original site for alternate uses should be permitted. This is provided that the business and job numbers remain in Mere and the loss of site is replaced with employment land of similar size elsewhere in Mere, subject to meeting other policies within the Development Plan.

10.14 **Protecting and enhancing high quality environments**\(^{116}\)

Part\(^{117}\) of this Community Area is located within the Cranborne Chase and West Wiltshire Downs AONB. Within the AONB particular attention will be placed on the preservation of the character and scenic quality of the environment. Where proposals come forward emphasis will be placed on their scale, location, siting, design, materials and landscaping. Where possible, proposals should aid the delivery of the AONB Management Plan. Applications for development within and adjoining the AONB should have regard to the AONB Landscape Character and Historic Landscape Character Assessments\(^{118}\).

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\(^{115}\)Preferred Options Consultation Methodology and Output Report (responses to PO 53 and 54) (appendix 4, pages 1361 to 1365); Evolved Preferred Options Consultation Methodology and Output Report

\(^{116}\)See paragraph 5.54 of this document for the general approach

\(^{117}\)See Map 9, page 115

\(^{118}\)Cranborne Chase and West Wiltshire Downs AONB Integrated Landscape Character Assessment (2003, Land Use Consultants); Cranborne Chase and West Wiltshire Downs AONB Management Plan 2004-2009
Applying the Spatial Strategy to the Tisbury Community Area
11. Applying the Spatial Strategy to Tisbury Community Area

11.1 Portrait
The Tisbury Community Area is made up of 16 rural parishes within the Cranborne Chase and West Wiltshire Downs AONB. Tisbury is the Local Service Centre in the Community Area and lies 13 miles (21km) west of Salisbury. Although the pull of Salisbury is felt as one moves eastward through this area, many residents turn to neighbouring towns in Dorset or Somerset: Shaftesbury, Gillingham, or Wincanton, for immediate needs such as supermarket shopping.\textsuperscript{119}

11.2 This area is a very safe place to live with the lowest crime rates per person in the County.\textsuperscript{120} There are six primary schools in the Area, two independent schools but no secondary schools, with Shaftesbury and Gillingham mainly providing that service. Although there is some good quality tourist accommodation in the Community Area, there is a lack of bed spaces, especially B&Bs.

11.3 Tisbury has a rail station on the Exeter to Salisbury line, providing both local services and a direct service to London Waterloo in under two hours. Car ownership and long-distance commuting are above average. There are two A-roads passing through the area: the A303 running east to west and the A30 Salisbury to Shaftesbury road. There is one significant B-road and the remainder are lesser roads. Although Tisbury is close to these links, the poor road network makes it feel remote. Hindon has reasonably good access by car being approximately 1 mile from the A303 and is fairly well served by bus routes between Salisbury and Mere. Initiatives such as the Sunshine Healthy Living Project,\textsuperscript{121} established in 2003, aims to address issues of social exclusion in the area. The demand-responsive “Tibus”, also introduced to address issues of social exclusion, provides a door-to-door service to all villages within a 10 mile radius of Tisbury.

\textsuperscript{119} Retail and Leisure Needs Study (2006, GVA Grimley) (appendix 8)
\textsuperscript{120} Topic Paper 4: Supporting Communities (part J, pages 38-42)
\textsuperscript{121} A Lottery funded charity that helps integrate people into the community: over 600 people have received advice and information on disability, 2 support groups have been established in Tisbury and Mere and 14 people with learning disabilities have been able to improve their health, strength, mobility and confidence at the Tisbury Fit club
Tisbury Community Area

- Community Area Boundary
- Built-up areas
- Important functional relationship
- Main Transport Route
- Railway Station
- A Roads
- B Roads
- Railway
- Housing Area of Search
- Employment Centre
- Secondary Villages
  1. Hindon
  2. Ludwell
  3. Fovant
- Small Villages
  A. Chilmark
- AONB

Map 10: Spatial Strategy for the Tisbury Community Area
11.4 **A Vision for the Tisbury Community Area**
By 2026 Tisbury will be a thriving community reflecting the aspirations of its residents, creating a place where people want to stay, attracting new residents, businesses and visitors alike. It will be comfortable with its role as an important local centre and will have benefited from the opportunities that modest growth in new homes and jobs provides. It will continue to be strongly benefited by the existence of the railway service between London and Exeter. The services, facilities and retail that exist at Tisbury are important to local quality of life and convenience, and will have been protected and enhanced. Modest new growth in Tisbury will be sympathetically designed and located so it blends with the village and takes account of the constraints presented by the poor access roads and the sensitive landscape of the AONB.

11.5 Outside of Tisbury, the area will be little changed with new development limited to modest levels appropriate to the scale of the settlements.

11.6 **Providing a decent affordable home and employment opportunities for the Tisbury Area**

11.7 *The scale and distribution of growth*

11.8 At least 420 new homes and 1.4 ha of employment land (on a saved Local Plan allocation) will be provided in the Tisbury Community Area over the 20 year lifetime of this Strategy. The identification of new growth sites will be made through a subsequent Site Specific Allocations DPD. Housing may also be delivered through locally produce Neighbourhood Plans as part of the Rural Allowance. No new strategically important sites have been identified in this Core Strategy but the following mixed-use site is saved:

<table>
<thead>
<tr>
<th>Saved Local Plan allocation</th>
<th>No. of Dwellings</th>
<th>Employment (ha)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land at Hindon Lane, Tisbury (H14)</td>
<td>90</td>
<td>1.4 ha</td>
</tr>
</tbody>
</table>

11.9 *The type of houses that are needed* The types of houses needed in the Tisbury Community Area are:

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112 Local Housing Needs and Market Survey 2006, DCA (appendix 1)
Delivering a thriving economy

Although there is modest employment in Tisbury, the community feel that there are limited job opportunities and some employment land should be allocated, but this should be small scale, well designed and in keeping with the village and surrounding countryside. The scale of any employment development must take account of the poor road access to the village.

Tisbury itself has one main employment site known as the Station Works.

There are several other employment sites in the Tisbury Community Area including at the Old Dairy, Fonthill Bishop and Manor Farm, Chilmark. There is also an employment allocation to the north of Tisbury, which should provide for small-scale employment units. This type of employment is still needed in Tisbury[123] and therefore this allocation will continue to be saved. The forthcoming Site Specific Allocations DPD will allocate land to allow for the managed growth in the number of local jobs provided in Tisbury to help secure its long-term future as a key local employment

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centre. This will include working closely with existing employers to ensure they have the potential to meet their future plans.\(^\text{124}\)

11.13 Protecting and enhancing high quality environments
The whole of this Community Area is located within the Cranborne Chase and West Wiltshire Downs AONB. Tisbury is the AONB’s largest settlement. Within the AONB particular attention will be placed on the preservation of the character and scenic quality of the environment. Where proposals come forward emphasis will be placed on their scale, location, siting, design, materials and landscaping. Where possible, proposals should aid the delivery of the AONB Management Plan. Applications for development within and adjoining the AONB should have regard to the AONB Landscape Character and Historic Landscape Character Assessments.\(^\text{125}\)

\(^{124}\) Salisbury District Employment Land Review (2007) (section 8)
\(^{125}\) Cranborne Chase and West Wiltshire Downs AONB Integrated Landscape Character Assessment (2003, Land Use Consultants); Cranborne Chase and West Wiltshire Downs AONB Management Plan 2004-2009
Managing development Setting standards for delivery
12. **Managing Development - Setting Standards for delivery**

As one Core Strategy is delivered for the whole of the Wiltshire Council area, then a comprehensive review and a new set of consistent development management policies will be produced. Only a small number of areas have emerged that need new policies now to ensure development delivers outcomes specifically required in south Wiltshire.

12.1 **Planning for dignity and opportunity in the housing market for all - provision for the elderly and those with disabilities**

South Wiltshire has an ageing population, more so than the national average, and this needs to be taken into account when planning for the future. This Strategy plans for the care of the elderly within their local communities, so people can continue to enjoy life in their own homes for as long as possible. If and when this is no longer possible, there is a need to ensure there are alternative facilities where people can continue to enjoy living in their local area with the level of care they require provided.

**Core Policy 18 - Lifetime Homes Standards**

All new residential development will accord with Lifetime Homes Standards.

**Targets:** 100% of residential development delivered through the Core Strategy to accord with Lifetime Homes Standards.

**Monitoring and Review:** AMR & housing trajectory, % of completed dwellings delivered through the Core Strategy that meet Lifetime Homes Standards.

**Delivery Responsibility:** Wiltshire Council, Development Industry, Strategic Partnerships.

**Policies replaced:** None

12.2 **Water Management**

The Strategy has been subject of a Habitats Regulations Assessment ("HRA"), which considers whether, either individually or in combination with other plans or policies, it will have a significant effect on any European designated nature sites. The HRA reveals concern about high phosphate concentrations and low flows in the River Avon SAC. These concerns were also expressed during the production of the RSS, which is itself subject to a separate HRA. The SAC includes the Avon and tributary rivers, which have an exceptionally rich flora and fish and invertebrate fauna. Given that south Wiltshire owes much of its character to the water environment, it is also necessary to deal appropriately with the issues presented by flood risk. This will become increasingly more important due to the predicted effects of climate change.

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126 Topic Paper 14: Design and First and Second Addenda; Topic Paper 16: Inclusive Design and Addendum
127 Habitats Regulations Assessment (2009, Nicholas Pearson Associates)
12.2 (a) Water Abstraction

Long-term predictions point to reduced river flows during dry summer periods of up to 50% compared to current conditions, due to climate change\textsuperscript{128}. Such a scale of change will place stress on the river system and it is important that new development uses water efficiently to limit this stress. Water efficient homes use less hot water and have a reduced carbon footprint compared to existing stock. Water efficient homes also have reduced water bills. The Code for Sustainable Homes provides a standard for new homes that is already widely applied. Code level 3 is readily achievable at marginal extra cost and should ensure a consumption rate of 105 litres per head per day.

\begin{table}[h]
\centering
\begin{tabular}{|l|}
\hline
Core Policy 19 - Water Efficiency and the River Avon Special Area of Conservation  \\
\hline
In order to protect the River Avon Special Area of Conservation, all new residential development will be required to incorporate water efficiency measures to a minimum standard equivalent to Level 3 of the `Code for Sustainable Homes'.  \\

Non-residential development will be required to incorporate water efficiency measures. Developers will be expected to submit details of how water efficiency has been taken into account during the design of proposals.  \\

\textbf{Targets:} No approvals against policy, maintenance of River Avon SAC in favourable condition  \\

\textbf{Monitoring and Review:} AMR  \\

\textbf{Delivery Responsibility:} Wiltshire Council, EA, Natural England, Water Companies, Developers  \\

\textbf{Policies replaced:} None  \\
\hline
\end{tabular}
\end{table}

12.2(b) Pollution and Phosphate Levels in the Water Environment

The River Avon SAC and ground water sources are particularly vulnerable to the effects of pollution from surface water drainage, non-physical and biological disturbance.

Source Protection Zones (SPZs) mapped by the Environment Agency (EA) are used to protect abstractions used for water supply and other forms of distribution to the public. These zones show the areas of groundwater within which there is particular sensitivity to pollution risks, due to the proximity of a drinking water source and the way the groundwater flows. Generally, the closer the activity or release is to a groundwater source the greater the risk.

Protecting water quality both in and outside of SPZs is necessary to comply with the requirements of the Water Framework Directive.

Human activities produce sources of phosphorus (P) which can threaten the integrity of freshwater ecosystems, including rivers, through a range of inter-related biological processes (e.g. excessive algal growth and associated changes in the composition of...
plant and animal communities). To protect SAC rivers, Natural England uses a family of P targets, jointly developed with the EA, for the purposes of site management and condition assessment. Currently, P concentrations exceed the appropriate targets over the majority of the Hampshire Avon system, threatening the integrity of the SAC.

Whilst significant improvements have recently been made to a number of Sewage Treatment Works (STWs), these improvements, according to EA predictive modelling, will not be sufficient to reduce P concentrations to below the aforementioned targets, across the majority of the SAC. Therefore, these STW discharges when combined with other sources of P (eg. agricultural sources, septic tanks) are still contributing to a significant threat to site integrity.

Development in the SAC catchment should not have a significant effect upon the SAC and developers will be required to mitigate against any increase in P levels that their development may create. This may be through contributions to a Mitigation Strategy which will identify and implement measures to reduce P levels in the SAC or on or near site measures to be agreed by the LPA. Measures will be secured through Section 106 agreements.

Core Policy 20- Pollution and phosphate Levels in the Water Environment

In order to protect groundwater and surface water quality and to avoid and reduce the potential environmental effects on water quality in the River Avon Special Area of Conservation, development will need to incorporate measures during construction and operation that avoid and prevent pollution and mitigate potential disturbance effects. This may include appropriate schemes of mitigation, including consideration of suitable buffer zones along watercourses, habitat enhancements and river access management measures. All developments identified in this Core Strategy should submit a Construction Management Plan to the Local Planning Authority to ensure measures proposed during construction are satisfactory.

All developments identified in this Core Strategy will be required, to demonstrate that their proposals will include the implementation of effective mitigation measures to ensure that their development will not cause detriment to watercourses through the unmitigated addition of phosphates to local watercourses. The may be by means such as an appropriate financial contribution to a Management Plan or the implementation by the developer of on or near site mitigation measures to be agreed by the Local Planning Authority.

*** Targets: *** No approvals against policy. No significant effect on River Avon SAC.

*** Monitoring and Review: *** Implementation of the phosphate management plan


*** Policies replaced: *** none
12.2(c) Flood Risk

The Strategic Housing Land Availability Assessment (SHLAA) and the Strategic Flood Risk Assessment (SFRA) currently demonstrate that there is a readily available and deliverable 5-year supply of housing land in Flood Zone 1, the zone of least risk, to meet the housing development needs of the area. Proposals put forward in areas of higher risk (Flood Zones 2 and 3) will need to be supported by clear evidence that no lower risk alternative sites are available. This is in order to apply the Sequential Test in line with the requirements of PPS25. The findings of the SHLAA and SFRA Level 1 and 2 will carry considerable weight when testing the suitability of proposals put forward in higher risk areas.

All new development will include measures to reduce the rate of rainwater run-off and improve rainwater infiltration to soil and ground (Sustainable Drainage) unless site or environmental conditions make these measures unsuitable.

12.3 Protection of Community facilities

Too many community facilities, such as village shops and pubs, are lost too easily in south Wiltshire\(^{129}\). A new, more thorough policy is needed to address this problem, which is having a negative impact, especially in the rural areas.

\(^{129}\) Topic Paper 4: Supporting Communities: (section F, pages 27-31 (Shops) and section G, pages 31-33 (Pubs))
Core Policy 21- Protection of Services and Community Facilities

Proposals involving the loss of a community service or facility will not be permitted unless it can be demonstrated that the site/ building is no longer viable for an alternative community use.

Preference will be given to retaining the existing use in the first instance, then for an alternative community use. Where this is not possible, a mixed use, which still retains a substantial portion of the community facility/service, will be favoured. Redevelopment for non-community service/ facility use will only be permitted as a last resort and where all other options have been exhausted.

In order for such proposals to be permitted, a comprehensive marketing plan will need to be undertaken and the details submitted with any planning application. Only where it can be convincingly demonstrated that all preferable options have been exhausted will a change of use to a non-community use be considered. This marketing plan will, at very minimum:

- Be undertaken for at least 6 months.
- Be as open and as flexible as possible with respect of alternative community use.
- Establish appropriate prices for the sale or lease of the site or building, which reflect the current or new community use, condition of the premises and the location of the site.
- Demonstrate the marketing has taken into account the hierarchy of preferred uses stated above.
- Clearly record all the marketing undertaken and details of respondents, in a manner capable of verification if requested.
- Provide details of any advertisements including date of publication and periods of advertisement
- Offer the lease of the site without restrictive rent review and tenancy conditions, or other restrictions which would prejudice the reuse as a community facility
- Demonstrate contact with previously interested parties, whose interest may have been discouraged by onerous conditions previously set out.

Targets: Retention of existing facilities and services
Monitoring and Review: AMR, Rural Facilities Survey
Delivery Responsibility: Wiltshire Council
Policies replaced: PS3

12.4 Green infrastructure

Green infrastructure ("GI")\textsuperscript{130} is the physical environment within and between our cities, towns and villages. It is a functionally linked network of green spaces, including formal parks, gardens, woodlands, green corridors, waterways, street trees, open countryside, and sites of importance for biodiversity. The RSS requires authorities to produce Green Infrastructure Plans\textsuperscript{131}.

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\textsuperscript{130} For a full definition of GI see Natural England’s Green Infrastructure Guidance (page 7) available from www.naturalengland.org.uk

\textsuperscript{131} Topic Paper 5: Biodiversity and First and Second Addenda. The Wiltshire Green Infrastructure Plan will be adopted as SPD by the Council.
Within south Wiltshire there are many designated nature sites, which are protected from damage by new development by PPS9. However, there are also a number of European protected nature sites and species where a significant effect as a result of the Strategy must not occur. This results in mitigation measures in excess of what PPS9 requires. For sites such as Porton Down and the River Avon specific measures have been identified within this Core Strategy. However, for sites such as Salisbury Plain and the New Forest more general GI requirements are necessary to ensure that any impact is mitigated. To that end any development allocated within the Southern Wiltshire or Amesbury Community Areas within the site specific allocations DPD will be required to provide the following:

a. high specific standards of greenspace provision for all developments;

b. identification of one or more specific greenspace sites to be provided;

c. contributions to specific site habitat improvement projects or visitor access management within Natura 2000 ("N2K") sites as mitigation, for example:
   i. stone curlew plot creation within Salisbury Plain in collaboration with Defence Estates/RSPB;
   ii. habitat enhancement for nightjar, woodlark or Dartford warbler within the New Forest National Park, or recreational access management project, through a future joint working arrangement with the NPA.
   iii. Recreational management measures especially in relation to the New Forest National Park

d. to be provided through greenspace provision and access or quality improvements.

Further research may also be undertaken by the Council or through pro-active partnership working with agencies and adjoining local authorities, including the New Forest NPA, in order to inform these DPDs. This may include research/monitoring into possible mitigation need or recreation management of N2K sites.

There are also large areas of land that do not have formal designations. One of the key aims of the Wiltshire GI Plan will be to maintain and improve biodiversity. However, the GI plan's objectives will also be aim to achieve the objectives of Core Policy 23. GI features are not only important in themselves, but also as a way of providing links between designated and other sites, helping species colonise and populate new areas, thus increasing their range, and also helping species adapt to climate change. Sympathetic design of new development can enhance biodiversity and contribute to GI networks.
12.8 Hotels, Bed and Breakfasts, Guest Houses and Conference Facilities

There is a lack in supply of both budget and high quality leisure accommodation\(^{132}\). Salisbury is less successful in attracting business visitors than other, similar destinations and does not have the conference facilities needed for large events. With respect to hotel facilities, planning permission has been easily obtained for change of use of some hotels away from tourist provision, for example to residential use, and this is further exacerbating the shortfall in bed space in Salisbury\(^{133}\).

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\(^{133}\) A Review of Hotel and Conference Facilities in Salisbury District (2006); Topic Paper 10: Tourism and Leisure and First and Second Addenda; A Tourism Strategy for South Wiltshire
Core Policy 23 - Hotels, Bed and Breakfasts, Guest Houses and Conference Facilities

Proposals for new hotels, bed and breakfasts, guesthouses or conference facilities within the SSCT and Amesbury will be supported.

Proposals for new hotels, bed and breakfasts and guesthouses within Durrington, Bulford, Local Service Centres, Secondary Villages and Small Villages will be supported where the proposals are of an appropriate scale and character within the context of the immediate surroundings and the settlement as a whole.

Permission may exceptionally be granted for proposals for new hotels, bed and breakfasts and guest houses in Other Settlements and The Countryside, where these proposals involve the conversion of buildings that for contextual, architectural, or historic reasons should be retained and would otherwise not be.

In all cases it must be demonstrated that proposals will:
• Not have a detrimental impact on the vitality of Primary Shopping Frontages or the viability of existing hotels, bed and breakfasts, guesthouses or conference facilities, and
• Avoid unacceptable traffic generation and/or climate change effect through emissions.

Proposals for the change of use of existing bed spaces provided in hotels or public houses or conference facilities to alternative uses will be resisted, unless it can be clearly demonstrated there is no longer a need for such a facility in either its current use, or in any other form of tourism, leisure, arts, entertainment or cultural use

Targets: No net loss in accommodation bed spaces

Monitoring and Review: Tourism Strategy and development control applications

Delivery Responsibility: Wiltshire Council

Policies replaced: T4 and T6
Managing and monitoring the delivery of the strategy
13. Managing and monitoring the delivery of the strategy

This Strategy has been developed to be deliverable and is underpinned by the use, wherever possible, of strategic housing and employment allocations to realise the Strategic Objectives without recourse to further policy work. This will ensure that a rolling supply of housing can be delivered from the outset of the plan. However the process does need to be carefully managed to ensure that it is effective and that if unforeseen outcomes arise, then they can be addressed. The plan is designed to be flexible and contain appropriate levels of contingency, so that it can effectively respond to events if necessary. There are a number of areas where there is less certainty over delivery or specific issues, which do need further policy work to help delivery. While these have been kept to a minimum they are unavoidable and how these areas will be progressed needs to be explained.

13.1 Managing Delivery of the Strategic Site Allocations

A key element of this Strategy is its deliverability. Significant steps have already been taken to work with landowners, agents, developers and infrastructure providers to commence the detailed planning of the strategic sites identified in this Strategy. Discussions have included seeking agreement from developers that they are willing for their site to form part of the frontloading strategy. Significant steps have also been taken towards submission of a planning application through master planning, carrying out assessments and identifying and overcoming barriers to delivery. The table below summarises the progress that has already been made in managing the delivery of the strategy.

<table>
<thead>
<tr>
<th>Site</th>
<th>Development Management Progress</th>
</tr>
</thead>
</table>
| Fugglestone Red             | • Consultants and national house builder signed up  
                                • Draft Environmental Appraisal, incorporating landscape and visual appraisal, ecological assessment and archaeology and cultural heritage  
                                • Draft indicative masterplan  
                                • Scoping meetings with infrastructure providers |
| Hampton Park                | • Consultants and national house builder signed up  
                                • Indicative masterplan  
                                • Design code  
                                • EIA Screening opinion  
                                • public exhibition  
                                • Partnership working with parish council  
                                • Landscape assessment  
                                • Ecology assessments.  
                                • Draft indicative masterplan |
| Longhedge (Old Sarum)       | • Appointment of consultants  
                                • Draft indicative masterplan received  
                                • More detailed masterplanning underway. |
| Churchfields & Engine Sheds | • SFRA level 2 undertaken  
                                • Draft development brief for engine shed site  
                                • Public / Private partnership to appoint consultants  
                                • for land assembly work and master planning underway  
                                • Churchfields conference held in January 2009  
                                • Decant strategy facilitated by this Core Strategy  
                                • Vision steering group to oversee process in place. |
<table>
<thead>
<tr>
<th>Site</th>
<th>Development Management Progress</th>
</tr>
</thead>
</table>
| UKLF                                    | • MoD committed to vacating the site by Jan 2011.  
• Confirmation that site is to be sold with the grant of outline planning permission in order to meet 'Treasury Rules’  
• Defence estates have commissioned Entec to undertake baseline studies to inform application and project level EIA  
• Draft indicative masterplan  
• Wilton Taskforce (working party with stakeholders and the community) to oversee project |
| Central Car Park                        | • Development Feasibility Study completed (confidential)  
• SFRA level 2 undertaken  
• Salisbury Vision steering group in place |
| Kings Gate, Amesbury                    | • Consultants and house builder signed up  
• Continuation and extension of current Local Plan allocation  
• Much infrastructure already in place (e.g access road)  
• Indicative masterplan received |
| Former Imerys Quarry                    | • Studies to be completed in September 2009  
• Work on possible future employment uses  
• Transport and access study  
• Partnership working with owners and Council’s Minerals Planning Team. |

13.2 The Integrated Delivery Plan

Chapter 5 highlights some of the measures of how the Strategy will be implemented and the vehicle for ensuring it is effectively monitored. The Integrated Delivery Plan in Appendix E sets out how each strategic outcome sought by this Strategy will be delivered, by whom and when. Important elements to note are as follows:

(a) **Annual Monitoring Report**
This will be the principal tool to check progress against national, regional and local targets and will comply with the policy set out in paragraph 4.47 of PPS12. This Strategy includes review milestones, which will trigger the contingency measures detailed if delivery does not come forward as planned. Chapter 5 explains how the Core Strategy has been designed to have the flexibility to adapt to unexpected events without the need to review the process.

(b) **Housing Trajectory**
This is the key tool for managing delivery of this Strategy. It presents a timeline against which housing delivery can be monitored and contingency measures brought into play if necessary. Furthermore, as this spatial strategy is based on the delivery of mixed-use sites, supported by essential infrastructure, the trajectory is indicative of the timeline and effectiveness of the whole plan.

(c) **Partnership working**
Working with key partners such as developers, infrastructure and service providers to ensure that the Strategy can be delivered in a timely coherent manner.

(d) **Infrastructure Delivery Planning**
Agreeing with essential infrastructure providers the measures needed to ensure that the Strategy can be successfully implemented, identifying when they are needed, who will implement them, and how they will be funded. This information is detailed in the Integrated Delivery Plan at Appendix E\(^{134}\). This group, comprising statutory

\(^{134}\) Topic Paper 17: Infrastructure
consultees and other key stakeholders has overseen the production of this Strategy and will continue to meet to oversee its progress and implementation.\(^{135}\)

(e) **Development Management**
A multi-disciplinary and multi-agency 'development team' approach is already in place and has involved working with landowners and their agents to facilitate the delivery of the deliverable strategic sites.

(f) **Community and stakeholder engagement**
The local community, especially through the Parish Councils, has been involved in discussions over implementation of key parts of this Strategy, including inputting into place shaping and community gain on strategic sites.\(^{136}\) This will continue and will be a key part of managing the delivery. Community engagement will also be expanded to include the forthcoming Area Boards for Wiltshire.

(g) **Further guidance**
Production of this Strategy has highlighted areas where subsequent work will be required and a table showing further work required is included at Chapter 13.

(h) **Environmental audits**
Annual review (tour of inspection) of outcomes, with Members, to appraise the quality and effectiveness of the development delivered and appraise the success with regards to place shaping and to identify if additional guidance may be required.

(i) **Corporate governance**
An LDF Management Board comprising senior officers and elected members will oversee the implementation of the plan, monitor progress, identify corporate priorities and allocate resources accordingly, placing the Strategy at the heart of local government service delivery.

13.3 **Next Steps and further Local Development Framework Documents**
Throughout this strategy, wherever subsequent guidance or LDF documents are required it has been clearly signposted. This Strategy has been designed to be as far as possible self-contained. The following table forms a helpful guide to forthcoming work that has been flagged up by production of this document.

<table>
<thead>
<tr>
<th>Action</th>
<th>Further Work</th>
<th>Delivery Vehicle</th>
</tr>
</thead>
<tbody>
<tr>
<td>Delivery of housing on strategic sites</td>
<td>Joint working with developers, the Highways Agency and community towards a</td>
<td>Master Plans</td>
</tr>
<tr>
<td></td>
<td>master plan and assessments required to accompany a planning application.</td>
<td>Environmental assessments</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Planning applications</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Planning Brief for Churchfields</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Review existing planning Brief for Malting/Central Car Park.</td>
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<td>Publish consistent protocol or concordat of how community engagement will be</td>
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<td>Transport Assessments</td>
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<tr>
<th>Action</th>
<th>Further Work</th>
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<tr>
<td>Identification of further sites</td>
<td>Partnership working to establish 'deliverability' with land owners, essential infrastructure providers and communities</td>
<td>Site Specific Allocation DPD Development Templates Master Plans Environmental assessments Planning applications</td>
</tr>
<tr>
<td>Planning obligations</td>
<td>To establish a common approach across Wiltshire and translate the implications of the Community Infrastructure Levy into local actions.</td>
<td>Development Plan Document</td>
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<tr>
<td>Affordable Housing</td>
<td>To establish a common, effective approach across Wiltshire.</td>
<td>Supplementary Planning Document</td>
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<tr>
<td>Green Infrastructure Plan</td>
<td>To establish a common, effective approach across Wiltshire.</td>
<td>Supplementary Planning Document</td>
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<tr>
<td>Water Quality Management Plan</td>
<td>To set up a steering group to oversee and implement the creation of a plan to identify and mitigate phosphate levels within the watercourses</td>
<td>Working group 106 Contributions from developers</td>
</tr>
<tr>
<td>Protection of rural pubs</td>
<td>To establish a clear framework for protecting the unjustified loss of public houses from local communities, including setting clear marketing requirements and systematic approach to viability testing</td>
<td>Supplementary Planning Document</td>
</tr>
<tr>
<td>Longer-term Salisbury Vision Projects including Southampton Road and public realm strategy</td>
<td>Work with infrastructure providers to identify and quantify essential infrastructure needed to allow delivery. Partnership with landowners, not only to demonstrate their commitment to delivery immediately after adoption of the Core Strategy. Identify and justify those environmental improvements, which are required to ensure we are delivering high quality outcomes on Churchfields. Feasibility and viability work</td>
<td>Either dedicated briefs for key sites or an Action Area Plan for Salisbury</td>
</tr>
<tr>
<td>Porton Down</td>
<td>Revisit scope of intended works and production of an Integrated Business and Environmental Strategy which mitigates potential impacts Input into Programme Chrysalis Master Plan</td>
<td>Addenda to existing adopted Porton Down Master Plan Wildlife Management Plan</td>
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<tr>
<td>Salisbury Super Garrison</td>
<td>Input into project work to scope land use implications of the</td>
<td>Project working, Potential planning briefs to address land</td>
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<td>Action</td>
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<td>Gypsies and Travellers</td>
<td>To establish a common, effective approach across Wiltshire that meets RSS requirements and identifies pitches</td>
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<tr>
<td>Heritage</td>
<td>Policy guidance that will introduce a comprehensive approach</td>
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<tr>
<td>Open Space</td>
<td>Review and update of existing SPG standards</td>
<td>Review SPG</td>
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| Transportation – Salisbury Transport Strategy | Joint working with the Highways Agency to consult, develop and refine Salisbury Transport Strategy. | Salisbury Transport Strategy  
Strategic Site master plans  
Site Specific Allocations DPD  
Wiltshire Local Transport Plan  
Planning Obligation / CIL compliant – Development Plan Document  
Annual Monitoring Report |
Appendix A - Development templates for strategic growth sites

As well as meeting all relevant polices in this Core Strategy, national policy, the development plan and saved polices (see Appendix C), Core Policy 2 of this Strategy requires the master planning of the strategic sites that will deliver housing. The following templates set out the objectives for the new development, constraints and the infrastructure needed for the sites to be delivered.
Site Name
Hampton Park

Map

Site Description
This area of land to the east of the city is limited by the A345, the built envelope of Paul's Dene, Bishopdown, and Hampton Park, the flood plain of the River Bourne, the village of Ford, and the Conservation Area at Old Sarum Airfield. It has a gradual slope down to the Bourne with some leve sections in the centre and south. There is a sharp rise towards Castle Ridge.

Objectives for the development
To develop 500 new homes through a high quality residential development which delivers an appropriate sense of place in accordance with the South Wiltshire Design Guide, 'Creating Places', in a sustainable location close to Salisbury in a manner that complements the existing community at Bishopdown Farm and makes a significant strategic contribution to meeting the local housing needs of South Wiltshire. Specific issues to be addressed are:

- Protection of the strategic landscape setting of the northern slopes of Salisbury including safeguarding views to and from Old Sarum Scheduled Ancient Monument
- Strategic gap planning to ensure Ford retains its independent character and does not become merged with the city
- The delivery of a significant country park that will be handed to the local community in perpetuity
- To deliver a development that is adequately served by essential infrastructure including transportation, water, drainage, education, healthcare and emergency services and green infrastructure
- To plan for the permanent retention and enhancement of the Castle Hill/Bishopdown green lung to the city as a key area of habitat retention and informal recreational open space
- To deliver a development which conserves and in places enhances the natural environment, including the quality of the Bourne which is within the River Avon SAC/SSSI.
Site Constraints
- The sensitive landscape at the northern slopes of Salisbury including the setting of Old Sarum SAM
- Strategically important green lung at Bishopdown/Castle Hill
- Retention of the separate identity of Ford and avoiding potential coalescence
- The River Bourne, part of the River Avon SSSI /SAC
- High pressure gas main to west of the site
- Retention of existing byways
- Existing residential amenity to the north and south
- Salisbury Air Quality Management Zone
- Interface with existing residential properties and rural fringe

Land uses and quanta of development
500 new dwellings of which 40 % will be affordable. The breakdown will be as detailed in Core Policy 6.

Essential Infrastructure Requirements
Education: 1 form entry primary school and contributions towards secondary education
Transportation: Any infrastructure requirements outcomes identified by the Salisbury Transport Model or subsequent Transport Assessment and Travel Plan. A Transport Assessment setting out how the model shift promoted at national and RSS level will be achieved, including improved bus, cycle and walking routes.
Green Infrastructure: New woodland hedging and native species to connect to retained hedges to River Avon. Surveys of protected species, especially botanical, in June/July. Other essential GI and BAP habitat and species requirements will be determined at or prior to master planning.
Heritage/Salisbury Historic Environment Assessment: High risk to the west at Old Sarum SAM. Great potential for archaeology, field systems and Roman remains. Trial pitting under supervision of Wiltshire Council Archaeologist required.
Drainage and Water: Capacity improvements required downstream. Network modelling will be required as part of an engineering appraisal to determine the scope and extent of these improvements prior to the commencement of development. A contribution towards management and mitigation of phosphate levels in the River Avon SAC and their threat to protected species as well as its implementation.
PCT: Financial contribution towards new or improved doctors and dentist surgeries.
Emergency Services: Contribution to the provision of a new community fire station or improvements to existing facilities in order to provide a comprehensive and flexible responses to future emergencies.
Renewable energy: 10% renewable energy generated on or near the site.

These infrastructure requirements will be negotiated and delivered on a site by site basis as part of section 106 agreements and the Wiltshire wide DPD on planning obligations to incorporate the CIL, setting out a tariff approach is adopted.

Place shaping requirements
In addition to the provisions of 'Creating Places' and saved Local Plan policies, master planning of this site needs to specifically address:
- Safeguarding zone for the high pressure gas main
- A strongly defined urban/rural edge to the north of the site
- The layout and utility of the Country Park
- Defining the strategic gap between the development and the settlement of Ford
Strategic Linkages
Linkages with the existing residential development at Bishopdown Farm and Hampton Park, to ensure that the new communities can integrate.

Delivery Mechanism
This site should be the subject of partnership between private and public sector based on frontloading a master plan to be approved by the Local Planning Authority as part of the planning application process. This Master Plan will guide the private sector led delivery of the site.

Key delivery milestones, monitoring and review
This site has been chosen not only because strategically, environmentally and consultatively it can make a significant contribution to meeting local needs through regeneration, but also because early discussions with land owners, agents and prospective developers have encouraged the Local Planning Authority that this site can be brought forward within the first five years.

In order to expedite the delivery of development within this period the Council will work closely with the developers and landowners to facilitate delivery, and will expect to see significant, tangible progress towards a planning application within 18 months of the date of adoption of the Core Strategy. This work should include master planning, community engagement and progress on the necessary assessments. If the Council is concerned that significant progress is not being made on the preparation of a planning application, or that, subsequent to the grant of planning permission, as identified through regular monitoring work, there does not appear to be a reasonable prospect of development commencing in a timely manner, a review into the delivery of the site will be instigated. This review will comprise:

- Detailed dialogue with the landowner, developer and their agents to ascertain the cause of delay.
- An update of the Strategic Housing Market Availability Assessment to identify whether market demand has reduced or is being met through other sources.
- A further independent viability study of the site to assess its delivery.
- Using the Council’s influence to try and remove any barriers identified that stand in the way of progress, such as working with statutory consultees and the community.
- As a last resort, if the Council feels that the new evidence renders the site undeliverable, a new allocation or allocations equivalent to the Strategic Allocation will be considered through the appropriate development plan process.

An independent viability review of the site will be undertaken by Wiltshire Council within two years to review the standards of delivery set in view of the projected recovery from the recession of 2009. This review will not be undertaken where the developer has demonstrated commitment through delivery in the first two years of the Strategy.
Site Description
The site is to the north west of Salisbury and is bounded by The Avenue to the north west, the A360 Devizes Road to the north east, the extent of the built envelope of Salisbury (Fugglestone Red and Bemerton Heath to the south east and the Imerys quarry site, a significant dry valley and the UK Land Forces site to the south) The site is mainly agricultural land but with significant treed features. It also includes an existing secondary school (Salisbury High School) to the south east of the site. The "townscape/countryside interface" of the whole area is of "elevated views, little/no foreground, generally harsh, abrupt settlement edge".

Objectives for the development
To develop 1250 new homes and 8 hectares of employment land, through a high quality development which delivers an appropriate sense of place in accordance with the South Wiltshire Design Guide, 'Creating Places' in a sustainable location close to Wilton and Salisbury, in a manner which complements the existing communities and makes a significant strategic contribution to meeting the local housing needs of south Wiltshire an helps facilitate the delivery of the propose Sarum Academy or a replacement of Salisbury High School. Specific issues to be addressed are:

- The delivery of a new local centre for the Fugglestone Red area
- Assistance with and /or contributions towards improving the secondary school
- Retention of a Strategic gap of open countryside to ensure Wilton retains its independent character and does not become merged with Salisbury
- To deliver a development which conserves and in places enhances the natural environment, including the quality of the Camp Down SSSI and the River Avon SAC
- To conserve and where possible enhance views from the Wilton Estate and Old Sarum SAM
- Conservation of the historic Avenue.
Site constraints

- Potential coalescence between Salisbury and Wilton and the need for a strategic landscape belt to be retained
- The sensitive landscape, especially the north eastern edge and the setting of Old Sarum SAM
- Copses, wooded belts, and other tree planting
- Overhead power cables (several running N-S and E-W)
- Existing residential amenity to the east of the site.
- Salisbury Air Quality Management Area on Devizes Road and Wilton Road
- Setting of Wilton House and its historic park and garden.

Land uses and quanta of development

- 1250 new dwellings of which 40% will be affordable. The breakdown will be as detailed in Core Policy 6
- 8 hectares of employment land to include some start-up units
- New primary school and enhanced secondary school / Academy provision
- Public open space
- Space for a new cemetery
- Local Centre

Essential Infrastructure Requirements

**Education:** 2 form entry primary school and either a secondary contribution or assistance towards construction of a replacement Salisbury High School / Sarum Academy

**Transportation:** Any infrastructure requirement outcomes identified by the Salisbury Transport Model Study 2010 or subsequent Transport Assessment and Travel Plan. New access including improvements to the junction between the A360 and The Avenue. A Traffic Assessment which sets out how the modal shift promoted at national and RSS level will be achieved, including improved, bus, cycle and walking routes

**Green infrastructure:** Formal and informal public open space to be provided on site to reduce pressure on Camp Down SSSI. New woodland, hedges and standard trees to connect retained hedges and woodland. An agreed proportion to contain features suitable for roosting bats. Improved linkages to Wilton House historic park and garden. Extended phase 1 survey to be undertaken. Other essential GI and BAP habitat and species requirements will be determined at or prior to master planning.

**Heritage:** Archaeological investigations to be undertaken prior to finalisation of the site design, with the design responding to finds.

**Drainage and Water:** Requires boosted supply from existing local reservoir and a dedicated spine main to serve local distribution mains. On site sewers required to be provided by developers with separate systems of drainage. Off site surface water disposal to local land drainage systems with attenuated discharge needed to satisfy PPS25. On site foul-water pumping station with rising main to Devizes Road. Long off site connecting sewer (>1km) to agreed point of connection, where planned capacity is available to accept future foul flows. A contribution is required towards a management and mitigation of phosphate levels in the River Avon SAC catchment and their threat to protected species as well as its implementation.

**PCT:** Financial contribution towards new or improved doctors and dentist surgeries or on-site provision, if appropriate.

**Emergency services:** Contribution to the provision of a new community fire station or improvements to existing facilities in order to provide a comprehensive and flexible responses to future emergencies.

**Community facilities and services:** Need to deliver a local centre to provide the local access to basic services this area of Salisbury currently lacks.

**Renewable energy:** 10% renewable energy generated on or near the site.
These infrastructure requirements will be negotiated and delivered on a site by site basis as part of section 106 agreements and the Wiltshire wide DPD on planning obligations to incorporate the CIL, setting out a tariff approach is adopted.

**Place shaping requirements**

In addition to the provisions of ‘Creating Places’ and saved Local Plan policies, master planning of this site needs to specifically address:

- Significant tree planting to protect key views from Wilton Park.
- Overall building mass should be in keeping with the setting of Wilton Conservation Area.
- The Avenue not to be widened or subject to major road improvements, apart from the proposed new roundabout with Devizes Road.
- The visual gateway into Salisbury from the A360 is conserved and enhanced.
- A significant green buffer is retained between the built up areas of Salisbury and Wilton.
- Lighting does not exceed the height of the development and is designed to minimise light pollution and sky glow.
- Overhead cables to be buried

**Strategic linkages**

Improved linkages between Wilton House historic park and garden and UKLF site. Development will also need to integrate with the existing developments at Fugglestone Red and Bemerton Heath.

**Delivery Mechanism**

This site should be the subject of partnership between private and public sector based on frontloading a Master Plan to be approved by the Local Planning Authority as part of the planning application process. This Master Plan will guide the private sector led delivery of the site.

**Key delivery milestones, monitoring and review**

This site has been chosen not only because strategically, environmentally and consultatively it can make a significant contribution to meeting local needs through regeneration, but also because early discussions with land owners, agents and prospective developers have encouraged the Local Planning Authority that this site can be brought forward within the first five years.

In order to expedite the delivery of development within this period the Council will work closely with the developers and landowners to facilitate delivery, and will expect to see significant, tangible progress towards a planning application within 18 months of the date of adoption of the Core Strategy. This work should include master planning, community engagement and progress on the necessary assessments. If the Council is concerned that significant progress is not being made on the preparation of a planning application, or that, subsequent to the grant of planning permission, as identified through regular monitoring work, there does not appear to be a reasonable prospect of development commencing in a timely manner, a review into the delivery of the site will be instigated. This review will comprise:

- Detailed dialogue with the landowner, developer and their agents to ascertain the cause of delay.
- An update of the Strategic Housing Market Availability Assessment to identify whether market demand has reduced or is being met through other sources.
- A further independent viability study of the site to assess its delivery.
- Using the Council’s influence to try and remove any barriers identified that stand in
the way of progress, such as working with statutory consultees and the community.

- As a last resort, if the Council feels that the new evidence renders the site undeliverable, a new allocation or allocations equivalent to the Strategic Allocation will be considered through the appropriate development plan process.

An independent viability review of the site will be undertaken by Wiltshire Council within two years to review the standards of delivery set in view of the projected recovery from the recession of 2009. This review will not be undertaken where the developer has demonstrated commitment through delivery in the first two years of the Strategy.
Site Name
Land at The Maltings and Central Car Park
Map

Site Description
A city centre site situated to the west of the city's established secondary shopping area. The southern part of the site predominantly comprises The Maltings shopping centre. To the north is the central surface level car park. To the north east is the 'Millstream' coach park. To the east of the coach park is the Boathouse bar and brasserie. To the south of the coach park are offices owned and occupied by the Probation Service and the Wiltshire PCT. To the immediate south of Avon Approach, leading to Central Car Park, is a service yard and private car park owned by Tesco's. The Playhouse Theatre, City Hall and Summerlock House (Department of Work and Pensions) are situated adjacent to The Maltings, to the south west of the site. Public Open Space runs along the eastern boundary and the city Library and Galleries are adjacent. To the extreme north of the site is an electricity substation and private car park. Several courses of the River Avon SAC flow through the site. To the west lies a railway embankment.

Objectives for the development
To develop a retail led mixed use regeneration scheme through a high quality development, which delivers an appropriate sense of place in accordance with the South Wiltshire Design Guide, 'Creating Places' in a sustainable location within Salisbury city centre, in a manner which complements the existing retail provision and makes a significant strategic contribution to meeting local housing needs of south Wiltshire.

Specific issue to be addressed are:
To provide a range of retail unit sizes including a department store format and supermarket and a mix of major shop units and smaller store units
- To ensure the continued viability and vibrancy of the whole of Salisbury city centre
- To provide a range of homes including affordable suitable for a city centre location
- A relocated library
• To provide a range of office space

Site constraints
• Protection of views of Salisbury Cathedral
• Protection and proximity of the River Avon SAC
• Salisbury city centre Air Quality Management Area
• Salisbury Conservation area and a number of listed buildings
• Electricity Sub-station
• Flooding
• Some fragmented land ownership.
• Access, parking and servicing (including coach parking)

Land uses and quanta of development
• Potential for a total of 40,000 sq m of retail floorspace (gross external area).
• A single or few large retail outlets providing the whole of the floor area will not be appropriate to achieve the aims of the development and will not be permitted
• Comparison shopping uses, comprising a range of unit sizes including a department store format and a mix of major shop units and smaller store units
• Convenience floor space replacing the net loss of such floorspace
• Around 200 dwellings of which of 40% will be affordable. The breakdown will be as detailed in Core Policy 6.
• Office use
• Leisure uses (15% of comparison floor space), to improve the quality of leisure facilities
• A replacement library
• Adequate car parking spaces using undercroft and multi-storey car parking
• A new park based around existing watercourses and opening linkages to the Market Square and Fisherton Street
• Improved cultural area around the Playhouse and City Hall, improving legibility from the new development through the cultural area to Fisherton Street

Essential Infrastructure Requirements
Education: Contributions towards primary and secondary
Transportation: Any infrastructure requirement outcomes identified by the Salisbury Transport Model or subsequent Transport Assessment and Travel Plan. A Transport Assessment which sets out how the modal shift promoted at national and RSS level will be achieved, including improved, bus, cycle and walking routes
Green infrastructure: Formal and informal public open space to be provided on site including a new park. Adequate land to be set aside for treatment of surface runoff. Incorporation of at least buffer strips adjacent to the river, restricting lighting near river. Construction method statement required with application. Other essential GI an BAP habitat and species requirements will be determined at or prior to master planning
Flooding: Requirements of SFRA level 2 to be incorporated into design. No development in Flood Zone 3b. Development should be directed to areas of lowest risk from flooding with lower flood depths and velocities. Old landfill sites should be avoided where possible due to the risk of potential contaminants. Culverts both at the site and upstream need to be maintained. Model shows that safe access/egress will be possible via both Churchill Way West and Avon Approach during a 1 in 100 year flood event with climate change
Heritage: Archaeological investigations should be undertaken prior to finalisation of the site design with the design responding to finds.
Drainage and Water: On site sewers provided by developers with separate systems of drainage, no spare capacity in local networks for a development of this scale. Off site surface water disposal to local land drainage systems with attenuated discharge to satisfy PPS25 is required. May require a pumped discharge and an off site link sewer to agreed point of connection, subject to engineering appraisal and network modelling to confirm the
scope and extent of capacity improvements. There is a high probability of capacity improvements being necessary associated with downstream overflows to reduce risk of pollution and maintain water quality. A contribution towards a management and mitigation plan to address phosphate levels in the River Avon SAC catchment and their threat to protected species as well as its implementation

**PCT:** Financial contribution towards new or improved doctors and dentist surgeries

**Emergency services:** Contributions towards the Fire Service for new or improved fire stations in order to provide a comprehensive and flexible responses to future emergencies

**Renewable Energy:** 10% renewable energy generated on or near the site as per RSS policy

These infrastructure requirements will be negotiated and delivered on a site by site basis as part of section 106 agreements until the Wiltshire wide DPD on planning obligations to incorporate the CIL, setting out a tariff approach is adopted.

**Place shaping requirements**

As the site sits in a sensitive location between two river courses of the River Avon SAC any proposal will also need to meet the following requirements:

- Softening the hard edges of the river to provide better marginal habitat for wildlife including improved cover for fish and invertebrates.
- Meet the requirements of Policies 19 (water efficiency) and 20 (phosphate levels) of this Core Strategy.
- Be designed and provide for flood defences and mitigation measures in accordance with the SFRA level 2 for the site.
- Protection of views of Salisbury Cathedral.
- A development that upgrades public open space including riverside walks.
- A holistic approach to addressing the piecemeal nature of car parking, rear aspects of properties and land ownerships in a comprehensive manner.
- A development that is well integrated and opens up links to Fisherton Street, Market Walk and the surrounding City Centre.
- Retention and enhancement of the ‘Shopmobility’ scheme.
- Continued provision of public toilets.
- Massing of new development respects the scale and building forms of the historic urban fabric.
- The development can protect and enhance both the built and natural conservation interests surrounding the site.
- The character of the development creates a sense of place that responds to and is sympathetic to locally distinctive patterns of development.
- Providing a high quality public realm that promotes public spaces that are attractive, safe, uncluttered and work effectively for all in society.

**Strategic Linkages**

Provision of a key link in the retail circuit of Salisbury, particularly between the High Street, Fisherton Street and Market Place/Castle Street.

**Delivery Mechanism**

This site should be the subject of partnership between private and public sector based on frontloading a master plan to be approved by the Local Planning Authority as part of the planning application process. This Master Plan will guide the private sector led delivery of the site.

**Key delivery milestones, monitoring and review**
This site has been chosen not only because strategically, environmentally and consultatively it can make a significant contribution to meeting local needs through regeneration, but also because early discussions with land owners, agents and prospective developers have encouraged the Local Planning Authority that this site can be brought forward within the first five years.

In order to expedite the delivery of development within this period the Council will work closely with the developers and landowners to facilitate delivery, and will expect to see significant, tangible progress towards a planning application within 18 months of the date of adoption of the Core Strategy. This work should include master planning, community engagement and progress on the necessary assessments. If the Council is concerned that significant progress is not being made on the preparation of a planning application, or that, subsequent to the grant of planning permission, as identified through regular monitoring work, there does not appear to be a reasonable prospect of development commencing in a timely manner, a review into the delivery of the site will be instigated. This review will comprise:

- Detailed dialogue with the landowner, developer and their agents to ascertain the cause of delay.
- An update of the Strategic Housing Market Availability Assessment to identify whether market demand has reduced or is being met through other sources.
- A further independent viability study of the site to assess its delivery.
- Using the Council’s influence to try and remove any barriers identified that stand in the way of progress, such as working with statutory consultees and the community.
- As a last resort, if the Council feels that the new evidence renders the site undeliverable, a new allocation or allocations equivalent to the Strategic Allocation will be considered through the appropriate development plan process.

An independent viability review of the site will be undertaken by Wiltshire Council within two years to review the standards of delivery set in view of the projected recovery from the recession of 2009. This review will not be undertaken where the developer has demonstrated commitment through delivery in the first two years of the Strategy.
Site Name
Churchfields and the Engine Shed site

Map

Site Description
A major employment site serving Salisbury. The site accommodates approximately 200 businesses of varying types and size on 33 hectares. It lies to the west of Salisbury city centre and to the south of the railway line, close to the railway station. The east, south and west of the site is bounded by the River Nadder (part of the River Avon SAC), with water meadows beyond. To the west of the engine shed site lies Cherry Orchard Lane with residential development beyond. To the east is Ashfield Road. Both Cherry Orchard Lane and Ashfield Road pass under railway bridges providing northward routes to Wilton Road. The site is currently overgrown with dense scrub and a number of fairly large trees, is a vacant site, and is bounded by the railway line to the north and Churchfields Road to the south and residential development to the west.

Objectives of the development
To develop a housing led mixed use redevelopment of around 1100 dwellings and retaining 5 ha of employment through a high quality master plan, which delivers an appropriate sense of place in accordance with the South Wiltshire Design Guide, 'Creating Places' in a sustainable location, in a manner which complements the existing community and makes a significant strategic contribution to meeting local housing needs of South Wiltshire.

Specific issues to be addressed are:
- Project alignment with the LDF to ensure there is adequate and appropriate land available to allow a successful decant for existing employers in and around Salisbury so the existing protective policy preventing change of use away from employment can
be relaxed.
- Redevelopment that sympathetically capitalises on the assets of the site, such as proximity to water meadows, town path, Harnham and cathedral views
- Master planning to be undertaken for both sites to ensure that the two developments integrate.
- Providing green links from the east and west of the River Nadder, to contribute towards the environmental and ecological aspirations of the Salisbury Vision
- The incorporation of a central green to act as a focal point and encourage vitality
- A mix of heights of up to 6 storeys determined by detailed context planning
- Planning in and making features of key vista to the cathedral
- To provide an element of carbon neutral homes
- Maximising the site’s south facing orientation

Site constraints
- Poor access through narrow rail bridges and via residential areas
- Potential land contamination (including former land fill site, abattoir and steam engine shed)
- Protection and proximity of the River Avon SAC
- Salisbury city centre Air Quality Management Area
- Protection of views of Salisbury Cathedral
- Interdependencies with the Waste Site Specific Allocations DPD to find a suitable decant site for the Household Recycling Centre currently on site
- Flooding

Engine shed:
- Issue over level of site, which appears to be mainly 2-3m above that of Churchfields Road: investigations need to be made as to whether this is artificial or natural.
- 3m high blank retaining wall along Churchfields Road provides an unattractive ‘dead’ frontage.
- Proximity to railway line

Land uses and quanta of development
- Approximately 1100 dwellings of which 40% will be affordable. The breakdown will be as detailed in Core Policy 6.
- 5 ha of employment land
- Public Open Space
- Local neighbourhood centre
- Primary school

Essential Infrastructure Requirements
Education: 2 form entry primary school. Contributions towards secondary education.
Transportation: Any infrastructure requirement outcomes identified by the Salisbury Transport Model or subsequent Transport Assessment and Travel Plan. A Transport Assessment which sets out how the modal shift promoted at national and RSS level will be achieved, including improved, bus, cycle and walking routes. The site’s proximity to the city centre and railway station provides opportunities for the implementation of strong demand management techniques to be applied.
Green infrastructure: Formal and informal public open space to be provided on site including a central green and green corridors adjacent to the River Nadder. Off-site contributions may also be required. Incorporating a significant buffer strip adjacent to river. Woodland habitat creation to create buffer, to help absorb additional public pressure. Identifying suitable recreational areas within the site to reduce pressure on river corridor. Restricting lighting near river. Adequate land to be set aside for treatment of surface runoff. Other essential GI and BAP habitat and species requirements will be determined at or prior to masterplanning.
**Flooding:** Requirements of SFRA level 2 to be incorporated into design and resilience planning measures. Much of the site is within Flood Zone 1. Future development should be situated in this zone. Highly vulnerable uses in Flood Zone 2 will have to pass the Exception Test. If development is necessary to the north west of the site, development should be directed towards the areas of lowest risk. On old landfill sites, contaminated land poses additional problems because of the risk that polluted groundwater/leachate may be generated. The proposed drainage system must not remobilise any contaminants and infiltration should not therefore be used unless a full study of groundwater flow paths is undertaken. SUDS techniques that utilise infiltration should not be used here.

**Drainage and Water:** Existing supply mains provide limited capacity at peak demand. Redevelopment of this site will therefore require additional capacity with off site reinforcement. On site sewers provided by developers with separate systems of drainage also required. Sewer diversions may be required to accommodate development proposals. Surface water disposal to local land drainage systems with attenuated discharge needed to satisfy PPS25. Improvements required to downstream overflows to reduce risk of pollution and maintain water quality. Additional capacity improvements to foul water sewers may be needed subject to engineering appraisal. A contribution towards a management and mitigation of phosphate levels in the River Avon SAC catchment and their threat to protected species as well as its implementation.

**PCT:** Financial contribution towards new or improved doctors and dentist surgeries.

**Emergency services:** Contributions towards the Fire Service for new or improved fire stations in order to provide a comprehensive and flexible responses to future emergencies.

**Renewable Energy:** 10% renewable energy generated on or near the site as per RSS policy.

These infrastructure requirements will be negotiated and delivered on a site by site basis as part of section 106 agreements until the Wiltshire wide DPD on planning obligations to incorporate the CIL, setting out a tariff approach is adopted.

**Place shaping requirements**
In addition to the provisions of ‘Creating Places’ and saved Local Plan policies, master planning of the site needs to specifically address:

- Views to the cathedral as an integral part of the site layout and design
- Linkages and enhancement of the water meadows and Town Path
- Provision of green links from the east and west of the River Nadder to contribute towards the environmental and ecological aspirations of the Salisbury Vision
- Incorporation of a central green to act as a focal point and encourage vitality
- A mix of heights of up to 6 storeys on the Churchfields site determined by detailed context planning
- Significant landscape buffer planting to the river
- Pedestrian, public transport and cycle linkages to the city centre, including integration with the Railway Station Interchange.
- Integration of both sites with each other and with existing residential uses
- Orientation of the Engine Sheds site to maximise solar gain

**Strategic Linkages**

- Pedestrian, public transport and cycle linkages to the city centre, including integration with the Railway Station Interchange
- Linkages and enhancement of the water meadows and Town Path
- Provision of green links from the east and west of the River Nadder to contribute towards the environmental and ecological aspirations of the Salisbury Vision
- Incorporation of a central green to act as a focal point and encourage vitality.

**Delivery Mechanism**
This site should be the subject of partnership between private and public sector based on frontloading a Master Plan. This Master Plan will guide the private sector led delivery of the
site. The site will also include the need for some site assembly and management of 'decanting' or moving of existing businesses. There is an opportunity for some of the 'dirtier' uses, such as the household recycling centre, to move to the former Imerys quarry site and there are consequently interdependencies. In addition, decant of other uses will be dependent upon other employment sites within this Core Strategy coming forward.

Key delivery milestones, monitoring and review
This site has been chosen not only because strategically, environmentally and consultatively it can make a significant contribution to meeting local needs through regeneration, but also because early discussions with land owners, agents and prospective developers have encouraged the Local Planning Authority that this site can be brought forward within the first five years.

In order to expedite the delivery of development within this period the Council will work closely with the developers and landowners to facilitate delivery, and will expect to see significant, tangible progress towards a planning application within 18 months of the date of adoption of the Core Strategy. This work should include master planning, community engagement and progress on the necessary assessments. If the Council is concerned that significant progress is not being made on the preparation of a planning application, or that, subsequent to the grant of planning permission, as identified through regular monitoring work, there does not appear to be a reasonable prospect of development commencing in a timely manner, a review into the delivery of the site will be instigated. This review will comprise:

- Detailed dialogue with the landowner, developer and their agents to ascertain the cause of delay.
- An update of the Strategic Housing Market Availability Assessment to identify whether market demand has reduced or is being met through other sources.
- A further independent viability study of the site to assess its delivery.
- Using the Council’s influence to try and remove any barriers identified that stand in the way of progress, such as working with statutory consultees and the community.
- As a last resort, if the Council feels that the new evidence renders the site undeliverable, a new allocation or allocations equivalent to the Strategic Allocation will be considered through the appropriate development plan process.

An independent viability review of the site will be undertaken by Wiltshire Council within two years to review the standards of delivery set in view of the projected recovery from the recession of 2009. This review will not be undertaken where the developer has demonstrated commitment through delivery in the first two years of the Strategy.
Site Description
This site is situated approximately 0.7 km to the north of the centre of Wilton. It is to the east of The Avenue and the north of the A30 and Wilton Conservation Area. The site is divided into two parts to the south west and north east of a railway embankment. Beyond the A36 at the southern end of the site is Wilton Park (a registered historic park and garden). To the east of the northern part of the site falls there is agricultural land and to the south residential dwellings. The site is currently used for a mixture of military offices and accommodation.

Objectives for the development
To develop around 450 new homes and a minimum of 3 hectares of employment land to provide a minimum of 1200 jobs, to match those that will be lost due to the military site closing. The development should be of a high quality which delivers an appropriate sense of place in accordance with the south Wiltshire design guide ‘Creating Places’ in a sustainable location close to Wilton, in a manner which complements the existing community and makes a significant contribution to meeting local housing needs in south Wiltshire, whilst improving the number and range of jobs available in the local area. Specific issues to be addressed are:

- To replace the employment opportunities lost by the MOD relocation to Andover
- Replacing the contribution the MOD jobs make to keeping existing shops and services in Wilton town centre viable.
- Strategic gap to ensure Wilton retains its independent character and does not become merged with Salisbury
- To deliver a development that conserves and enhances views into and out of the Wilton Conservation Area including Wilton Park and House
- Conservation of the historic gateway to Wilton along The Avenue

Site constraints
- Potential coalescence between Salisbury and Wilton: a strategic landscape belt to be
retained
• Setting and views to and from Wilton Park and Wilton Conservation Area
• Existing residential amenity to the east of the southern part of the site
• Numerous mature trees on the site
• Potential impact on amenity of noise from the railway that divides the site and the A36 adjoining the southern half of the site
• Links between the northern and southern parts of the site and to Wilton
• Proximity to River Nadder (part of River Avon SAC)

Land uses and quanta of development
• Around 450 new dwellings of which 40% will be affordable. The breakdown will be as detailed in Core Policy 10.
• A minimum of 3 hectares of employment land to provide around 1200 new jobs and to include some startup units
• New 1 FE primary school and secondary contributions
• Public Open Space

Essential Infrastructure Requirements
Education: 1 form entry Primary school and either a secondary contribution or assistance towards construction of new ‘Salisbury High School’
Transportation: Any infrastructure requirement outcomes identified by the Salisbury Transport Model or subsequent Transport Assessment and Travel Plan. New access including improvements to the junction between the A360 and The Avenue and at the A30. A Transport Assessment which sets out how the modal shift promoted at national and RSS level will be achieved, including improved, bus, cycle and walking routes.
Green infrastructure: Formal and informal public open space to be provided on site. New woodland, hedges and standard trees to connect retained hedges and woodland and ultimately link River Avon. Improved linkages and contributions towards improvements to Wilton House historic park and garden and links through to proposed Fugglestone Red development. Other essential GI and BAP habitat and species requirements will be determine at or prior to master planning.
Heritage: Site design and massing of buildings enhances views from Wilton Park and the setting of Wilton. Design and massing is sensitive to its location on rising ground. The existing tree belt along the southern road frontage is retained and enhanced as a backdrop to Wilton Park. Lighting does not exceed the height of the development and is designed to minimise light pollution and sky glow. The open character of the land to the east of the development site is maintained as it also features in views from Little Park. Possible enhancements of The Avenue.
Drainage and Water: No off site reinforcement required for this redevelopment - capacity available to serve this level of development. Existing site served by private sewers, on site sewers provided by developers with separate systems of drainage will be required. Off site surface water disposal to local land drainage systems with attenuated discharge to satisfy PPS25. Off site foul sewer to agreed point of connection to public sewer system. There is a low probability that downstream improvements will be required and will need to be confirmed by engineering appraisal to confirm the scope and extent of any capacity improvements. Existing railway at the southern boundary may restrict gravity discharge from the site. A contribution towards management and mitigation of phosphate levels in the River Avon SAC and their threat to protected species as well as implementation.
PCT: Financial contribution towards new or improved doctors and dentist surgeries.
Emergency services: Contributions towards the Fire Service for new or improved fire stations in order to provide a comprehensive and flexible responses to future emergencies.
Community facilities and services: Need to deliver a local centre to provide the local access to basic services this area currently lacks.
Renewable energy: 10% renewable energy generated on or near the site
These infrastructure requirements will be negotiated and delivered on a site by site basis as part of section 106 agreements and the Wiltshire wide DPD on planning obligations to incorporate the CIL, setting out a tariff approach is adopted.

Place shaping requirements
In addition to the provisions of 'Creating Places' and saved Local Plan policies, master planning of this site needs to specifically address:

- Tree planting to protect key views from Wilton Park
- The Avenue to be retained and enhanced
- Massing and design of buildings sympathetic to Wilton Conservation Area
- Lighting does not exceed the height of the development and is designed to minimise light pollution and sky glow
- Show how the new neighbourhood can be integrated into the existing community of Wilton, both residential and commercial and into the built and natural environment.
- Employment land should not comprise development that will cause a nuisance to the new or existing residents
- The Avenue not to be widened or subject to major road improvements
- A significant green buffer retained between the built up areas of Salisbury and Wilton

Strategic Linkages
Improved linkages with the built up areas of Wilton, Wilton House historic park and garden and the site at Fugglestone Red

Delivery Mechanism
This site should be the subject of partnership between private and public sector based on frontloading a Master Plan. This Master Plan will guide the private sector led delivery of the site.

Key delivery milestones, monitoring and review
This site has been chosen not only because strategically, environmentally, meeting local needs and consultatively it is a favoured site, but also because of the clear threats that the MOD vacating the site can have on the viability and vitality of Wilton. Early discussions with landowners have indicated to the Local Planning Authority that this site needs to be developed in the first five years of the plan in order to mitigate the potential impacts on Wilton and also to satisfy rules for the disposal of 'Crown' land.

In order to expedite the delivery of development within this period the Council will work closely with the developers and landowners to facilitate delivery, and will expect to see significant, tangible progress towards a planning application within 18 months of the date of adoption of the Core Strategy. This work should include master planning, community engagement and progress on the necessary assessments. If the Council is concerned that significant progress is not being made on the preparation of a planning application, or that, subsequent to the grant of planning permission, as identified through regular monitoring work, there does not appear to be a reasonable prospect of development commencing in a timely manner, a review into the delivery of the site will be instigated.

This review will comprise:

- Detailed dialogue with the landowner, developer and their agents to ascertain the cause of delay.
- An update of the Strategic Housing Market Availability Assessment to identify whether market demand has reduced or is being met through other sources.
- A further independent viability study of the site to assess its delivery.
- Using the Council’s influence to try and remove any barriers identified that stand in the way of progress, such as working with statutory consultees and the community.
- As a last resort, if the Council feels that the new evidence renders the site
undeliverable, a new allocation or allocations equivalent to the Strategic Allocation will be considered through the appropriate development plan process.

An independent viability review of the site will be undertaken by Wiltshire Council within two years to review the standards of delivery set in view of the projected recovery from the recession of 2009. This review will not be undertaken where the developer has demonstrated commitment through delivery in the first two years of the Strategy.
Site Description
The site is located to the north of Salisbury city, to the north east of Old Sarum and the A345. To the south of the site is the Beehive Park and Ride site, largely screened by trees, and a small area of employment land. To the east is an employment site and Old Sarum Airfield, which is a Conservation Area. To the immediate east is an existing Local Plan allocation site, where detailed planning permission has been granted for 600 dwellings and building has commenced. This site lies to either side of the Salisbury City Football Club stadium.

Objectives for the development
To develop a housing led mixed use development of 450 dwellings and 8 ha of employment, through a high quality master plan which delivers an appropriate sense of place in accordance with the South Wiltshire Design Guide, 'Creating Places' in a sustainable location, in a manner which complements the existing community and makes a significant strategic contribution to meeting local housing needs of South Wiltshire. Specific issue to be addressed are:

- The introduction of additional dwellings to the Old Sarum area will add a critical mass to secure the delivery and viability of planned and new local facilities to create a more self-contained community based around a neighbourhood centre.
- The provision of employment opportunities for both new investment and decant from Churchfields.

Site constraints
- Football stadium and airfield noise will need to be mitigated
- Highways impact on Castle Road and wider area, and associated impact on air quality
- Impact on setting of Old Sarum SAM and Old Sarum Airfield Conservation Area
- High potential for unknown archaeology on the site
- Street lighting designed to minimise light pollution and sky glow.

**Land uses and quanta of development**
The site comprises approximately 25ha and will accommodate a mix of employment and housing. The site will deliver approximately 450 dwellings of which 40% will be affordable. The breakdown will be as detailed in Core Policy 6. Community infrastructure and approximately 8ha of employment land which will include general industrial, office, research and development, storage and distribution, but exclude retail.

**Essential Infrastructure Requirements**

**Education:** 1 form entry primary school and financial contributions for secondary.

**Transportation:** Any infrastructure requirement outcomes identified by the Salisbury Transport Model or subsequent Transport Assessment and Travel Plan. A Transport Assessment which sets out how the modal shift promoted at national and soon to be abolished RSS level will be achieved, including improved, bus, cycle and walking routes and possible junction improvements at Beehive roundabout, opportunities for links cycle and footpath to Salisbury city centre, Beehive Park and Ride and other strategic sites. Implementing measures to prevent overloading of Castle Road and potential contribution to Beehive Park and Ride. Contribution to addressing the objectives set out in the Salisbury AQMA

**Green infrastructure:** Formal and informal public open space to be provided on site. Strategic landscape plan required to ensure opportunities to improve views from Old Sarum, through the screening of existing functional buildings. The strengthening of existing tree belts at the site. Other essential GI and BAP habitat and species requirements will be determined at or prior to master planning.

**Flooding:** A flood risk assessment will be required and satisfy the requirements of PPS 25, reference should be made to the Level 1 SFRA

**Drainage and Water:** This should pay particular attention to drainage and the control of surface water by the use of SUDS. Engineering assessment of water and foul sewer drainage at the site and potential capacity improvements at Petersfinger sewerage works and potable water capacity. Cumulative development within the upstream catchment at Old Sarum, Hampton Park and Longhedge developments will trigger significant works with new relief sewer to ensure that risk from sewer flooding is resolved. A contribution towards a management and mitigation of phosphate levels in the River Avon SAC and their threat to protected species as well as its implementation.

**PCT:** Financial contribution towards new or improved doctors and dentist surgeries.

**Emergency services:** Contributions towards the Fire Service for new or improved fire stations in order to provide a comprehensive and flexible responses to future emergencies.

**Community facilities and services:** Additional community facilities and services to complement and reinforce the viability of the already planned district centre.

**Renewable Energy:** 10% renewable energy generated on or near the site as per RSS policy.

These infrastructure requirements will be negotiated and delivered on a site by site basis as part of section 106 agreements and the Wiltshire wide DPD on planning obligations to incorporate the CIL, setting out a tariff approach is adopted

**Place shaping requirements**
In addition to the provisions of 'Creating Places' and saved Local Plan policies, master planning of this site needs to specifically address:

- Key views to and from Old Sarum and impact on the SAM.
- Show how the new neighbourhood can be integrated into the existing community, both residential and commercial and into the built and natural environment.
- Employment land should not comprise development that will cause a nuisance to the
new or existing residents.

- Density and building height of development will vary in response to the visual sensitivity of different parts of the site allowing a balance between built and ‘green areas’ with a higher density of development in the southern part of the site through to predominantly ‘green / planted areas’. This ‘topographical progression’ of development would be matched by a ‘structural landscape / green infrastructure progression’ in order to minimise visual impact and help to maintain an appropriate landscape setting for Old Sarum.
- Retaining and strengthening the landscape elements of the site to inform the layout of development and allowing it to relate, respond and assimilate with the surroundings.
- Embedding the majority of the new development within a newly established network of green corridors and strategic landscaping.
- Ensuring the design responds to a detailed analysis of the historic environment; safeguards key views to and from Old Sarum and; integrates the sites important archaeology.
- Overall building mass is in keeping with the rural setting.
- Lighting does not exceed the height of the development and is designed to minimise light pollution and skyglow. Lighting should not impinge on the views from Old Sarum.
- There are no alterations, (unless essential in the interests of road safety and gaining safe access to the site – issue to be agreed at masterplanning stage), to the line of the Roman road and long views of Old Sarum are preserved as vehicles travel southwards along the A345 (old Roman road) by containing development within the site by structural roadside planting.

Strategic Linkages
Linkages with the existing allocated site at Old Sarum to ensure that the new communities can integrate and function as one

Delivery Mechanism
This site should be the subject of partnership working towards based on frontloading a Master Plan to be approved by the Local Planning Authority as part of the planning application process. This Master Plan will show integration with the existing proposed development of 650 dwellings at Old Sarum

Key delivery milestones, monitoring and review
This site has been chosen not only because strategically, environmentally and consultatively it can make a significant contribution to meeting local needs through regeneration, but also because early discussions with land owners, agents and prospective developers have encouraged the Local Planning Authority that this site can be brought forward within the first five years. In order to expedite the delivery of development within this period the Council will work closely with the developers and landowners to facilitate delivery, and will expect to see significant, tangible progress towards a planning application within 18 months of the date of adoption of the Core Strategy. This work should include master planning, community engagement and progress on the necessary assessments. If the Council is concerned that significant progress is not being made on the preparation of a planning application, or that, subsequent to the grant of planning permission, as identified through regular monitoring work, there does not appear to be a reasonable prospect of development commencing in a timely manner, a review into the delivery of the site will be instigated. This review will comprise:

- Detailed dialogue with the landowner, developer and their agents to ascertain the cause of delay.
• An update of the Strategic Housing Market Availability Assessment to identify whether market demand has reduced or is being met through other sources.
• A further independent viability study of the site to assess its delivery.
• Using the Council’s influence to try and remove any barriers identified that stand in the way of progress, such as working with statutory consultees and the community.
• As a last resort, if the Council feels that the new evidence renders the site undeliverable, a new allocation or allocations equivalent to the Strategic Allocation will be considered through the appropriate development plan process.

An independent viability review of the site will be undertaken by Wiltshire Council within two years to review the standards of delivery set in view of the projected recovery from the recession of 2009. This review will not be undertaken where the developer has demonstrated commitment through delivery in the first two years of the Strategy.
Site Name
King's Gate, Amesbury

Map

Site Description
The site is located to the south of Amesbury and comprises former agricultural land. The site is bounded by residential development. Agricultural land surrounds the site on the western and southern boundaries, which is in turn bounded by the A345 to the west and Stockport Road to the south and east. There is further open agricultural land beyond Stockport Road and beyond the A345. Former military housing and MOD outdoor sports facilities are located to the east of the site, beyond which lies the Boscombe Down Military Garrison.

Objectives for the development
To develop 1300 houses through a high quality development, which delivers an appropriate sense of place in accordance with the south Wiltshire design guide ‘Creating Places’ in a manner which complements the existing development at Archer’s Gate and makes a significant strategic contribution to meeting local housing needs of south Wiltshire. The site masterplan should:

- Make provision for a new wing of the existing Amesbury Archer primary school
- Allocate land for an additional 1 form entry primary school
- Ensure any new development respects the scale, setting and form of the existing settlement and appropriate design and mitigation measures are put in place to accommodate new development without significant adverse effects on key views to and from upper chalk downland slopes
- Explore the potential to soften visually harsh and abrupt settlements edges in this area through a strong structure of tree and shrub planting and to ensure that the new development does not encroach onto previously identified amenity land, but
compliments the Archers Gate master plan
  • Take account of the Special Landscape Area which abuts the western edge of the site and ensure that the built form integrates well with existing natural features. Development would need to ensure a sensitive interface between the natural and man-made setting
  • Make provision for the introduction of local facilities to create a more self-contained community based around the existing Archers Gate neighbourhood centre
  • Safeguard and enhance natural habitats

Site Constraints
  • Potential impact on the River Avon SAC
  • Possible protected species including badgers, birds, reptiles
  • Existing tree belt
  • Area of Special Archaeological Significance. The strip lynchets to the north west of the site are a Scheduled Ancient Monument.
  • Proximity to Boscombe Down military airfield and noise implications
  • Special Landscape Area abutting the western edge of the site

Land uses and quanta of development
  • 1300 houses of which 40% will be affordable. The breakdown will be as detailed in Core Policy 11.
  • New 1 form entry primary school
  • Public Open Space

Essential Infrastructure Requirements
Educational: New wing of existing primary school to be built plus an additional 1 form entry primary school. Contribution to expand Stonehenge Secondary School.
Transportation: Any infrastructure requirement outcomes to be identified by the Transport Assessment which will cover the following
  • An updated Transport Model based on updated traffic counts and traffic generation impact assessments on the local network including the links to the site and the town centre
  • An assessment of the effectiveness of the double-mini roundabout on the junction of Underwood Drive and Boscombe Road
  • An assessment of committed development, including the development at Solstice Park.
  • The potential development at Boscombe Down.
  • A pedestrian and cyclist audit of the link between Byway 20 and the town centre.
Green Infrastructure: Formal and informal public open space to be provided on site. Site should look to minimise impact on River Avon SAC. New chalk grassland habitat in several connected blocks each of minimum 1 ha, located to connect with grassland habitat to south and east. New hedgerow planting especially within new chalk grasslands to encourage farmland birds and butterflies. New grassland and wood habitat to link this habitat into the landscape, depending on possible future use of this area. Other essential GI and BAP habitat and species requirements will be determined at or prior to master planning Drainage and Water: A contribution is required towards a management and mitigation plan to address phosphate levels in the River Avon SAC catchment and the threat to protected species as well as its implementation.
PCT: Possible provision of land or Financial contribution towards new or improved doctors and dentist surgeries.
Emergency Services: Contribution to the provision of a new community fire station or improvements to existing facilities in order to provide a comprehensive and flexible responses to future emergencies.
Community facilities: Additional facilities and services to complement and reinforce the viability of the already planned district centre.
Renewable Energy: 10% renewable energy generated on or near the site as per RSS
policy.

These infrastructure requirements will be negotiated and delivered on a site by site basis as part of section 106 agreements and the Wiltshire wide DPD on planning obligations to incorporate the CIL, setting out a tariff approach is adopted

**Place shaping requirements**
In addition to the provisions of ‘Creating Places’ and saved Local Plan policies, the master plan should:

- Ensure the built form integrates well with existing natural features
- Ensure that building design and massing respect the edge of settlement location
- Show how the new development will integrate with earlier phases of development at Archers Gate.
- Take account of the adopted design code
- Development to be set back from the northern boundary and limited in height to tow storeys to protect views from the designed parkland at Amesbury Abbey and water meadows and limited any adverse impact to the setting of the Stonehenge World Heritage Site
- Strategic landscape buffer to the north of the site to minimise the landscape impact of development
- Retain, strengthen and extend existing tree screens to the north of the site
- Lighting not to exceed the height of the development and designed to minimise light pollution and skyglow
- Appropriate design and mitigation response to the important archaeology identified by a programme of evaluation

**Strategic Linkages**
Linkages with the existing allocated site at Archers Gate to ensure that the new communities can integrate and function as one.

**Delivery mechanism**
The site should be the subject of partnership between private and public sector based on frontloading a Master Plan. This Master Plan will guide the private sector led delivery of the site.

**Key delivery milestones, monitoring and review**
This site has been chosen not only because strategically, environmentally and consultatively it can make a significant contribution to meeting local needs through regeneration, but also because early discussions with land owners, agents and prospective developers have encouraged the Local Planning Authority that this site can be brought forward within the first five years.

In order to expedite the delivery of development within this period the Council will work closely with the developers and landowners to facilitate delivery, and will expect to see significant, tangible progress towards a planning application within 18 months of the date of adoption of the Core Strategy. This work should include master planning, community engagement and progress on the necessary assessments. If the Council is concerned that significant progress is not being made on the preparation of a planning application, or that, subsequent to the grant of planning permission, as identified through regular monitoring work, there does not appear to be a reasonable prospect of development commencing in a timely manner, a review into the delivery of the site will be instigated. This review will comprise:

- Detailed dialogue with the landowner, developer and their agents to ascertain the cause of delay.
• An update of the Strategic Housing Market Availability Assessment to identify whether market demand has reduced or is being met through other sources.
• A further independent viability study of the site to assess its delivery.
• Using the Council’s influence to try and remove any barriers identified that stand in the way of progress, such as working with statutory consultees and the community.
• As a last resort, if the Council feels that the new evidence renders the site undeliverable, a new allocation or allocations equivalent to the Strategic Allocation will be considered through the appropriate development plan process.

An independent viability review of the site will be undertaken by Wiltshire Council within two years to review the standards of delivery set in view of the projected recovery from the recession of 2009. This review will not be undertaken where the developer has demonstrated commitment through delivery in the first two years of the Strategy.
Site Name
Former Imerys Quarry, Salisbury

Map

Site Description
The Imerys site is located between Wilton and Salisbury, immediately north of the A36 and the railway line. To the north of the site is an existing secondary school (Salisbury High School) and to the east is recreation space. It falls partly within the Larkhill and Winterbourne Chalk Downland Landscape Character Area and is in a slightly elevated position with the natural ground level sloping in a south westerly direction.

Objectives for the development
To develop 4 ha of employment land through a high quality development which delivers a sense of place in accordance with the South Wiltshire Design Guide, 'Creating Places' in a sustainable location close to Salisbury whilst making the efficient use of previously developed land. Specific issues to be addressed are:

- Restoration of the site
- To deliver a development which conserves and in places enhances the natural environment

Site Constraints
- Impact on River Avon SAC
- Possible protected species
- Cliff face between the Quarry and Secondary School
- Areas of chalk pit and settling pools are undevelopable
- Access currently gained from A36 over the railway, however railway bridge is narrow and possibly inappropriate for more intensive traffic use.
- Potential coalescence between Salisbury and Wilton
- Retention of Railway sidings
- Salisbury Air Quality Area on Wilton Road
- No water supply mains close to this development - Development at this site will
require off site connecting supply main from agreed point on the existing network
• There is no recorded public surface water sewer system in this area. No surface water discharges will be permitted to foul sewer.

Land uses and quanta of development
• 4 ha of employment land

Essential Infrastructure Requirements
Transportation: Development will be permitted if it can be demonstrated that the operation and highway safety of the A36 is not compromised, non-motorised users can safely access and egress the site, and that suitable sustainable transport options exist for users OR through the completion of a Transport Assessment and Travel Plan a package of suitable mitigation measures is identified, agreed with the Highways Agency and implemented prior to operation of the site
Green Infrastructure: Site should look to minimise impact on River Avon SAC. Potential for undevelopable areas to create additional habitat. Other essential GI and BAP habitat and species requirements will be determined at or prior to master planning
Drainage and Water: Development at this site will require off site connecting supply main from agreed point on the existing network. On site sewers provided by developers with separate systems of drainage, limited spare capacity available in local foul network. Off site link sewer to agreed point of connection subject to engineering appraisal. Network modelling to confirm the scope and extent of capacity improvements to downstream network. A contribution towards a management and mitigation of phosphate levels in the River Avon SAC catchment and the threat to protected species as well as its implementation.
Emergency Services: Contribution to the provision of a new community fire station or improvements to existing facilities in order to provide a comprehensive and flexible responses to future emergencies.
Renewable Energy: 10% renewable energy generated on or near the site as per RSS policy.

These infrastructure requirements will be negotiated and delivered on a site by site basis as part of section 106 agreements until the Wiltshire wide DPD on planning obligations to incorporate the CIL, setting out a tariff approach is adopted.

Place shaping requirements
In addition to the provisions of ‘Creating Places’ and saved Local Plan policies, master planning of this site needs to specifically address:
• Care will have to be taken to ensure the built form integrates well with existing natural features, as well as the proposed development to the north and the existing development to the east
• Archaeological investigations are undertaken prior to finalisation of the site design with the design responding to finds, as required by English Heritage
• The tree screen is retained between the development and the road, helping screen views from Wilton Park and providing a green break between the built up areas of Wilton and Salisbury
• Visibility splays at the entrance do not require major tree loss
• Development is shelved within the chalk pit and does not exceed the height of the current development on site (which is not visible in views from Wilton Park)
• Lighting is low level and does not intrude above the height of the tree screen and is designed to minimise skyglow

Strategic Linkages
Linkages with the allocated site Fugglestone Red and existing development to the east of the site so that the new employment community can integrate with the existing.
Delivery mechanism
The site should be the subject of partnership between private and public sector based on frontloading a Master Plan. This Master Plan will guide the private sector led delivery of the site.

Key delivery milestones, monitoring and review
This site has been chosen not only because strategically it can make a significant contribution to meeting local needs through regeneration, but also because early discussions with land owners have encouraged the Local Planning Authority that this site can be brought forward within the first 5 years.

In order to expedite the delivery of development within this period the Council will work closely with the developers and landowners to facilitate delivery, and will expect to see significant, tangible progress towards a planning application within 18 months of the date of adoption of the Core Strategy. This work should include master planning, community engagement and progress on the necessary assessments. If the Council is concerned that significant progress is not being made on the preparation of a planning application, or that, subsequent to the grant of planning permission, as identified through regular monitoring work, there does not appear to be a reasonable prospect of development commencing in a timely manner, a review into the delivery of the site will be instigated. This review will comprise:

- Detailed dialogue with the landowner, developer and their agents to ascertain the cause of delay.
- An update of the Strategic Housing Market Availability Assessment to identify whether market demand has reduced or is being met through other sources.
- A further independent viability study of the site to assess its delivery.
- Using the Council’s influence to try and remove any barriers identified that stand in the way of progress, such as working with statutory consultees and the community.
- As a last resort, if the Council feels that the new evidence renders the site undeliverable, a new allocation or allocations equivalent to the Strategic Allocation will be considered through the appropriate development plan process.

An independent viability review of the site will be undertaken by Wiltshire Council within two years to review the standards of delivery set in view of the projected recovery from the recession of 2009. This review will not be undertaken where the developer has demonstrated commitment through delivery in the first two years of the Strategy.
Appendix B
Replaced Local Plan policies
The following policies contained in the Salisbury District Local Plan 2003 will be replaced by policies contained in the Core Strategy.

For the avoidance of doubt this does not apply to that area of south Wiltshire within the New Forest National Park, where all saved Local Plan policies will remain in force until such time as the National Park Authority adopts its own Core Strategy.

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<th>Policy</th>
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Appendix C
Saved Local Plan polices
For the time being, the following policies contained in the Salisbury District Local Plan 2003 will continue to be in force after adoption of the Core Strategy.

For the avoidance of doubt this does not apply to that area of south Wiltshire within the New Forest National Park, where all saved Local Plan policies will remain in force until such time as the National Park Authority adopts its own Core Strategy.

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Appendix D
Map of Strategic Sites to be added to Proposals Map
Appendix E
Integrated Delivery Plan
### Strategic Objective 1: To ensure south Wiltshire is a place where the role and function of settlements is understood and the location of development addresses the causes and effects of climate change

**Desired Outcomes:**
- New development will have been located on sites with the best access to local services and employment, predominantly around Salisbury, with significant growth in Amesbury.\(^\text{137}\)
- Modest growth, proportionate to the size of the settlement and range of facilities and jobs on offer, will have taken place in the local centres of Mere, Downton, Wilton and Tisbury.\(^\text{138}\)
- New development will have been designed to incorporate renewable or low carbon energy technology and to be resilient to the effects of climate change.
- New growth accommodated in a manner sympathetic to the existing patterns of settlements.
- Maintenance and enhancement of community facilities within settlements.

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<th>Lead Delivery Agency</th>
<th>Timescale</th>
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<td><strong>CP 1</strong></td>
<td>National PPS1</td>
<td>Location of development in accordance with the sustainable settlement strategy (no development permitted contrary to settlement strategy)</td>
<td>Development Control Process</td>
<td>Wiltshire Council</td>
<td>Throughout plan period</td>
<td>Per capita CO2 emissions in the LA area (NI 186)&lt;br&gt;Eco-Footprint of LA (EV12)&lt;br&gt;Amount of renewable energy generation by installed capacity (NCOI E3)&lt;br&gt;Preparedness for climate change (NI 188)&lt;br&gt;General satisfaction with local area (NI5)&lt;br&gt;% of dwellings with a SAP rating of 30 or less and 60 or more (NIS)&lt;br&gt;Access to services by public transport, walking and cycling (NI 175)</td>
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<td>Regional policy A, B and C SD2 and 4</td>
<td>65-85 MWe of Installed renewable electricity capacity by 2010</td>
<td>Development control process</td>
<td>Wiltshire Council</td>
<td>Installed renewable electricity and thermal capacity targets by 2010 and 2020</td>
<td>(\text{Note} ) (energy efficiency improvements delivered through Improvements to National Building Regulations)</td>
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<tr>
<td></td>
<td>National PPS1-supplement</td>
<td>100 MWth of Installed renewable heat by 2010 rising to 500MWth by 2020</td>
<td>Energy suppliers</td>
<td></td>
<td>% dwelling growth at service centre and SSCT Net new community facilities in settlements</td>
<td></td>
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<tr>
<td></td>
<td>Regional Policies RE1, 3, 5 Policy G SD2</td>
<td>(note these are Wiltshire wide targets as outlined in the RSS)</td>
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</tbody>
</table>

\(^{137}\) The level of growth (i.e. the definition of 'significant growth') is explained in detail Core Policy 1. In Amesbury 1960 dwellings are proposed up to 2026.

\(^{138}\) See Core Policy 1 for levels of growth.
### Strategic Objective 2: To provide everyone with access to a decent, affordable home.

**Desired outcomes:**
- The delivery of at least 9,900 new homes carefully managed to be in the most sustainable location and to respect the local character. Well over half the number will have been built in or around Salisbury, with significant growth in Amesbury.
- More modest growth proportionate to the size of the settlement will have been delivered in the local centres of Mere, Downton, Wilton and Tisbury.
- The Strategy has addressed the shortfall in affordable homes across south Wiltshire through ensuring a minimum of 40% of such homes have been delivered in all new schemes of 15 or more houses and 25% on developments of 5 to 14.
- All new homes meet the Lifetime Homes Standards to allow more of the ageing population to live in their own communities.
- The regeneration of the UK Land Forces HQ in Wilton with a significant number of new homes matched by employment opportunities.
- The regeneration of Salisbury through a residential led mixed use development on the Churchfields Estate.
- New pitches will have been provided for gypsies and travellers.
- New homes have delivered water efficiency improvements and where possible will be low carbon or carbon neutral.

<table>
<thead>
<tr>
<th>Core Policy</th>
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<th>Timescale</th>
<th>Indicators and Monitoring</th>
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</table>
| CP2         | National PPS3 Regional HMA11        | Delivery of strategic sites (5250 dwellings) | Development Control Process | Wiltshire Council and private/public developers | Throughout plan period | National Indicators
  Average net housing density of new developments (HS06)  
  Net additional homes provided (NI 154 and NCOI H2b)  
  Number of affordable homes delivered (gross) (NI 155 and NCOI H5)  
  New and converted dwellings on previously developed land (NCOI H3)  
  Density of new development  
  Net additional gypsy and traveller pitches (NCOI N4)  
  Building for Life Assessments of new large developments (NCOI H6)  
  Supply of ready to develop housing sites (NI 159)  
  Previously developed land that has been derelict or vacant for more than 5 years (NI170)  
  Size and mix of new housing (HS08)  
  Net affordable housing completions (HS10) |
|             |                                     | Average of 495 housing completions per year over the plan period (minimum) | Master Planning in accordance with development templates (appendix A) | Churchfields Phasing of development to enable delivery of employment decant sites | UKLF MoD to vacate site and receive | Masterplans requested to be completed by Core Strategy EiP  
  Decant sites to be delivered as part of Fugglestone Red and Longhedge strategic sites |
<table>
<thead>
<tr>
<th>Core Policy</th>
<th>National and Regional Policy Context</th>
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<tbody>
<tr>
<td>CP3</td>
<td>National PPS3</td>
<td>225 affordable housing completions (minimum) annually from date of adoption of Core Strategy (2010)</td>
<td>Development Control Process</td>
<td>Wiltshire Council</td>
<td>Completion of Site Specific Allocations document by 2011</td>
<td>Number of households living in temporary accommodation (NI156) Lower quartile house price to income ratio (HS11) Homeless households in priority need (HS13) General satisfaction with local area (NI5) % of dwellings with a SAP rating of 30 or less and 60 or more (HS18)</td>
</tr>
<tr>
<td>CP6</td>
<td>Salisbury’s need</td>
<td>100% new development to</td>
<td>Development Control Process</td>
<td>Wiltshire Council Public / Private</td>
<td>Throughout plan period</td>
<td>Local Indicators Total net housing delivery across plan period Size mix of new housing developments % affordable homes delivered on sites of 15 or more dwellings % homes that meet the Lifetime Homes Standards % of affordable homes delivered on sites of 5-14 dwellings % dwelling growth at service centre and SSCT The number of potential new jobs generated through the planning process</td>
</tr>
<tr>
<td>CP10</td>
<td>Wilton community area</td>
<td>25% on schemes of 5 to 14</td>
<td>Minimum of 40% of affordable homes to be delivered in all new schemes of 15 houses and 25% on schemes of 5 to 14</td>
<td>Development Control Process</td>
<td>Wiltshire Council Public and Private sector developers</td>
<td>Site Specific indicators Continued collaborative working on masterplan production and grant of planning permission. Development on site monitored in the AMR.</td>
</tr>
<tr>
<td>CP11</td>
<td>Amesbury Community area</td>
<td></td>
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<tr>
<td>CP14</td>
<td>Southern Wiltshire community area</td>
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<td>CP16</td>
<td>Mere Community area</td>
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<tr>
<td>CP17</td>
<td>Tisbury Community area</td>
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<tr>
<td>CP18</td>
<td>Lifetime Homes Standard</td>
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<td>Core Policy</td>
<td>National and Regional Policy Context</td>
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<tr>
<td>Regional Policy G</td>
<td>accord with ‘Lifetime homes standard’</td>
<td>sector developers</td>
<td></td>
<td></td>
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<td>housing trajectory and SHLAA.</td>
</tr>
<tr>
<td>CP4</td>
<td>National PPS3 Regional Policy G GT1 and GT2</td>
<td>18 residential and 5 transit Gypsy and Traveller pitches. Contribution towards 5 plots required to meet needs of travelling showpeople</td>
<td>Allocation of sites in a Gypsy and Traveller DPD</td>
<td>Wiltshire Council Gypsy and Traveller community</td>
<td>Gypsy and traveller DPD adopted in December 2010 (production as per LDS)</td>
<td></td>
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</tbody>
</table>
Strategic Objective 3: To deliver a thriving economy which provides a range of job opportunities to match a growing population and where traditionally strong sectors, such as scientific research and development, continue to be world leaders.

Desired outcomes:
- Identification of land in sustainable locations to provide for about 10,400 new jobs up to 2026.
- The business aspirations of Porton Down, Boscombe Down, Salisbury District Hospital and the MOD have been delivered.
- Growth sectors specific to south Wiltshire, such as biotechnology and military sectors have been successfully facilitated.
- Relocation of businesses from the Churchfields Estate to more unconstrained locations has been implemented.
- The implementation of regeneration projects identified through the Salisbury Vision, such as redevelopment of the Maltings/Central Car Park.
- The loss of 1200 jobs caused by the relocation of the UK Land Forces HQ away from Wilton have been mitigated.

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<th>Indicators and Monitoring</th>
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<tbody>
<tr>
<td>CP1</td>
<td>The Settlement Strategy</td>
<td>Provision of 10,400 jobs in south Wiltshire (520/year average)</td>
<td>Master planning and delivery of Fugglestone Red, Longhedge, South Netherhampton, Road, Imerys, UKLF and Churchfields strategic sites. Identification of additional land during production of site specific allocations DPD. Retention of existing employment provision</td>
<td>Wiltshire Council Wiltshire economic partnership Salisbury Chamber of Commerce Federation of Small Business Employment providers</td>
<td>Throughout plan period Emphasis on early stage delivery of strategic sites Completion of Site Specific Allocations document by 2011</td>
<td>Indicators Amount and type of completed employment floorspace (gross and net M²) (BD1) Amount and type of completed employment (gross M²) coming forward on previously developed land (BD2) Amount and type of employment land available (ha) (BD3) Number of VAT registered businesses as at 31st March by turnover and number of employees (EP01) % of working age population claiming unemployment benefit. % working age people in employment (EP02) % of small registered businesses showing year-on-year employment growth (NI 172) New business registration rate (NI 171)</td>
</tr>
<tr>
<td>CP2</td>
<td>Strategic allocations</td>
<td>Delivery of 20ha of employment land</td>
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<tr>
<td>CP7</td>
<td>Maltings and Central Car Park</td>
<td>Redevelopment of Central Car Park/Maltings</td>
<td>Master planning in accordance with development template</td>
<td>Wiltshire Council Private land owners and retail/leisure providers</td>
<td>Emphasis on early stage delivery of Central Carpark/Maltings site</td>
<td>Local Indicators Total number of jobs generated through the planning process</td>
</tr>
<tr>
<td>Core Policy</td>
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### Strategic Objective 4: To help people feel safer in their communities and to provide a good access to a range of services and leisure opportunities.

**Desired outcomes:**
- New developments meet ‘safe by design’ standards
- A positive contribution has been made to help treat areas of social exclusion, especially access to essential services in the rural areas
- Strategic growth will have been matched by the provision of new educational and healthcare facilities.
- More effective planning controls will have resulted in the retention of existing facilities such as village shops and pubs
- The identified shortfall in the range of sport, leisure and recreation facilities will have been addressed.

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<th>Indicators and Monitoring</th>
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</thead>
</table>
| CP1         | **The Settlement Strategy**         | Maintenance and improvement of role and function of settlements | Development Control Process | Wiltshire Council | Throughout plan period | Indicators:  
General satisfaction with local area (NI5)  
Perceptions of anti-social behaviour (NI 17)  
Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths (NI 75)  
Number and percentage of Lower Super Output Areas (LSOAs) which are in the most deprived 20% nationally, according to the Index of Multiple Deprivation (SC03)  
Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 2 or higher (NI 163)  
Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 3 or higher (NI 164)  
Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 4 or higher (NI 165)  
Access to services and facilities (NI 175) |
| CP22        | **Protection of services and community facilities** | Provision and retention of community facilities within settlements | Development Control Process | Wiltshire Council | At project level throughout plan period |  |
|             | | No net loss of community facilities at Local Service Centres | Development Control Process | Wiltshire Council | |  |
|             | **Regional**                         | Designing out crime | Secure design considered at project level | Wiltshire Constabulary architectural liaison officer | At project level throughout plan period |  |
|             | HMA11 policy A, B and C H1 DS1      | Provision of school places as per development templates | Section 106 contributions and on site provision | Wiltshire Council and private/public developers | Upfront provision of primary school places with secondary school contributions as per development templates |  |

The rural facilities survey
Continued engagement with the police architectural liaison officer at the application level

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### Strategic Objective 5:
To deliver new buildings which conserve and complement vernacular traditions and maintain and where possible enhance the built and natural environment.

**Desired outcomes:**
- Effective protection and enhancement of the River Avon SAC, has been secured through implementation of management measures to address flow and phosphate levels.
- Ongoing protection and enhancement of the Stone Curlew habitat at Porton Down, has been secured through implementation of management measures which effectively mitigate potential disturbance from further development.
- A new Country Park adjacent to Salisbury which safeguards an important green lung.
- A green infrastructure strategy has delivered a joined-up network throughout Wiltshire which takes into account the impacts of climate change.
- A solution which has returned Stonehenge to a more respectful setting in keeping with its international status;
- New development to the north of Salisbury has been carefully managed to mitigate impacts on the Old Sarum Scheduled Ancient Monument and the historic airfield.
- A heritage strategy for Wiltshire has been implemented and introduced an approach to the protection for our historically important unlisted buildings, listed buildings at risk and a series of improved guidance notes.
- The successful implementation of a public realm strategy for Salisbury, including the Market Place, which shows heritage assets off to the best effect.
- The maintenance of Salisbury's historic roofscape and spire views.
- The design of new buildings reflects the needs of the south Wiltshire's unique population profile, especially the ageing population.
- The design of all new buildings effectively balance respect for the local heritage with meeting the challenge of climate change.
- The design of new development has included implementation of steps which have reduced crime and anti-social behaviour to make places feel safe.

<table>
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<th>Indicators and Monitoring</th>
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</thead>
</table>
| CP15        | New Forest National Park | No permission granted contrary to policy | Continued liaison with National Park Authority | Wiltshire Council New Forest National Park Authority | Throughout the plan period | **Indicators**
|             | National                            |        |                   |                      |          | Numbers of developments which are potentially located where (i) they would be at risk of flooding or increase the risk of flooding elsewhere and, (ii) adversely affect water quality. (NCOI E1) |
|             | PPS1 PPS9                           |        |                   |                      |          | Losses or additions to biodiversity habitats (Ha) (NCO E2) |
|             | Regional                            |        |                   |                      |          | % reduction in NOX (NI194) |
|             | C1 RE6 RE9                          |        |                   |                      |          | Flood and coastal erosion risk management (NI189) |
|             | CP19 Water efficiency               | Maintenance of River Avon SAC favourable condition (flow rate) | Environment Agency review of consents reduction of abstraction licences by 23.5ML/d | Environment Agency Wessex Water OFWAT | Planned improvements to water grid by 2018 as per Wessex Water Asset Management Plan 4 | **Local Indicators**
<p>|             |                                     |        |                   |                      |          | Assessment against BAP 2008 targets |
|             |                                     |        |                   |                      |          | % habitat at Porton Down in favourable |</p>
<table>
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<tr>
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<th>Indicators and Monitoring</th>
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<tbody>
<tr>
<td>ENV1 ENV2 ENV3 ENV4 GI1</td>
<td></td>
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<td>of improvements to water distribution grid (WRMP AMP4)</td>
<td>Wiltshire Council</td>
<td>Throughout plan period</td>
<td>Number of breeding pairs of Stone Curlew. Speed of processing planning applications for Porton Down AQMA monitoring and performance against action plan targets Salisbury Conservation Area Management Plan Compliance with water efficiency policy to be monitored through AMR Reduction in complaints noise complaints regarding flying</td>
</tr>
<tr>
<td>CP20 Pollution and water environment</td>
<td></td>
<td></td>
<td>Adoption of a phosphate management plan</td>
<td>Wiltshire Council Environment Agency Natural England Wessex Water</td>
<td>Throughout plan period</td>
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<tr>
<td>Core Policy</td>
<td>National and Regional Policy Context</td>
<td>Target</td>
<td>Delivery Mechanism</td>
<td>Lead Delivery Agency</td>
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<tr>
<td><strong>CP23</strong> Green Infrastructure</td>
<td></td>
<td>Delivery of a green infrastructure (GI) plan</td>
<td>Partnership working to adopt GI Plan</td>
<td>Wiltshire Council</td>
<td>Production of Wiltshire GI plan by 2010</td>
<td>Delivery of GI plan objectives (once agreed) throughout the plan period</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Delivery of Green plan objectives. Nil approvals contrary to approved GI plan</td>
<td>Development control process.</td>
<td>Development control process</td>
<td>Throughout plan period.</td>
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<td></td>
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<td>BAP target GAPT2 – no planning permission is granted where it is likely that there will be a net loss of biodiversity.</td>
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<td>BAP target GAPT3 – new developments delivering biodiversity gain through the provision of new features.</td>
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<tr>
<td><strong>CP 8</strong> Salisbury Skyline</td>
<td>National PPG 15 ENV5</td>
<td>Maintenance of Salisbury Conservation Area integrity</td>
<td>Development Control Process</td>
<td>Wiltshire Council</td>
<td>Public/private developers Salisbury Vision steering group</td>
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<td>The retention of flying activity at the airfield with a reasonable degree of control in the interests of local amenity.</td>
<td>Central Car Park/Maltings masterplan</td>
<td></td>
<td>Old Sarum Airfield owners and operators</td>
<td></td>
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<tr>
<td></td>
<td></td>
<td>Enhancement and management of Old Sarum Conservation Area</td>
<td>Master planning and delivery of a comprehensive management plan</td>
<td></td>
<td>Throughout plan period</td>
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<tr>
<td><strong>CP 9</strong> Old Sarum Airfield</td>
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</table>
**Strategic Objective 6:** To enhance south Wiltshire's place as a retail centre that offers something different from the mainstream and to establish tourism as a major sector of the economy.

**Desired outcomes:**
- Successful implementation of the sensitive retail led mixed-use redevelopment of the Central Car Park and Maltings has been achieved which has broadened shopping choice and enhanced the existing City Centre.
- Improved retail choice in Amesbury has been achieved without causing the decline of the traditional town centre.
- Local outdoor markets have been safeguarded and enhanced.
- A good range of shopping choice continues to be provided in the local service centres of Mere, Tisbury, Wilton and Downton.
- The delivery of new tourist accommodation both in Salisbury and throughout south Wiltshire.
- The provision of high quality, flexible conference facilities in a sustainable location in Salisbury.
- Provision of a greater range of and higher quality leisure facilities, throughout south Wiltshire with a particular focus on the Maltings redevelopment in Salisbury.
- A broadened night-time economy within town centres, especially Salisbury, which has been refocused to provide greater choice for families and tourists and respect the quality of life of residents.
- A new, world class, Visitor centre for Stonehenge.

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<tbody>
<tr>
<td><strong>CP7</strong> Maltings/Central Car Park</td>
<td>National PPS1 PPS6 PPG4</td>
<td>Redevelopment of Central Car Park/Maltings to provide up to 40,000 sq foot of retail uses</td>
<td>Master planning in accordance with development template</td>
<td>Wiltshire Council Private land owners and retail/leisure providers Vision steering group</td>
<td>Emphasis on early stage delivery of Central Car Park/ Maltings site</td>
<td><strong>Indicators</strong> Amount of completed floorspace (gross and net) for town centre uses within (a) town centre areas and (b) the local authority area. (NCOI BD4)</td>
</tr>
<tr>
<td><strong>CP24</strong> Hotels, B&amp;B’s guesthouses and conference facilities</td>
<td>Regional HMA11 TC1 TO1 TO2 TO3</td>
<td>1 x 100 4* bed spaces / 1 high quality boutique hotel by 2015 Improved conference facilities</td>
<td>Private sector investment in the area</td>
<td>Private sector Wiltshire Council Salisbury Chamber of Commerce</td>
<td>Delivered throughout the plan period. Potential to be delivered as part of the Churchfields</td>
<td><strong>Local Indicators</strong> Percentage of occupied retail outlets by service town centre and SSCT centre Net increase in retail premises in town centres Delivery of new facilities at Stonehenge Total increase in bed spaces by type and sector</td>
</tr>
<tr>
<td><strong>CP13</strong> Stonehenge Visitor facilities</td>
<td></td>
<td>New visitor facilities at Stonehenge</td>
<td>Planning application for Stonehenge visitors facilities</td>
<td>English Heritage National Trust Wiltshire Council</td>
<td>Delivery of Stonehenge facilities by 2012 Olympics</td>
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**Core Policy**

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<tr>
<td><strong>Education</strong></td>
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<td>National All PPS and PPG Circular 05/05</td>
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<td>Additional Secondary School Capacity for Salisbury</td>
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<td>Development control process</td>
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<tr>
<td>New secondary school for Salisbury</td>
<td></td>
<td>Development Contributions</td>
<td>Wiltshire Council</td>
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<td>New Primary Schools at • Fugglestone Red • Hampton Park • Longhedge • Kingsgate</td>
<td></td>
<td>Site Specific Allocations DPD</td>
<td>Local Education</td>
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<tr>
<td>Additional primary school capacity for Salisbury</td>
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<td>Development Contributions (land, building or financial contributions)</td>
<td>Authority</td>
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<tr>
<td>New Primary Schools at • Fugglestone Red • Hampton Park • Longhedge • Kingsgate</td>
<td></td>
<td>Development Contributions from other strategic sites and windfall development</td>
<td>Public/ private developers</td>
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<tr>
<td>New primary school capacity for Salisbury</td>
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<td><strong>Fire and Rescue Service</strong></td>
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<tr>
<td>For 80% of fire calls received by Wiltshire</td>
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<td>Section 106 contributions applied at project level</td>
<td>Wiltshire Council Wiltshire Fire and Rescue Service</td>
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</table>

**Desired outcomes:**
- That all new development has been delivered in conjunction with the essential infrastructure required to support it
- That the new strategic development sites have been successfully implemented in accordance with the Development Templates in Appendix A.

**Strategic Objective 7:** To ensure that essential infrastructure is in place to support our communities.
<table>
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<tr>
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<td></td>
<td>FRS, a fire engine will arrive at the scene within 10 minutes of the vehicle being mobilised. For 98% of fire calls received by Wiltshire FRS, a fire engine will be at the scene within 20 minutes of the vehicle being mobilised. For 95% of road traffic collision calls received by Wiltshire FRS, a fire engine will be at the scene within 20 minutes of the vehicle being mobilised.</td>
<td>Developer contributions and PCT funding as set out in The Wiltshire PCT's Strategic Framework 2009-2014 to provide the development of a primary care centre ('super surgery') incorporating Grove House and New Street surgeries on the Fountain Way site in Salisbury</td>
<td>Wiltshire PCTs</td>
<td>PCTs Strategic Framework 2009-2014 makes commitment to be delivered by a target date of 2010/2011</td>
<td>Adoption of GI Plan Achievement of agreed GI plan objectives Transport Infrastructure Adoption of Salisbury Transport strategy Achievement of transport plan objectives.</td>
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<tr>
<td>Health Services</td>
<td>Additional surgery capacity secured through improvements to existing facilities and the provision of a new ‘super surgery’.</td>
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<tr>
<td>Water/Waste Supply</td>
<td>Improvements to water grid and sewage</td>
<td>Engineering and network modelling to confirm scope of down stream improvements to</td>
<td>Wessex Water</td>
<td>Improvements to be phased to a time</td>
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<tr>
<td>Core Policy</td>
<td>National and Regional Policy Context</td>
<td>Target</td>
<td>Delivery Mechanism</td>
<td>Lead Delivery Agency</td>
<td>Timescale</td>
<td>Indicators and Monitoring</td>
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<td></td>
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<td>treatment works</td>
<td>be carried out during site master planning of Strategic sites</td>
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<td></td>
<td></td>
<td>treatment works</td>
<td>Secured through either S98 requisition procedures with Wessex Water Agreed developer contributions to Wessex Water scheme Off site improvement works carried out by developer Or Wessex Waters own improvement schedule (detailed in AMP4)</td>
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<td>Water Quality</td>
<td>A strategy for mitigating phosphate levels in the watercourses to be implemented in accordance with the ‘Phosphate Management Strategy’.</td>
<td>Developer contributions through Section 106 Agreements to fund: • a study, • management plan • implementation framework to deliver mitigation</td>
<td>Natural England, Environment Agency, Wiltshire Council, Wessex Water</td>
<td></td>
<td>Throughout the plan period.</td>
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<tr>
<td>Green Infrastructure</td>
<td>Delivery of Green plan objectives. Nil approvals contrary to approved GI plan Creation of linkages between strategic sites Retention of important</td>
<td>Partnership working to adopt GI Plan Secured through site master planning Delivered through site master planning and funded by the</td>
<td>Wiltshire Council Natural England Public/ private Developer</td>
<td></td>
<td>Production of Wiltshire GI plan by 2010 Implemented to support delivery of strategic sites within the early years of this</td>
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<tr>
<td>Core Policy</td>
<td>National and Regional Policy Context</td>
<td>Target</td>
<td>Delivery Mechanism</td>
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<td>green infrastructure to the northern slopes of Salisbury and the green lung running south from land east of Old Sarum and west of Hampton Park.</td>
<td>Development of the Hampton Park strategic site Direct on-site and off site implementation by developers and/or commuted sum payments to implementing agencies</td>
<td>Wiltshire Council Highways Agency Public private developers</td>
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<tr>
<td>Demand management</td>
<td>Improvements in sustainable transport choices and delivery of highways improvements to offset the impact of the plan (specific improvements to be identified by Salisbury transport strategy)</td>
<td>Wiltshire Transport Model Transport and Parking Strategies Planning Obligations/Section 106 agreements</td>
<td>Transport Strategy to be completed by December 2009 and implemented during plan period</td>
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</table>
### Strategic Objective 8:
Where everybody is provided with a viable range of transport choices, which reflect a reduction in the need to travel and help in reducing carbon emissions.

#### Desired outcomes:
- A range of viable, efficient sustainable transport alternatives will have been provided to reduce reliance on the private motor vehicle, including effective choices for those people without access to a car and for the distribution of freight.
- Sustainable transport alternatives will have been implemented in a manner which has reduced the impact of traffic on people's quality of life and Wiltshire's built and natural environment including enhancement of the public realm and street scene.
- Measures will have been implemented which reduce traffic delays and disruption, and improve journey time reliability on key routes.
- The use of existing transport infrastructure will have been optimised through effective design, management and maintenance.
- Safety for all road users will have been improved, the number of casualties on Wiltshire's roads reduced and the impact of traffic speeds in towns and villages mitigated.
- To reduce the level of air pollutant and climate change emissions from transport.
- Strategic growth in Wiltshire will have been supported through the timely implementation of sustainable transport requirements and effective mitigation of their traffic impacts.
- Barriers to transport and access for people with disabilities and mobility impairment will have been effectively removed.

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<tr>
<th>Core Policy</th>
<th>National and Regional Policy Context</th>
<th>Target</th>
<th>Delivery Mechanism</th>
<th>Lead Delivery Agency</th>
<th>Timescale</th>
<th>Indicators and Monitoring</th>
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</table>
| CP1         | National PPS 1 PPG13 Circular 05/05 Planning obligations Regional RTS2 | Improvements in sustainable transport choices and delivery of highways improvements to offset the impact of the plan (specific improvements to be identified by Salisbury transport strategy) | Wiltshire Transport Model Transport and Parking Strategies | Wiltshire Council Highways Agency Public private developers | Transport Strategy to be completed by December 2009 and implemented during plan period | **Indicators**
|             |                                   |        |                   |                      |           | Congestion – average journey time per mile during the morning peak (NI 167) Access to services by public transport, walking and cycling (NI 175) Working age people with access to employment by public transport (and other specified modes) (NI 176) Local bus and light rail passenger journeys originating in the authority area (NI 177) |
|             |                                   |        |                   |                      |           | **Local Indicators**
|             |                                   |        |                   |                      |           | Targets to be established in the Salisbury transport strategy |
Graph 1: Housing Delivery by supply type showing essential infrastructure delivery
Appendix F
Schedule of Changes to Local Plan maps

TABLE 1: CHANGED LOCAL PLAN MAPS
TABLE 2: UNCHANGED LOCAL PLAN MAPS
## TABLE 1: CHANGED LOCAL PLAN MAPS

<table>
<thead>
<tr>
<th>MAP NO</th>
<th>MAP NAME</th>
<th>POLICIES AND RESTRAINTS REMOVED</th>
<th>POLICIES AND RESTRAINTS ADDED</th>
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<td>Salisbury Plain SAC&lt;br&gt; River Avon SAC&lt;br&gt; New Forest SAC&lt;br&gt; Prescombe Down SAC&lt;br&gt; Chilmark Quarries SAC&lt;br&gt; Great Yews SAC&lt;br&gt; Salisbury Plain SPA&lt;br&gt; Porton Down SPA&lt;br&gt; New Forest SPA&lt;br&gt; New Forest RAMSAR&lt;br&gt; Prescombe Down NNR&lt;br&gt; County Wildlife Sites&lt;br&gt; RIGs&lt;br&gt; EA Flood Zones&lt;br&gt; HSE Blast Zones&lt;br&gt; Development Restraint Areas (where previously overlapped with insert maps)</td>
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<td>Amended Strategic Housing Site at Archers Gate / Kings Gate&lt;br&gt; Revised Conservation Area Boundary&lt;br&gt; Flood Zone&lt;br&gt; River Avon SAC</td>
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<td>HA2 (Residential Development In New Forest Villages) (Only in that area covered by the South Wiltshire Core Strategy: Most of this area is now under the jurisdiction of the New Forest National Park Authority).</td>
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<td>Show Correct boundary of New Forest National Park and removal of New Forest Heritage Area from the area still covered by the South Wiltshire Core Strategy,</td>
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<td>Part Retail led mixed use site at Central Car Park</td>
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Appendix G
Schedule of Topic Papers

A series of Topic Papers and addenda have been produced, which explain the approach taken to identify the challenges faced and potential options for overcoming them, as well as writing up of consultation responses. Topic Papers have been updated, or new Topic areas introduced as new evidence became available. As with all evidence which supports this Strategy, it can be referenced at www.wiltshire.gov.uk

The Topic Paper references and subjects covered are:

- Topic 1 - Climate Change
- Topic 2 - Housing
- Topic 3 - Settlement Strategy
- Topic 4 - Supporting Communities
- Topic 5 - Biodiversity
- Topic 6 - Flooding
- Topic 7 - Agriculture
- Topic 8 - Retail
- Topic 9 - Economy
- Topic 10 - Tourism & Leisure
- Topic 11 - Planning Obligations
- Topic 12 - Waste & Pollution
- Topic 13 - Conservation
- Topic 14 - Design
- Topic 15 - Transport
- Topic 16 - Inclusive Design
- Topic 17 – Infrastructure
- Topic 18 – Water
- Topic Paper 19 – Strategic Site Selection process papers
- Topic Paper 20 – Review of the South Wiltshire Core Strategy
Appendix H
Housing Trajectories

A full explanation of the Housing Trajectories is available at www.wiltshire.gov.uk
Graph one: The Housing Trajectory showing delivery by supply type.
Graph Two: The housing trajectory showing delivery of Strategic sites including Salisbury and Wilton
Graph three: The housing trajectory showing Local Service Centre and Community Area delivery.
Graph Four: The Core Strategy Monitor Line showing the amount of dwellings above or below the cumulative annualised housing target. This shows the number of dwellings above or below the cumulative annualised plan target at any given point in the plan period.
Appendix I
Delivery Risk Assessment

REFERS TO: FUGGLESTONE RED; HAMPTON PARK; LONGHEDGE; CHURCHFIELDS/ENGINE SHEDS; CENTRAL CAR PARK; IMERYS; KING’S GATE
<table>
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<th>Potential Risk</th>
<th>Implications</th>
<th>Mitigation and Action</th>
<th>Impact Likelihood</th>
<th>Residual Risk/Delay to strategy</th>
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<tbody>
<tr>
<td>Unsound Core Strategy</td>
<td>A policy vacuum leading to unfettered developer-led housing growth. Missed opportunities to meet local needs, especially the affordable housing levels required. Development in locations not supported by the community.</td>
<td>Ensuring robust quality control throughout the process, through using the PAS self-assessment, GOSW as a critical friend and in-house solicitors and Landmark Chambers as legal advisors.</td>
<td>Low</td>
<td>Low, but if found unsound, could delay the delivery of sites by a number of years, depending on the reasons for the decision.</td>
</tr>
<tr>
<td>Judicial Review</td>
<td>Inability to deliver Core Strategy in line with agreed LDS hence risking unsound process.</td>
<td>Ensuring robust quality control throughout the process, through using the PAS self-assessment, GOSW as a critical friend and in-house solicitors and Landmark Chambers as legal advisors.</td>
<td>Medium</td>
<td>Low, but if successful, could delay the delivery of sites by a number of years, depending on the reasons for the decision.</td>
</tr>
<tr>
<td>Failure to obtain consensus and achieve land assembly at Churchfields</td>
<td>No, or only partial, delivery of the site.</td>
<td>Use of specialists with proven track record of master planning, land assembly and regeneration. Lengthy discussions with landowners and existing businesses working towards master planning and decanting to alternative sites.</td>
<td>Medium</td>
<td>Medium. Delivery of Churchfields is central to the economic policies of the Strategy. Work on the Site Specific Allocations DPD will be started soon after the Core Strategy is adopted, to enable ongoing deliverable sites in year 6. If all or part of the site does not come forward as anticipated, the DPD will be able to allocate further land to assist with supply. If this option were pursued, this</td>
</tr>
<tr>
<td>Potential Risk</td>
<td>Implications</td>
<td>Mitigation and Action</td>
<td>Impact Likelihood</td>
<td>Residual Risk/Delay to strategy</td>
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<tr>
<td>Members refusing planning applications for allocated sites</td>
<td>Delays in providing needed market and affordable housing and employment land.</td>
<td>Dialogue with Members throughout the production of the Core Strategy, including an LDF Management Board and Member briefing sessions.</td>
<td>Low</td>
<td>Low. Depending on reasons for refusal, applicants can either appeal or resubmit. This could however lead to a 1-year delay in delivery of the site.</td>
</tr>
<tr>
<td>Developers choose not to develop sites</td>
<td>Delays in providing needed market and affordable housing and employment land.</td>
<td>Lengthy discussions with developers working towards master plans. Evidence from developers of their commitment to their schemes. Development Templates state that a planning application accompanied by a master plan and design code will be expected within 18 months of adoption of the Core Strategy. A section 106 agreement will also be required setting key milestones for delivery including that the site shall start delivering within 12 months of the grant of permission and a phasing agreement setting out completions at agreed milestones moving forward.</td>
<td>Medium</td>
<td>Low. Dialogue with developers still ongoing with a view to delivering sites on adoption of the Core Strategy. If a strategic site is not coming forward as anticipated, the SSA DPD will be able to allocate further land to assist with supply. If this option were pursued, this would result in slippage of the Strategy by 5 years.</td>
</tr>
<tr>
<td>Speculative planning applications for out of town retail, housing and employment</td>
<td>Might undermine the Strategy if developers choose not to deliver the allocated sites.</td>
<td>Working to minimise the Core Strategy being found unsound, thus providing a robust policy framework to defend the allocated sites.</td>
<td>Low</td>
<td>Low. If the Core Strategy is adopted, developers would be unlikely to see a need to submit applications elsewhere. If a strategic site is not developed in a timely fashion in accordance with the relevant section 106 agreement, the SSA DPD will be able to</td>
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<td>Potential Risk</td>
<td>Implications</td>
<td>Mitigation and Action</td>
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| The downturn in economy lasts longer than expected       | Delays in providing needed market and affordable housing and employment land. | The Strategy has been tailored to meet identified needs, and so demonstrates an existing market for the housing and employment.  
The Strategy has been tailored to meet identified needs, and so demonstrates an existing market for the housing and employment.  
There is ongoing liaison with SWEP and landowners/developers to help deliver the strategy. | Medium            | Medium. Affordable housing sites could come forward independently of the market housing, but only if funding allows.  
The potential period of delay cannot be predicted accurately. |
| Large existing employers leave the area.                  | Loss of jobs that would have to be filled, on top of the 13,900 that the RSS requires. | Production of the Core Strategy, demonstrating to business that Salisbury and south Wiltshire is a vibrant and buoyant centre, that is looking to grow and that housing will be delivered to match jobs, so that staff can afford to live in the area. | Low               | Low. If Strategy is adopted, employers would be unlikely to see a need to relocate outside of the area.  
The potential period of delay cannot be predicted accurately. |
Appendix J
Glossary and Common Acronyms
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<td>AONB</td>
<td>Area of Outstanding Natural Beauty</td>
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Appendix K
Strategic Areas of Search around Salisbury
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